

FINANCIAL TIMES

World News

PLO urges Israelis to vote against right wing

The Palestine Liberation Organisation stepped up its efforts to influence the outcome of next month's Israeli general election...

Johannesburg bomb

Two people were killed and at least 40 injured when a car bomb, presumed to have been planted by the anti-apartheid African National Congress...

Philippines typhoon

Rescuers lost contact with a storm-battered ferry carrying 472 people that sent distress signals as typhoon Ruby pounded the Philippines...

Donations denied

The White House denied that former Philippine President Ferdinand Marcos made \$12m in campaign contributions to US President Ronald Reagan.

Mandela progress

Jailed black South African leader Nelson Mandela is making "steady progress" as he recovers from tuberculosis...

'Pilot error'

A pilot performing a solo manoeuvre with the Italian national aerobics team caused the Baumstein, West Germany, air show disaster that killed 69 people in August...

Afghan rebel claim

Moslem guerrillas fighting the Soviet-backed government in Kabul said they had captured an eastern provincial capital after a prolonged siege.

Soviets join rescue

Two Soviet ice-breakers were due to arrive in Alaska to join efforts by US scientists and Eskimos to free two whales trapped in the Arctic ice for more than two weeks.

Captain charged

The Italian captain of a cargo ship was charged with manslaughter, following a collision outside the Greek port of Piraeus on Friday night...

US building collapse

A seven-story building in central Manhattan collapsed and police said some people may be trapped in the debris.

JFK mafia claim

US President John F. Kennedy was murdered by three French contract killers hired by the American Mafia, a British television documentary claims.

Greens searched

West German prosecutors searched the national headquarters of the Greens party in a tax-evasion probe that dealt another setback to the already embattled leftist group.

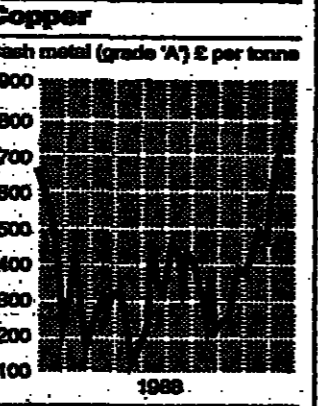
Belt up, Germany

West German drivers must wear seat belts in their cars even if they are parked with engines off, a court ruled.

Business Summary

Sterling falls victim to strength of D-Mark

THE POUND fell victim to renewed D-Mark strength yesterday with the Bank of England unable to prevent its decline from Friday's levels. The Bank intervened to support the pound which remained weak in the afternoon...



Copper Cash metal (grade A) 2 per tonne

advance although retreating from earlier highs by the close after profit-taking to close a \$1.9225. Page 49

KRAFT, largest independent US food company, said it was developing a leveraged recapitalisation plan to send off the \$1.4bn bid received last week from Philip Morris. Page 27

DAIMLER-Benz, West German motor, electronics and services group, plans to introduce a revised corporate structure. Page 27

NEW CAR sales in West Europe jumped by 5.3 per cent in September to 983,000 units, according to industry estimates. Page 3

EKKON, world's largest oil company, reported a 15 per cent rise in earnings for the third quarter as improved results from refining and chemicals operations made up for weak profits from production. Page 28

ALAN BOND'S Bond Corporation is to dispose of 5.5 per cent of Broken Hill Proprietary, Australia's largest company, as part of further disposals from Bell companies. Page 31

AKER, Norway's troubled industrial group, says profits will plunge this year to Nkr1.6bn (\$1.1m) from Nkr7.6bn in 1987 despite an improvement in earnings for its offshore division and land-based construction. Page 31

THOMSON-CSF, defence and electronics subsidiary of France's state-owned Thomson group, reported net profits of FF1.62bn (\$266m) in the first half, up 6.5 per cent on same period last year. Page 30

SHEARSON Lehman Hutton, Wall Street securities house 50 per cent owned by American Express, plans to lay off 1,000 of its 4,900 staff. Page 25

CIRA-GEIGY, Swiss chemicals company, plans to spend SF600m (\$63m) over the next four years in reducing pollution from its manufacturing units in Switzerland. Page 2

FARLEY, US parent company of textiles group Fruit of the Loom, is offering \$48 a share for West Point-Pepperell, biggest US textiles and clothing maker, valuing it at \$1.4m. Page 28

Wall Street firms line up in \$20bn battle for Nabisco

By James Buchanan in New York

A PLAN TO pay \$20.5bn to buy out the public stockholders of RJR Nabisco, the 19th largest US company, was unveiled yesterday by Kohlberg Kravis Roberts, the Wall Street investment partnership.

The \$20-a-share offer, which came as a surprise to US securities markets, is by far the largest ever for an industrial corporation and easily tops a \$75 per share or \$17bn bid last week from senior managers at RJR itself.

Yesterday's announcement pits Wall Street's most powerful firms against one another

Kraft plans to fend off Philip Morris

KRAFT, the biggest independent US food company, said yesterday it was developing a big leveraged recapitalisation plan to fend off the \$11.4bn bid from Philip Morris, the US tobacco and consumer products group.

In a tussle for hundreds of millions of dollars in investment banking and financing fees, lined up with Kohlberg Kravis are two heavyweights: Wall Street firms Morgan Stanley and Merrill Lynch; Drexel Burnham Lambert, which dominates the market for the highest-cost takeover finance called junk bonds; and Wasserstein Perella, Wall Street's leading takeover tactician.

second largest US investment bank, and leading managers of RJR under Mr. Ross Johnson, its tough but highly regarded chief executive. Last Thursday, they announced that they were seeking board approval to make a buy-out offer at \$76 a share. RJR's current managers are considered to be a key to any deal, because they would be needed to operate and liquidate the company successfully.

But analysts say competition has sharpened this year as the prospect of big equity profits has attracted a flood of institutional capital into buy-out firms. According to IVD Information Services, Wall Street firms have made buy-out offers



Chancellor Helmut Kohl of West Germany in Moscow yesterday with Mrs Raisa Gorbachev, wife of the Soviet leader

Gorbachev remains firm over W Berlin

By Quentin Peel and David Marsh in Moscow

MR Mikhail Gorbachev, the Soviet leader, last night warned West Germany against trying to extract concessions from Moscow over the status of West Berlin.

In a Kremlin dinner speech, he offered "the hand of friendship" to Chancellor Helmut Kohl but gave no hint of compromise on West German hopes that détente could pave the way for eventual reunification with East Germany.

Mr Kohl, speaking after a day of intensive bilateral talks at the beginning of his four-day trip to Moscow, openly called on the Soviet leader to respect the German wish "to come together in mutual freedom".

Brussels attacked by auditors over food surpluses

By Tim Dickson in Brussels

THE FINANCIAL management of the European Community's vast food mountains was sharply criticised yesterday in a report from the EC's external audit body, the Court of Auditors.

Authorities in the member states and at the European Commission came in for severe rebukes in the study, which highlighted "inadequate" controls over the EC's surplus supplies of dairy products, cereals and beef and drew attention to "Byzantine" accounting procedures for keeping track of their cost.

In one of the most serious audit qualifications it has ever made, the Court concluded that "it is technically impossible to arrive at any audit opinion whatever on the view presented by the (agricultural) budget accounts of public storage expenditure".

Previous criticisms from the Court of Auditors have often been brushed aside in Brussels as either wide of the mark or out of date, but in a significant departure last night the European Commission confirmed that it planned to convene a working group of representatives from EC countries to examine the main recommendations.

"We can't subscribe to the broad conclusion that a lot can be improved but we are going to submit it to the member states to see what can be done," a spokesman said.

Public storage of agricultural products is largely the responsibility of intervention boards run by each of the member states, which pay farmers for their unwanted output, negotiate with the owners of the mostly privately run storage concerns, and subsequently are repaid out of the Community's budget. About 20 to 25 per cent of the EC's farm budget is eaten up by these costs - \$2.5bn (£810m) in 1986 and Ecu3.7bn for the first 10 months of last year.

The most dramatic part of the Court's report - which covers West Germany, France, Italy, Ireland, the Netherlands and the UK - deals with physical control problems. Among examples cited to be "not exceptional" the research team found an Italian storekeeper, responsible for buying and selling quantities from "intervention", who was also an agent for companies on the other side of the transactions; a consignment of cereals which had

Continued on Page 26 Nuclear reactor deal, Page 9

Mexico sells off airline to speed privatisation plans

By Lucy Conger in Mexico

THE MEXICAN Government has sold Aerovias de Mexico, formerly AeroMexico, for \$820m to a group of leading private-sector investors.

The deal comes less than six weeks before President Miguel de la Madrid hands office to Mr Carlos Salinas de Gortari and is part of plans to accelerate privatisation in the wake of last week's unexpected \$2.5bn bridging loan offered by the US.

year, could benefit from a US-Mexican agreement opening up foreign destinations in the US including Washington DC, Phoenix and Las Vegas.

The sale is expected to be followed by the privatisation of the other national carrier, Mexicana, and should be seen against the background of efforts to deregulate air traffic and stimulate tourism.

Under accelerated plans for privatisation, a senior official said last week that Mexico would sell 30 public sector companies by late November to raise \$307m. These sales are intended to send a positive message to Mexican investors at a delicate time leading up to the December 1 inauguration of Mr Salinas. He needs to establish credibility and popularity amid accusations of electoral fraud and a deepening economic crisis.

UK given space cash deadline

By Peter Marsh in London

FAILURE by Britain to resolve a dispute over finances with the 15-nation European Space Agency could put at risk contracts with UK companies concerning an important satellite project.

The UK has been given until the end of next month to decide whether to remove its veto of a proposed spending increase concerning ESA space science projects. A continued veto could lead to pressure on the UK to withdraw from the ESA.

for taking scientific readings of the earth and its atmosphere. Companies such as British Aerospace and General Electric contracts with UK companies concerning an important satellite project.

The UK Government wants to back the remote-sensing programme, which is linked to a wider ESA scheme to build the Columbus space laboratory, because it appears to have a good chance of leading to commercial spin-offs.

The programme is due to provide information about the Earth's surface in the form of space satellites, which could be of use, for example, to companies prospecting for oil and farmers wishing to monitor crop growth.

ESA has considerable leeway to decide not to award the contracts to the UK companies on the grounds that Britain only recently decided to join the Columbus programme, several months after it had been due to make up its mind.

Failure to settle the space-science issue - which comes a year after an earlier series of rows between Britain and the Paris-based ESA over money and the consequent delay of support for Columbus - could lead to the UK coming under pressure to withdraw from the agency.

Prof List said there was no question of the agency expelling Britain as a result of the space-science argument. He added, however, that if the UK insisted on blocking the science-spending increase it might be sensible for Britain to decide for itself that it no longer wanted to be part of ESA.

The envisaged increase in space science spending would involve Britain's own annual contribution to ESA, which now totals some \$20m, rising by about \$2m by 1994.

The agency's science programme, most of which involves building satellites for astronomy and similar studies, accounts for about 10 per cent of this year's ESA budget of £1.3bn. Background, Page 10

MARKETS

Table with 2 columns: Market Name and Price/Change. Includes Spain, London, New York, and various bond yields.

STOCK INDICES

Table with 2 columns: Index Name and Value/Change. Includes Dow Jones, S&P 500, Nikkei, and others.

CONTENTS

Table of contents listing various articles and their page numbers, such as 'Shanouk travels a long road on his mission for peace'.

Mobile telephones: The bells are ringing all over Europe.

Table listing various news items and their page numbers, including 'South African Conservative Party prepares its election assault'.

Large advertisement for 'THE INSIDER'S GUIDE TO EUROPE' by AIR FRANCE, featuring a list of 48 European cities and the slogan 'THE FINE ART OF FLYING'.

EUROPEAN NEWS

Italian ship captain faces charges over cruise deaths

By Adriana Ierodiasconou in Athens

THE CAPTAIN of the Italian freighter which collided last Friday with the cruise ship Jupiter carrying several hundred British schoolchildren was charged yesterday in Piraeus with manslaughter, causing bodily harm, and causing the sinking of a vessel through negligence.

According to the charges Captain Flavio Camminale (45), master of the Adige, violated harbour regulations and provisions for the prevention of collision, and the safety of human life at sea. He is to appear before an investigating magistrate tomorrow.

Two passengers are still missing after the accident - a 14-year old schoolgirl, and a 41-year-old teacher who was officially declared unaccounted for yesterday.

The Greek Socialist Government yesterday defended against a barrage of press and opposition criticism, the prodigious welcome afforded over the weekend to Mr Andreas Papan-drou, the Prime Minister, on his return to Athens after a two month absence in London for medical treatment.

The Socialist party machine had pulled out all the stops in an effort to assemble supporters from across Greece. But although tens of thousands attended the event, it fell far short of past Socialist successes in crowd-management.

The leader of Greece's conservative opposition, Mr Constantine Mitsotakis, castigated the welcome as a "laughable failure, while the opposition Communists even more colourfully termed it a "Waterloo" for the Socialists.

Criticism was aroused particularly by the monopolisation of the state-controlled television and radio channels, which for two days led news bulletins with bombastic reports of Mr Papan-drou's arrival.

The nature of the coverage was reported to have led at least two state television anchormen to refuse to present the relevant bulletins. A government spokesman responded yesterday that anyone not willing to present government announcements on television "may resign."

Digital mobile phone plan rings bells all over Europe

Terry Dodsworth counts the winners and the losers so far in the battle for contracts

FEW, IF ANY, European industrial projects have excited as much cross-border interest as the plans for an integrated digital mobile telephone system for the region. Conferences on the subject, running at about one a month since the summer, are regularly packed to overflowing. And since contracts for the network began to flow in last July, the industry has been gripped by one overriding question: which companies are winning and losing the market battle?

If the pan-European system is to meet the objectives of its founding fathers, this question is a crucial one. The plans envisage the emergence of a streamlined European industry, selling to a larger, regionally-organised market rather than the national companies of the past.

This structure, it is argued, should encourage companies to pool their resources and cut costs in a process that will make them more competitive in world markets.

But if this is to happen, there will have to be losers as well as winners - and everyone in the industry is watching the ordering pattern to see who they might be. So what trends have emerged from the first batch of orders?

First of all, it is clear that the old national barriers have not simply collapsed under the pressure of the new

political will for integration.

In the big three markets - West Germany, France and Britain - the companies that will operate the digital mobile system have in the main opted for supply consortia headed by companies they know. These lead suppliers are mostly switch manufacturers, who will be responsible for welding their products together with the radio technology which constitutes mobile cellular networks.

The second point is that this conservative ordering pattern nevertheless contains some warnings for the established suppliers. In the UK, for example, Orbital, the manufacturing group formed by Plessey and Racal, has been awarded a contract alongside Ericsson of Sweden by the Vodafone operating company, thus breaching the monopoly Ericsson has had on supplies of the present analogue network.

In the Nordic countries, which run a common cellular system, there has also been another break in the established pattern with the appointment of Motorola to set up a validation system in Norway and Sweden.

These deals reflect both the strength of Motorola's technology in this field, as well as clever political footwork: the company has set up extensive manufacturing operations in the UK and has bought Storno in Denmark in order to establish its European credentials. The Japanese,

by comparison, have not so far managed their way into the infrastructure markets, although NEC tendered for some contracts.

Fifth, there is still a lot to play for. One of the key features of the digital system will be the common design of certain critical parts that will allow the same telephones to be used anywhere in the region. This means that operating companies should be able to integrate new switches and suppliers into the system much more easily than in conventional telecommunications networks - hence giving them the opportunity to change if they are dissatisfied.

At the same time, both France and West Germany are planning to introduce a duopoly to increase competition. This will also open up opportunities for further suppliers.

Finally, most of the supplier companies expect two quite different industrial structures to develop for the supply of infrastructure equipment: the one hand, and telephone handsets on the other.

On the infrastructure side, there is a widespread belief that there will be a steady amalgamation of resources into about five main supplier companies. This is because of the economics of the business which demands heavy research and develop-

ment expenditure. Analysts believe that companies will need revenues of about \$100m a year to make a reasonable profit in this field. Given a potential market of about 85m over 10 years, this would lead to an appropriate market structure of not more than five main suppliers, although each of these will be expected to have a cluster of sub-contractors surrounding them.

Telephone handsets, however, require less intensive investment. They can also be sold to different customers far more easily than switching systems, which have to be integrated into complex networks. In this field, therefore, producers are expecting a plethora of competitors, particularly in the early days before the market settles down.

For the time being, with the digital system not due to be launched before 1991, the identity of these companies is not of central importance. But it is sure to include several Japanese groups - NEC and Panasonic, for example, are already producing analogue handsets in the UK - along with Nokia and Motorola, the two leading manufacturers worldwide.

Alongside these established heavyweights, there will be a number of hopeful new European competitors struggling for a place in the sun - and for an opportunity to vindicate the pay-European policy.

Ciba will spend £296m curbing pollution

By Peter Marsh

CIBA-GEIGY, the big Swiss chemicals company, plans to spend \$320m (£296m) over the next four years in reducing pollution from its manufacturing units in Switzerland.

The programme, which is needed to meet tougher Swiss regulations on environmental protection, will entail a doubling in spending by the company over this period on worldwide anti-pollution projects.

Mr Alex Kramer, Ciba-Geigy's chairman, said he could have no real complaints about being forced to increase spending on pollution control. Some of the measures would pay for themselves in terms of reduced waste of materials and better quality control.

The \$320m programme will pay for a series of investments at plants and warehouses to stop up cracks over harmful and gaseous wastes and to deal with solid refuse through techniques such as incineration.

The programme by Ciba-Geigy, which is Western Europe's 25th biggest chemicals company, illustrates the increased pressure being put on the European chemicals industry to reduce the impact of pollution.

The pressure is particularly intense in countries like Switzerland and West Germany which have relatively strict environmental laws.

Mr Kramer said he thought that over the next few years there would be a levelling off in the effects of legislation as a result of increased interest in other countries in tightening their anti-pollution regulations.

He thought companies in the UK - which at the moment has rules over pollution control which are significantly looser than those in countries like Switzerland - would eventually have to meet similar environmental standards.

"I notice that Mrs Thatcher said the other day that Britain would have to adapt," said Mr Kramer, referring to the recent speech by the UK Prime Minister in which she announced her new-found interest in environmental matters.

Fraga enters leadership lists again in Spain

By Peter Bruce in Madrid

LIKE A heavyweight boxer incapable of retiring, the veteran right-winger Mr Manuel Fraga announced yesterday that he would stand again for the leadership of the main opposition party, the Alianza Popular, in an effort to stop it falling apart.

Mr Fraga, a powerful information and tourism minister under General Franco for most of the sixties, founded the AP after Franco died in 1975. He left the leadership in December 1986 after suffering yet another withering electoral defeat at the hands of the Socialists.

"I do not want to be an obstacle," he said then in his letter of "irrevocable" resignation, in recognition that his past association with the dictatorship was a political liability in a democratic Spain.

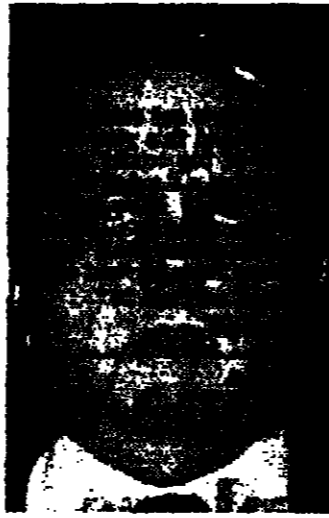
He was replaced by 37-year-old Hernandez Mancha, a diminutive figure both physically and politically who has failed to unite the party or

move it to the political centre. Most senior AP figures have abandoned him in the past few months.

The two men met yesterday, and Mr Mancha refused not to contest the leadership at next January's party conference. Mr Fraga's return would damage the centre-right, he said.

While some AP leaders have greeted the idea enthusiastically, some of Mr Mancha's critics on the left may seek a third candidate and thus ensure that the second leadership contest in two years turns into a damaging public brawl.

Mr Fraga, a tough, almost intimidating figure in the mould of the late Prime Josep Srauss, will probably win in January, drawing many voters from the far right back into the fold. But it would almost certainly wreck any hopes of an electoral pact between the AP and the country's other significant right-wing grouping, the Centro Democratico Social



Fraga: back in the ring

(CDS), led by the former Prime Minister, Mr Adolfo Suarez.

Mr Mancha has been trying to engineer a series of pacts

with the CDS in local government but relations between Mr Fraga and Mr Suarez have been bad ever since King Juan Carlos chose Mr Suarez over Mr Fraga to lead an interim Government in 1976. Mr Fraga refused to serve under Mr Suarez and instead founded the AP.

Although Mr Felipe Gonzalez' Socialist Government has been beset recently by a series of minor scandals it seems highly unlikely that the AP would trouble him with Mr Fraga back in charge. The CDS could well be the main victim.

An early test will come next spring in elections for the European Parliament, and the old agreement under which the Socialists did not refer to Mr Fraga's Francoist past is unlikely to operate again.

The AP has just 86 seats in the lower house of the Cortes, the 350-seat Spanish Parliament. The Socialists have an absolute majority of 184 seats.

Romania to supply Dacia car kits to Hungary

By Leslie Collis in Berlin

AFTER securing the world for a manufacturer which can provide new cars on favourable terms, Hungary appears to have found an unexpectedly eager supplier in Romania.

Castig aside for a moment their raging political conflict, they have signed a declaration of intent under which Romania will deliver Dacia cars in kit form to Hungary which will assemble as many as 50,000 annually in a few years. The Dacia is a licensed version of the old Renault 12.

The Hungarian press recently described the Romanian car as one of the world's worst built. It is widely referred to by Budapest taxi drivers as "President Nicolae" Ceausescu's revenge.

The Hungarian news agency MFI said Romania was "eager and willing" to supply its cars to Hungary. Digt Engineering Company near Kibinc in Hun-

gary is ready to begin assembling the Dacia 1320 hatchback within four months, according to MFI. Romania is already Hungary's leading source of cars, delivering 23,000 Dacias this year.

Other East European countries say they cannot increase deliveries beyond the 85,000 they are supplying this year.

The Budapest Government has assembled without success with Opel in West Germany and Suzuki in Japan to set up an assembly plant in Hungary. More than 250,000 Hungarians are currently on waiting lists for new cars.

MFI reported that Digt was expected to supply 30,000 polyurethane car seats to Romania next year in return for 5,000 Dacias. Later, Hungary hopes to provide other Hungarian-made components for the car, including gears, generators, batteries and lamps.



“I ENJOY WORKING AND I LIKE BREAKFAST BUT I NEVER MIX THE TWO.”

I've always wondered how people can talk about business when what they're really concentrating on is getting the right amount of butter on their toast.

To me a working breakfast, or one that works for me, is a breakfast that gives me time to compose myself and relax before the day begins.

This morning was perfect. I told the waiter when I had to leave, everything came in plenty of time without my having to ask for it and I didn't have to talk to another soul until I'd finished.

By the time I'd left the Marriott I was ready for anyone.

EUROPEAN NEWS

UK to play down social issues at Rhodes talks

By David Buchan in Luxembourg

BRITAIN IS seeking to limit the prospects for a free-ranging discussion, at the European Community's summit in Rhodes in December, of social issues that could lead to a damaging row with its EC partners. At a meeting here of Community foreign ministers, British officials claimed general acceptance that EC leaders at Rhodes would discuss only those few social issues already ripe for ministerial negotiation.

Mrs Margaret Thatcher, the UK Prime Minister, has derided as "social engineering" the calls by some other EC leaders, notably Chancellor Helmut Kohl of West Germany, and Mr Jacques Delors, the Commission president, for the Community to acquire a "social dimension". However, the Greek presidency of the Council of Ministers, which will control the Rhodes agenda, made it clear yesterday that it would not be deflected from its ambition for a wide-ranging summit discussion of EC social issues, such as worker participation in corporate management.

Congress boosts Hungary tourism

MR KAROLY Gross, the Hungarian Prime Minister and Communist Party leader, welcomed 6,000 travel agents to his country on Monday with pledges of allegiance to private enterprise. Reuters reports from Budapest.

W European new car sales on course for another record year

By Kevin Done, Motor Industry Correspondent

NEW CAR sales in West Europe jumped by 5.2 per cent in September to 988,000 units, according to industry estimates, and the European car market is on track to reach a record level for the third successive year.

WEST EUROPEAN NEW CAR REGISTRATIONS				
January-September 1988				
	Volume (Units)	Volume Change (%)	Share (%) Jan-Sept 88	Share (%) Jan-Sept 87
TOTAL MARKET	9,988,000	+5.2	100.0	100.0
MANUFACTURERS:				
Fiat (incl. Lancia & Alfa Romeo)	1,468,000	+6.7	14.7	14.5
Volkswagen (incl. Audi and Seat)	1,465,000	+3.0	14.5	14.9
Peugeot (including Citroen)	1,283,000	+14.1	12.8	11.7
Ford	1,181,000	+0.9	11.8	12.1
General Motors (Opel, Vauxhall)	1,054,000	+3.9	10.5	10.7
Renault	988,000	+1.8	9.9	10.3
Austin Rover	367,000	+9.9	3.7	3.5
Mercedes-Benz	345,000	+1.8	3.5	3.5
Nissan	301,000	+6.3	3.0	3.0
BMW	276,000	+23.4	2.8	2.4
Toyota	274,000	+2.1	2.7	2.8
Volvo	204,000	+0.7	2.0	2.1
Total Japanese	1,195,000	+4.7	11.4	11.4
MARKETS:				
West Germany	2,130,000	-2.1	21.4	23.0
United Kingdom	1,827,000	+11.6	18.3	17.5
Italy	1,281,000	+7.4	12.8	12.9
France	1,564,000	+6.5	15.6	15.5
Spain	804,000	+17.5	8.0	7.2

Finsider plan faces threat on imports

By David Goodhart

THE WEST GERMAN steel industry yesterday threatened to press for import curbs on Italian steel if the European Commission does not withdraw its provisional agreement to the Italian Government's restructuring plan for its state-owned steel group Finisider.

Mr Kniprecht Vondran, director of the West German Iron and Steel Federation, said the Italian plan - which involves the wiping out of \$3.25bn of debt in return for closing 1.2m tonnes of hot rolled steelmaking capacity - ran contrary to EC policy of supporting the closure of unprofitable plants.

"The Commission and the Italian Government will have to revise their positions," said Mr Vondran.

The Federation claims the Italian Government has paid an average subsidy of D9440 (£189) per tonne of rolled steel since 1980 and DM339 per tonne of raw steel, while German producers received less than half that.

But the main objection is the low-level of capacity withdrawal in the Italian plan. The Federation says since 1985 steel-making capacity in Italy has risen by 1.6m tonnes while it has shrunk by 2.8m in Germany.

The Federation also believes that big plants, such as that at Bagnoli, near Naples, would remain unviable under the plan and would thus require further subsidy in the future.

Spain and Portugal could join WEU next month

By Robert Mautheiser, Diplomatic Correspondent

THE NEGOTIATIONS for Spain's and Portugal's membership of the seven-nation Western European Union are on the point of being concluded and a treaty of accession could be signed as early as next month if remaining legal problems can be settled in time.

Officials and experts are pulling out all the stops to conclude the draft membership protocol for signature at the six-monthly meeting of WEU foreign and defence ministers in London on November 14.

However, even if they do not succeed in overcoming the final technical difficulties within the next three weeks, the ministers are still expected to make it clear that no political obstacles remain in the way of Spanish and Portuguese entry into what is essentially a defence grouping.

Given the specific mutual defence commitments Spain has had to make in adhering to the 1948 Brussels Treaty, which set up the WEU, and Madrid's reservations about a nuclear defence strategy, the negotiations will have been concluded remarkably quickly.

Altogether, the talks on essential problems, which started at the end of May, will have lasted barely longer than five months.

The problems for Spain were much greater than those for Portugal because, unlike its small Iberian neighbour, Madrid does not intend to become a member of Nato's integrated military command. The WEU member states have accepted that Spain should negotiate similar guidelines for military co-operation with Nato's supreme European command (Sacur), to those worked out by France, also a member of the Atlantic alliance, while not being part of its integrated structure.

It is understood that Madrid has agreed to create a rapid intervention force on the French model to fulfil this role, though it is generally accepted that its forces would be deployed mainly in the Mediterranean region.

The nuclear issue has, essentially, been judged. Spain has accepted the political commitment to a defence and deterrence strategy based on a mix of nuclear and conventional forces, laid down in the "Platform on European Security Interests" adopted at the Hague ministerial meeting in October 1987. It has also welcomed the contribution of the French and British nuclear forces to the defence of Europe.

On the other hand, the present WEU members have accepted Spain's policy not to allow any nuclear weapons to be stationed on its territory.

A potential sticking point in the negotiations because of the long-standing disagreement between Britain and Spain over Gibraltar - the Brussels Treaty's stipulation that disputes between member states should be referred to the International Court in the Hague - has been neatly side-stepped.

It has been agreed to specify in an exchange of letters that only disputes arising after the entry of Spain and Portugal will be subject to the judgments of the Hague court, and that others with a much longer history, like Gibraltar, will be exempt from this procedure.

A similar provision was made in 1954, when the original grouping of Britain, France and the three Benelux states, was enlarged with the entry of West Germany and Italy.

ACCORD NEAR ON MANDATE FOR NEW CONVENTIONAL ARMS TALKS

NATO AND the Warsaw Pact countries have virtually reached agreement on a mandate for new conventional arms talks, writes Judy Dempsey in Vienna. But serious obstacles, particularly over humanitarian issues, continue to block agreement at the related European security talks which have to be finished before the arms negotiations can begin.

On the mandate, the only significant problem is that the 22 participants have yet to agree on what parts of Turkey should be included in the arms talks. Diplomats believe this can be resolved over the next few weeks.

But at the related talks of the 35-nation Conference on Security and Co-operation in Europe progress has not been so steady. Areas of difficulty include travel and emigration rights and the venue for any follow-up meetings on human rights.

The Soviet delegation along with some of its East European allies seem determined that Moscow should play host a special conference on human rights. But several Western delegations, in particular the British and US, remain dubious about Moscow's suitability as a location. They are seeking to link any concession on this point to agreement by the Soviet side on the establishment of a new mechanism or procedure to monitor human rights.

France and Italy, in contrast with the English-speaking countries, have in recent weeks indicated willingness to accept Moscow as a venue for a human rights meeting. London and Washington remain doubtful about allowing Moscow an "unprecedented public relations coup", in the words of one diplomat, at a time when the Soviet Union still has political prisoners and jams some radio stations.

Belgrade opens economy

By Aleksandar Lebi in Belgrade

MAJOR changes to the Yugoslav constitution, designed to make enterprises more independent and give greater play to market forces, have been approved by the country's federal legislature, clearing one of the last hurdles to their passage.

The changes have now been sent for scrutiny to the legislature of the country's six republics and two provinces. However, observers said they should now be passed in broadly their current form by the federal assembly at the end of November, the target date.

Norway makes third interest rate cut

By Karen Fossli in Oslo

NORWAY'S central bank yesterday cut its overnight lending rate by 0.4 percentage points, following last week's half-point fall in the NIBOR (Norwegian Inter Bank Overnight Lending Rate). The market is anticipating a further cut after inflation figures due to be released on November 10.

The reduction, from 12.6 per cent to 12.4 per cent, is the third this year despite an earlier suggestion by Mr Hermod Skanland, governor of the central bank, that interest rates would have to remain relatively high to restore balance to Norway's oil-dependent economy which continues to suffer because of low oil prices.

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OVERSEAS NEWS

Typhoon Ruby leaves 49 dead in Philippines

By Richard Gourlay in Manila

TYPHOON winds of up to 100 miles an hour battered the Philippines yesterday, leaving at least 47 people dead while floods, mudslides and tornadoes destroyed thousands of homes, officials said.

UN delegates urge action on world climate changes

UNITED NATIONS delegates

called for measures, including changes in pricing policy, to promote the use of renewable energy and lessen reliance on coal and other polluting fossil fuels.

Egypt and IMF resume technical talks today

By Tony Walker in Cairo

EGYPT and the International Monetary Fund are due today to resume technical talks in their desultory efforts to establish common ground for a new fund programme in the shadow of this month's vote in Algeria.

Australia acts on Jakarta waterways

By Chris Sherwell in Sydney

AUSTRALIA has joined the US in expressing its concern over Indonesia's unilateral decision last month to close two key international waterways, the Sunda and Lombok Straits, for a limited period.

CP sees heaven-sent chance to build base

Anthony Robinson reports on preparations for an assault at S Africa's 1990 elections

THERE is nothing parish pump about tomorrow's South African municipal elections, the first in which all voters will vote at the same time, albeit for racially separate town and city councils.

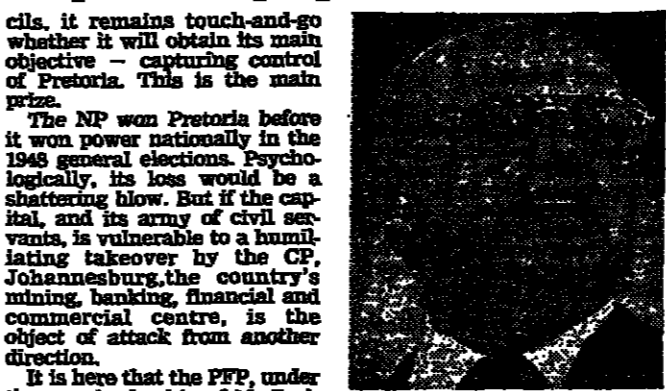
Indian Airlines to lease Airbus Boeings

By K.K. Sharma in New Delhi

AIRBUS Industrie has agreed to provide the government-owned Indian Airlines, which flies mainly on domestic routes, with four Boeing 737 aircraft on lease to help it cope with the present serious shortage of planes.

CP sees heaven-sent chance to build base

Anthony Robinson reports on preparations for an assault at S Africa's 1990 elections



President F.W. de Klerk

It is here that the PFF, under the new leadership of Mr Zech de Beer, a former senior executive of Anglo-American Corporation, and a new breed of "young Turks" led by 30-year-old Mr Tony Lenk, is blasting the NP for decades of lacklustre and racist administration of the city whose economic forces have done much to break down apartheid in practice.

S Africans expect \$19m loan from banks

JOHANNESBURG city council

has expected to secure a \$19m (\$21.8m) foreign loan, the first significant new bank loan to South Africa since international banks cut credit lines to the country three years ago, Reuters reports.

Sri Lanka government imposes curfew on Colombo

SRI LANKA'S government

announced yesterday it was imposing a curfew on Colombo and the country's southern province, and ordered security forces to shoot violators on sight, Reuters reports.

Afghan rebels reject Najibullah peace talks offer

MOSLEM anti-Government

fighters in Afghanistan yesterday rejected President Najibullah's offer of peace talks in the Saudi Arabian holy city of Mecca, Reuters reports from Islamabad.

Bhutto delays election campaign

PAKISTAN'S opposition

leader, Ms Benazir Bhutto, has postponed the start of her November election campaign due to an illness, AP reports from Karachi.

Sihanouk travels a long road in his mission for peace

John Ridding assesses the latest progress and problems in the search for a resolution of the Kampuchean conflict

For a monarch without a state Prince Norodom Sihanouk of Kampuchea is currently spending a great deal of time on diplomatic travel.

Kimmer Rouge. At the same time, however, Sihanouk is aware that he cannot afford to exclude the Kimmer Rouge completely, which would render his mission with Mr George Shultz, the US Secretary of State, he said that "moderate" elements of the Kimmer Rouge should be included in a post settlement government.

dominant position in Phnom Penh it is more anxious that Vietnam honours its pledge to withdraw its forces. As a result China refuses to end its support for the Kimmer Rouge until the Vietnamese have left.

She developed a fever on Sunday and returned from Larkana to Karachi on the advice of her doctor. Family members said she has been recuperating from the birth of her first child on September 21.



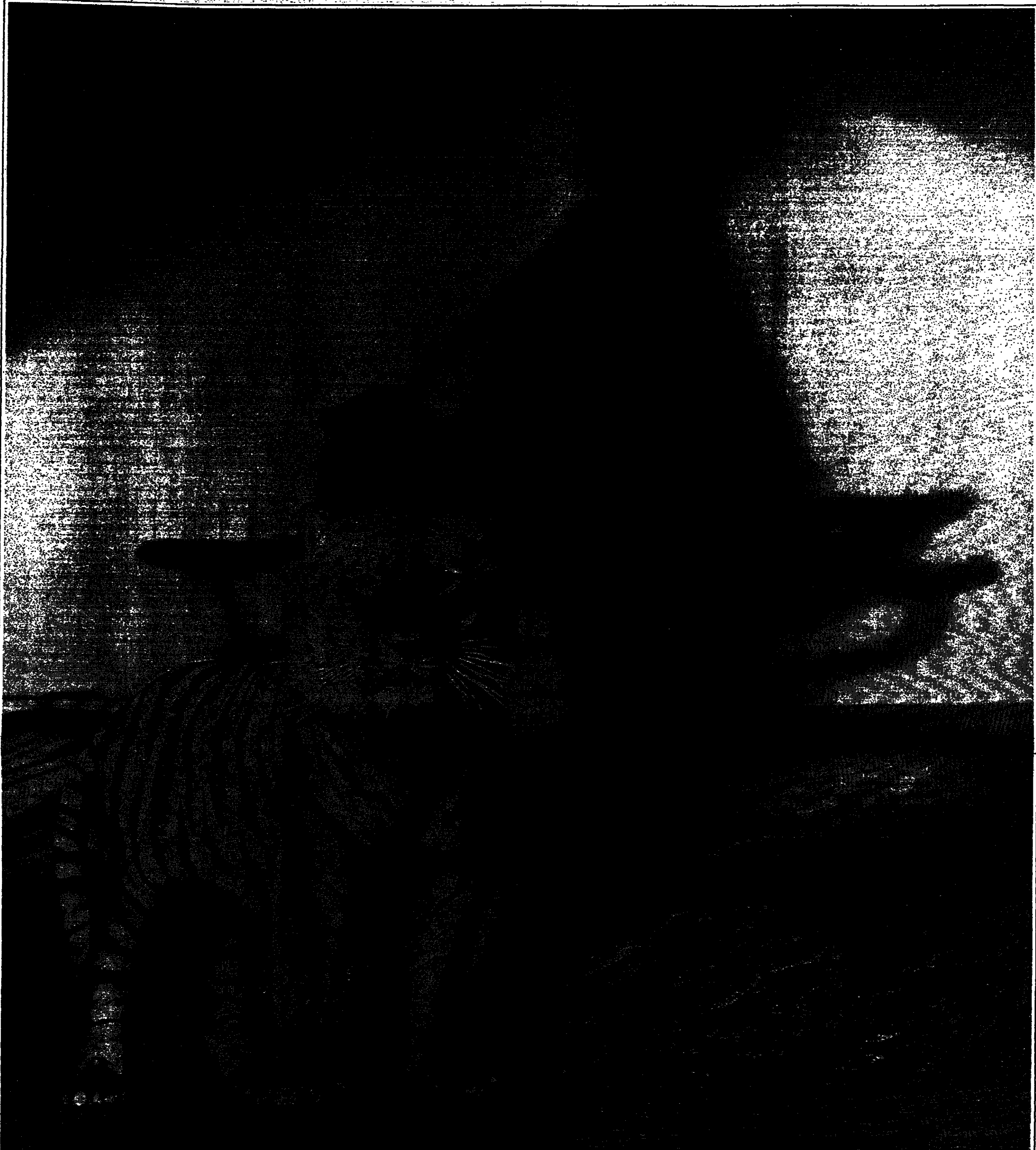
Prince Norodom Sihanouk

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OVERSEAS NEWS

Algerian riots strengthen the hand of President Chadli

Victor Mallet examines the improved prospects for reform following the unrest which swept the nation's cities earlier this month

ON THE surface, life in Algeria returned to normal with extraordinary ease after this month's riots. Smashed road signs and telephone booths were repaired in a matter of days and labourers quickly began to clean up the charred remains of government offices in the centre of Algiers. Six million children went back to school, adults with jobs returned to work and the unemployed resumed their routine of watching and waiting in street-corner cafes.

But a week-long outbreak of violence in which about 200 people were killed on the streets of Algerian cities could hardly fail to leave scars or to shake the confidence of those in power.

It was therefore all the more remarkable that President Chadli Bendjedid, far from allowing his position to be weakened, seized on the disturbances as a mandate to quicken the pace of economic and political reform and to disarm his conservative opponents in the ruling party, the Front de Libération Nationale. The party was already unpopular, but since the riots it has virtually disappeared from public view.

That is not to say that the old timers in the FLN are finished, and Mr Chadli must be acutely aware of how dependent he is on the army and how vulnerable he is to a conservative backlash. Algerians have understandably begun to take a more than casual interest in Mr Mikhail Gorbachev, the Soviet Union and perestroika. Some of the parallels between the Algerian and Soviet dilemmas are striking. Many years after a revolution which has achieved much but left much undone, a reformist President is trying to liberalise the economy and the monolithic one-party political system. He is hamstrung by conservatives in the party who cling to their privileges and to the old ideology. He appeals to the people over the heads of his party colleagues. How far will he go? Will he succeed in pushing through the reforms? There perhaps the comparison ends. Algeria has its own special problems. Oil and gas exports earn more than 95 per cent of Algeria's foreign revenue, and prices have fallen

sharply on world markets. Foreign debt repayments are burdensome. The population of 24m is expected to double in two decades, aggravating an already desperate shortage of jobs and housing.

President Chadli Bendjedid may have used the riots as an excuse to hasten his reforms, but it remains to be seen if he has either the determination or the necessary political support to overcome Algeria's economic handicaps.

For the moment Mr Chadli is in the ascendant and his opponents are lying low. "The enemies of reform are very numerous and there are comparisons with the Soviet Union," says Mr Kamel Belkacem, a reform-minded publisher whose weekly newspaper *Algerie-Actuelle* is Algeria's glasnost flagship. "There may be a danger of a conservative reaction. But the conservatives, whatever their influence, have no ideas to suggest."

Dragging the apparatchiks away from the levers of power could, however, prove as difficult in Algeria as in the Soviet Union. The FLN, which fought the French in a particularly bloody liberation war, has industrialised Algeria and

looked after its citizens. But it has done so more by redistributing the country's oil and gas wealth than by creating a self-sustaining, diversified domestic economy. Oil prices have fallen, and it was against a background of economic austerity, industrial unrest and food shortages that the riots erupted this month in the capital Algiers and spread to other towns.

The young Algerians who went on the rampage singled out government institutions for attack, setting fire to ministries and police stations and looting state shops. Policemen were stripped of their clothes and taunted.

But by the time the army stamped out the riots a week later the disturbances added up to much more than a simple rejection of authority. They were a complex phenomenon involving several factions of Algerian society in pursuit of different aims.

Many ordinary Algerians saw the rioters give violent expression to their frustration with leaders they regard as inefficient, corrupt and deriving their legitimacy from the glories of a liberation war fought before most of them were born. Three quarters of Algerians are under the age of 25.

Sunni Moslem fundamentalists meanwhile looked at the riots as an opportunity to press their claims for a more religious society, and emerged towards the end to act as mediators between the demonstrators and the authorities.

Rumours circulated in Algiers that devout hardliners in the armed forces or in the ruling FLN had themselves provoked the riots to discredit President Chadli Bendjedid's reforms. Even if this were so - and it is true that some of the demonstrators shouted "Chadli, assassin" - it was ultimately the FLN and the army which emerged from the troubles with battered reputations.

The army, deploying tanks and using automatic weapons, was condemned by Algerians for unnecessary brutality. The FLN, already moribund and disliking, vanished during the conflict after calling local party meetings which few dared to attend. Party officials have not been heard of since.

"The riots have demon-

strated how bankrupt the party is as a popular institution," said one economist in Algiers. "People were upset about austerity without reform. They were being asked to make a sacrifice without seeing sacrifice on the part of the elite."

President Chadli quickly took the initiative, interpreting the riots as a popular cry for reforms of the kind he has advocated and begun slowly to implement since coming to power in 1978. He announced two referendums, the first on

rescheduling of payments on its \$20bn foreign debt, and the servicing costs are swallowing nearly 60 per cent of its export revenue.

The reform drive has had mixed results. State farms were parcelled out to individuals and agriculture began to revive. Then drought and an invasion of locusts overshadowed the recovery and as a result Algeria still imports most of its food at a cost of well over \$1bn a year.

State industries dominate the economy and industrial

at least - continues to harbour a strong antipathy towards capitalism.

The financial sector is urgently in need of restructuring and the foreign currency black market, valuing the dinar at a quarter of its official rate, is booming.

Algeria has no shortage of skills, even if there is a brain drain abroad, and those in the vanguard of reform are thinking so far ahead of their conservative opponents that they are considering the long-term possibility of a stock exchange.

in the FLN. A draft law for employee share schemes was rejected by the National Assembly at the end of last year.

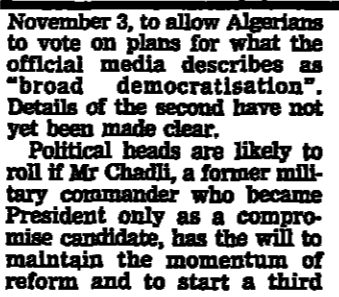
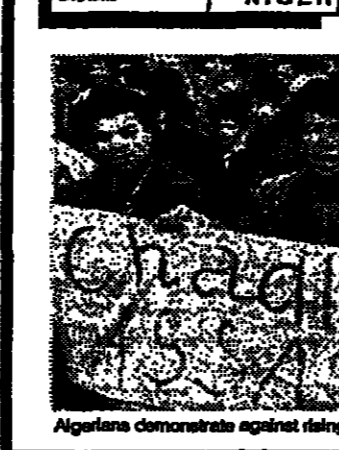
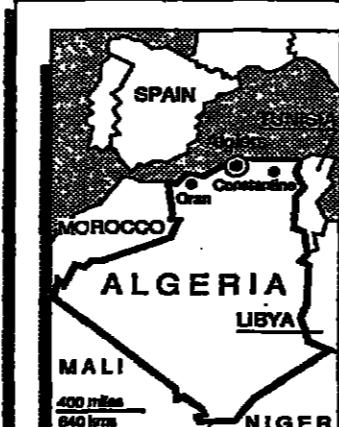
What counts in Algeria is "yiston", which can be broadly translated as "clout" or "influence", and most of it is in the hands of the ruling elite. Mr Chadli, however, is anxious to introduce a more democratic strain into Algeria's authoritarian politics at the same time as liberalising the economy.

As the titular head of the FLN, the sole legal party, he may not be able to meet the increasing demands from some of his citizens for a multi-party state, but he has been trying to create a more pluralistic society.

The new National Charter approved in 1986 diluted the doctrinaire socialism of the past and tried to strike a balance between socialism and Islam, between the secular and the religious. Private associations - provided they are not too outspoken - are being allowed to operate along the lines of Western pressure groups, dealing with issues such as human rights, the environment and consumer protection.

Mr Chadli's response to the riots was to announce two sets of reforms. The first will move the Prime Minister out of the shadow of the President, giving him new executive powers and responsibility for the government, thus allowing the President to distance himself from day to day affairs and change his Prime Minister when things go wrong. The exact nature of the second set of reforms is not yet known, but the programme is expected to be presented to the FLN congress in December.

If anyone apart from Mr Chadli emerged stronger from the riots it was the rioters themselves and those who sympathise with them. Algerians are increasingly asking why their shops seem to be emptier than the ones in Europe and in neighbouring Tunisia and Morocco, which Algerians can now visit for the first time in 12 years following a rapprochement between Algiers and Rabat. "We've been lucky that the silence lasted so many years, that the stability lasted so long" says Mr Belkacem.



November 3, to allow Algerians to vote on plans for what the official media describes as "broad democratisation". Details of the second have not yet been made clear.

Political heads are likely to roll if Mr Chadli, a former military commander who became President only as a compromise candidate, has the will to maintain the momentum of reform and to start a third

annually, but 200,000 jobs are needed each year merely to keep unemployment from rising. The housing shortage is critical, and the riot-stricken areas of Algiers appear not so much poor as overcrowded. "Sometimes there are 15 people to a room, and a 25-year-old man has to sleep next to his sister," says one bitter Algerian worker.

Algeria proudly shuns

reform has proceeded slowly, although large corporations have been broken up into smaller units which will henceforth be autonomous and responsible for their own profitability. Such private enterprise as has emerged has been attacked for profiteering.

Nor have foreign investors been easily lured into Algeria by weak incentives or by a leadership which - collectively

Mr Kamel Belkacem, as well as publishing newspapers and magazines, is one of the vice-presidents of the Association for the Creation and Promotion of Enterprise. "It starts from the analysis that the state can't do everything," he says. The idea is to use the billions of dinars now tucked into Algerian mattresses for investment in business, but there is strong resistance from the old timers

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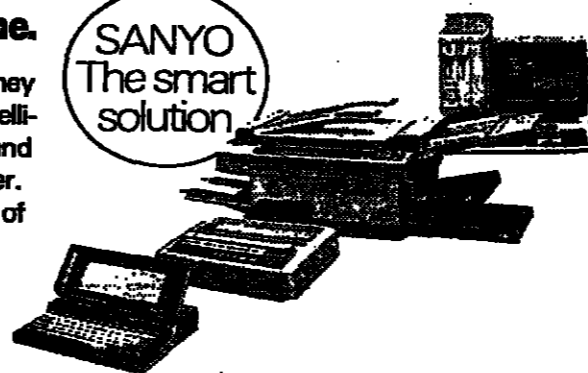
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AMERICAN NEWS

Dukakis to focus on class and race in run-up to poll

By Stewart Fleming in Washington

CLASS and race have emerged as the dominant themes which Governor Michael Dukakis, the Massachusetts Democratic candidate, will try to exploit in the final two weeks of the 1988 presidential campaign in his effort to close the gap with Vice-President George Bush, the front-running Republican.



US CAMPAIGN '88

They are a far cry from the message he delivered to the Democratic Convention in Atlanta in July. "This election isn't about ideology. It's about competence," he told an audience which had thrilled to the Rev Jesse Jackson's oratory the previous night.

Peruvian left challenges emergency

By Veronica Baruffa in Lima

THE left-wing opposition in Peru has challenged the Government's use of exceptional powers to try to end the miners' strike, now in its second week.

to dismiss workers who participate in any "illegal" activities immediately. Over 70 per cent of Peruvian miners are on strike, costing the country \$4m a day.

Wage strike halts Argentina's trains

STRIKING signalmen and engineers paralysed Argentine train services and stranded tens of thousands of commuters yesterday in an effort to win wage increases and recoup buying power lost to inflation.

to 4 per cent a month for November and December, except when productivity was increased. Private companies were urged to follow the same guideline.

Marcos funding for Reagan denied

THE White House yesterday flatly denied that Ferdinand Marcos, the former Philippine President, had made campaign contributions to President Reagan.

"This is an old story. It's been out many times," said White House spokesman Martin Fitzwater, who told reporters that Mr Marcos was alleged to have given money to several US political figures.

Living uneasily with big brother

David Owen looks at the reasons for Canadian anti-Americanism

IN 1987, Lyte and Dora Hirtubise put up their Christmas tree in the United States. This year, they may put it in Canada.



Canada's Brian Mulroney with stars and stripes

Pressure on Turner in Canadian debates

By David Owen in Vancouver

CANADIAN Prime Minister Brian Mulroney meets opposition leader Ed Broadbent of the New Democrats and John Turner of the Liberals in the first English-speaking televised debate of the Canadian election campaign tonight.

Brazil's presidents fail to reassure

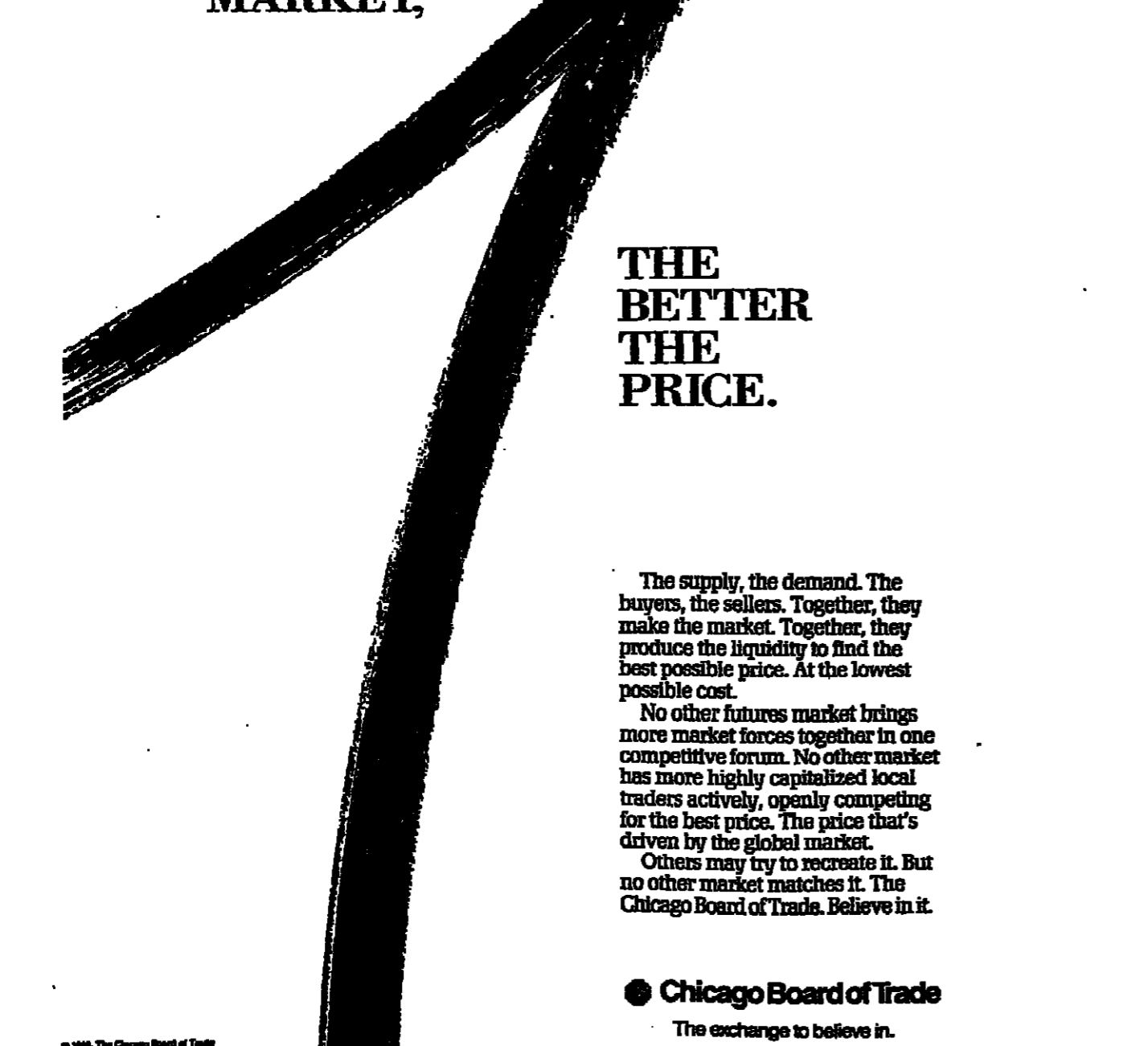
Ivo Dawnya examines the growing concern over the economy

AS IF there were not enough to worry about, Brazilians last week had not one but two presidents assuring them that, despite soaring inflation forecasts, everything was going to be all right.

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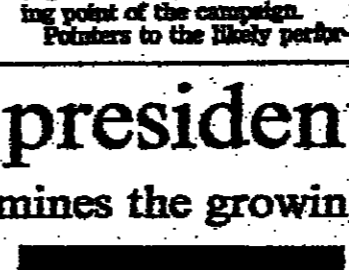
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José Sarney: facing economic problems



Ulysses Guimarães: image has been tarnished

Notre-Dame can attempt to carry out a radical attempt to curb the state sector. A major boost to privatisation is expected to be among the measures announced.

But the unprecedented scale of the current industrial action by civil servants will equally influence his Cabinet colleagues to dilute drastic action in favour of caution.

Ironically the strikes have proved that the thousands of public officials are simply not necessary. After almost a week of industrial action involving half the staffs of 17 ministries, officials in Brasilia reported that government was continuing to function normally.

Shortly before Mr Sarney's visit last week to the Soviet Union, a journalist asked him if he hoped to learn something from Mr Mikhail Gorbachev's "perestroika". He appeared not to understand the question.

Outside Brasilia, however, there is growing agreement with Senator Roberto Campos's theory that Brazil's problem is, like that of the Soviet Union, an issue of government "culture".

This allows the employment of thousands of underemployed civil servants at inadequate pay, rather than a few properly remunerated.

Even those on strike would back a move to end the "recruitment" of hundreds of political appointees who have large salaries and no real jobs. So far, however, there has been no move by the political establishment to end the long tradition of patronage and its attendant evil, unwieldy bureaucracy.

For Mr Sarney, the danger now is that his administration will go down in history not as the period of transition to democracy but instead as a wasted Brezhnevian "era of stagnation." Inflation is becoming the issue to a head.

WORLD TRADE NEWS

W Germans sign nuclear reactor deal with Moscow

By David Marsh in Moscow
WEST GERMAN companies will help the Soviet Union plan and construct advanced nuclear reactors under a deal signed yesterday marking the first time that Moscow has turned to the West for help in designing atomic power stations.

The accord will lead to construction of a large scale test high temperature reactor (HTR) at a Soviet research centre, at a total cost of roughly DM 1bn (\$318.5m). The deal was signed in Moscow with the Soviet atomic energy agency Giatomenerg by the West German subsidiary of Asea Brown Boveri, the Swedish-Swiss engineering group, and the Kraftwerk Union, the power division of the Siemens electrical company.

The two groups have teamed up to develop HTRs, which are reactor types using 10 per cent enriched uranium with higher efficiency and improved safety compared with standard light water reactors.

In a separate deal, also signed in Moscow yesterday, Siemens has agreed to supply know-how to enable the Soviet Union to build advanced medi-

cal equipment, ranging from computer X-ray apparatus to dental equipment, in factories around the country. This agreement is aimed to allow the Soviets to produce roughly DM 500m worth of equipment over the next five years.

Both the atomic and the medical agreement break new ground in supply of Western technology to the Soviet Union.

Important elements of both deals will have to be approved by Coocom, the 16-nation organisation which tries to stop militarily useful technology passing to the East Bloc.

Under the atomic deal a 200 MW HTR is to be built by 1996 at a research centre in Dimitrograd, 500 miles east of Moscow.

Of the total DM 1bn reactor cost, Mr Hans-Gerd Naglein, Siemens board member for sales and marketing, yesterday said the German-Swedish-Swiss share could be more than DM400m.

Prices and other important details have not yet been worked out. The project will go into a three and a half year planning stage before construction begins.

The deal could pave the way for a sizeable number of HTRs to come on stream in the Soviet Union in coming years. The two German companies and the Soviet Union also plan to work together to sell the technology to third markets, notably in Eastern Europe.

The two German companies have already made an application to Coocom to try to win approval above all for delivery of the high-powered computers built into the HTR operational and safety systems.

Mr Eberhard von Koerber, chairman of Brown Boveri's German subsidiary, said he hoped for Coocom clearance in the light of recent relaxation of East-West technology controls, shown above all by approval earlier this year of sales of Airbus and Boeing airliners to Eastern Europe.

In the past, France has agreed sale of reactors to China, and Canada has delivered atomic plants to Rumania. But this will be the first time that Western companies will cooperate in building a new reactor type for a Communist country.

UK barter trucks for prawns with China

By Colina MacDougall
FOR THE first time since the 1949 revolution, British trucks will soon be on their way to China.

Mr Charles Chen, of Chen Brothers, an import-export company in London's Canning Town, has signed two compensation trade agreements with Chinese state organisations under which refrigerated trucks and cold store equipment will be exchanged for frozen prawns and possibly human hair.

The trucks and equipment are expected to enable more prawns to be raised and shipped in future.

In the first deal, with Leyland Daf and the Lilling Cereal, Oil and Foodstuffs Import-Export Corporation based in Dalian, north China, 25 trucks worth about £2m are changing hands for 400 tonnes of frozen prawns.

Not all are destined for London's Chinatown since Mr Chen's trading company, the turnover of which has doubled to £45m annually in the last five years, now has a number of outlets in Japan and the US.

The second contract, for £10m, is for trucks and cold store equipment. This deal is with the parallel corporation of the central China city of Hangzhou. The truck supplier has not yet been decided.

"Prawns are in the contract," said Mr Chen, but he admitted that £10m worth of prawns might be more than Hangzhou could supply, especially if typhoons or floods strike local waters, as they are prone to do.

"We might accept other commodities," he said. "We do buy human hair - Chinese villages are one of the world's few remaining sources of that today."

But Mr Chen is adamant that if the two Chinese corporations are unable to meet their commitments on the supply of prawns or other commodities within the year, they must pay in hard currency.

"It is in the contract," he said. "And we have guarantees from the Bank of China in Peking."

Punjab's 'star' fails to glitter

David Housego in New Delhi explains why no more than 12 of Chandigarh's 30 installed electronics companies are viable

IN THE early 1980s, electronics held out the promise of a brave new future for Punjab industry.

Here was a state that already had one of the highest agricultural and industrial growth rates in India - and the education and income levels that went with this. It is on the doorstep of Delhi with its potentially large demand for both consumer and professional electronic goods.

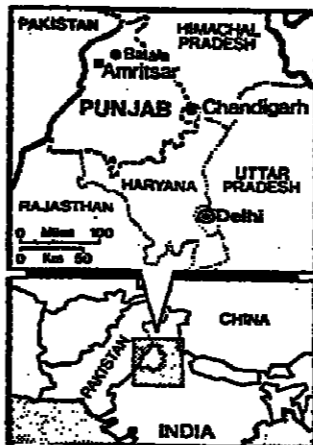
In its capital of Chandigarh, designed by Corbusier, it has one of those rare cities in India that are free of pollution and set amid greenery on which the electronics profession seems to thrive. The state government thus decided to create an Electronics Township (EITOP) on the outskirts of Chandigarh.

Mr S.K. Mangal, chairman of the Punjab State Electronics Corporation, whose brainchild the project was, set out to attract capital and technical expertise from the large number of Indians working in the US electronics industry and to build up an export centre.

At the same time the Indian government located what remains India's only IC (integrated circuit) design and wafer fabrication plant, Semiconductor Complex, at Chandigarh.

Things have not worked out quite as planned. Of the 30 or more public and private sector companies installed at Mohali in the Chandigarh suburbs, not more than a dozen are viable.

The export only facilities have run into various problems. Mr P.S. Sidhu, an Indian



entrepreneur from the US, set up Magnetic Information Technology (MIT) as a supplier of magnetic heads for floppy disk drives for Shugart in the US. But he had barely got the plant on its feet in 1984/85 when the computer market turned down in the US and Shugart collapsed. MIT has a capacity of 300,000 units a year but now turns out only 200-300 a day.

A short way down the potholed road, Manufacturing Technologies India (MTI) has been temporarily closed down after being caught selling printed circuit boards intended for export - and on which it had claimed all the tax and duty benefits available to exporters - on the domestic market.

Both investment by Indians living abroad and exports have been hit by the political troubles in the Punjab. Foreigners, apart from journalists, need special permission to visit the state - which adds to the hassle of doing business in it.

Many of the companies that have been successful are public sector plants selling mostly to public sector purchasers. Punjab Communications and Punjab Wireless Systems have cut out a profitable niche in the telecommunications market which is fast expanding.

Electronic Systems Punjab (ESPL), which is also doing well, has diversified from personal computer assembly to providing the data and production control systems for power plants, steel mills and refineries. Its innovative strength is in its custom designed software packages.

SCL, the controversial government facility, has yet to find its identity as between a designer and manufacturer of custom built (ASIC) chips for the defence telecommunications industries and a commodity supplier for the consumer market.

It has invested about \$55m in a CMOS technology design and wafer fabrication facilities. But with an output this year of only 6m wafers - mostly chips for clocks and watches - it is currently operating well below an installed capacity of 25m wafers.

The state authorities are nonetheless not losing heart. Dr Mangal says that total sales by EITOP companies are climbing at the rate of 70-80 per cent a year (as against 35 per cent an average in India for the electronics industry) and will rise from Rs2.5bn (£101m) now to Rs 4bn in 1990.

He believes the Punjab's share of the Indian electronics market will double from 5 to 10 per cent.

The focus of development has already swung from exports to the domestic market with the emphasis on telecommunications and components for the consumer electronics industry. JCT, part of the Thapar group, is bringing on stream a large picture tube plant for the fast expanding colour television market.

MIT has set up a new facility beside its magnetic head plant to manufacture floppy disk drives for the Indian market. It says that with the current Indian price for floppy disk drives well over double the international price, domestic sales are "very profitable." MIT has licences for a substantially larger capacity than its competitors.

In a different league, the government owned SCL expects to expand output of ICs (integrated circuits) from 6m a year currently to annual rate of 24m by the end of the year by concentrating on the watch market. Dr V. Mohan, the chairman, thinks that India can become a world leader in the watch and clock market.

More importantly SCL has established a new production line for making ICs with a design width as narrow as 2 microns. This gives it a capability to do more specialised work for the defence and telecommunications industries in a country which traditionally dislikes being too dependent on foreign suppliers in such sensitive areas.

EC to block Japanese on Gatt

By William Duffin in Geneva
THE EUROPEAN Community will block any attempt by Japan this week to secure a second disputes panel under the General Agreement on Tariffs and Trade (GATT) to hear its complaint against EC anti-dumping regulations.

Last week the EC agreed the case should be investigated by a regular Gatt disputes panel. It was "total nonsense" and an abuse of Gatt procedures for Japan to pursue the case under Gatt's anti-dumping code as well, a senior EC official said yesterday.

The legal basis for Brussels' action against the "screw-driver" assembly plants established by Japanese companies inside the EC was not the anti-dumping code but a Gatt clause which allows a government to take steps to secure compliance with its lawful regulations and to prevent "deceptive practices."

By assembling imported components within the EC Japanese manufacturers of electronic typewriters, scales and photocopiers had circumvented anti-dumping duties legally imposed by the EC on imports of finished products sold in Europe at prices below those charged in Japan, the EC official said.

Japanese officials said they would ask Gatt's anti-dumping committee, which convened yesterday, to conciliate in the dispute. This is the correct procedural step before requesting a panel to investigate infringements of the code.

Earlier the Japanese had indicated their intention of pursuing their case along both tracks within Gatt. It was unclear yesterday whether they would persist in their action under the Gatt code in face of EC determination to deny them this route.

EC officials yesterday voiced confidence that the regular Gatt dispute panel would approve Brussels' action against the "screw-driver" plants.

Evidence showed practically all the plants had been established after anti-dumping charges had been levied on imports of finished products.

Brussels' investigators found that parts imported from Japan accounted for between 80 and 95 per cent of the value of the finished product at four of the six typewriter plants. At six of the nine plants assembling photocopiers the value of Japanese components varied between 70 and 99.2 per cent.

Five photocopier plants have already complied with the EC stipulation that at least 40 per cent of the parts should be of local origin or have given undertakings to comply, the EC says.

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Gibraltar to relaunch ship register

By Joe Garcia in Gibraltar and Tim Dickson in Brussels
GIBRALTAR is to relaunch its ship register as an international shipping register.

At the same time, landlocked Luxembourg, the European Community's tiniest member, is pushing ahead with plans to introduce its own shipping flag.

Gibraltar's initiative is part of a drive to boost its ship registry, which already includes 107 ships.

It is also part of a trend in which so-called open registers

are growing rapidly, at the expense of such traditional maritime registers as the UK and Norway. In a recent report, the International Shipping Federation listed 20 open registers including Gibraltar, the Isle of Man, Bermuda, the Cayman Islands and Hong Kong.

Luxembourg's government said yesterday it saw the creation of a national flag as diversification for its burgeoning financial services sector and hoped that overseas shi-

ppowners would be attracted by the proposed corporation tax advantages.

Over the last ten years the number of ocean going ships registering in the EC has fallen from 32 per cent to 18 per cent.

Negotiations are currently being concluded between Gibraltar and the British government to make the present Gibraltar register a signatory to international conventions, supported by a professional marine administration.

This will be able to negotiate agreements for different crew nationalities in respect of wages and conditions of employment. Safety regulations are being tightened as a result of legislation in the UK and the Gibraltar House of Assembly. This followed criticism of the record of registers in UK dependent territories.

Mr Michael Peetham, the Gibraltar Port Minister, wishes to create an environment to attract more ship management.



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UK NEWS

Pleas to soften Government's power policy

By Maurice Samuelson

THE BRITISH GOVERNMENT is being asked by important sectors of the electricity industry to soften one of its most radical proposals for bringing about private competition.

With its electricity privatisation Bill now in its fifth draft, strong reservations are being sounded within the industry about the proposal to let heavy industry purchase wholesale power directly from the principal generating companies instead of from the 12 area electricity companies in England and Wales which supply householders and medium size consumers.

If heavy industry used that right to the full, area boards in industrial parts of the country have warned the Government that they could lose a large part of their market which might make them unattractive to potential investors.

Civil servants have been asked to consider a number of ways of qualifying the rights of the generating companies. They include:

- A moratorium on such deals for up to five years after privatisation.
- Compensating distribution companies for loss of their heavy industry business by paying them to deliver the power to these customers;

Bank wants newcomers for discount houses

By David Barchard

THE Bank of England yesterday issued a formal invitation to would-be newcomers to apply to join the ranks of the discount houses, the institutions which trade directly in sterling with the Bank and pass money from it into the rest of the banking system.

The invitation was contained in a paper on money-market operations published by the Bank. Its proposals were essentially the same as those outlined in a paper in June.

There are eight discount houses at present. In spite of the large volumes of money

● Financing the industrial power contracts out of special allowances of cheap coal such as the present 4.5m tonnes a year dedicated for energy intensive users.

With the contract negotiations still at a relatively early stage, there is little sign of the Government retreating from its determination to maximise competition by giving generators untrammelled access to the National Grid.

But the discussions, at the heart of the contract negotiations between the area boards and the shadow boards of the future generating companies, known as Big and Little G, have gained new urgency after the ruling by the Monopolies and Mergers Commission that British Gas is overcharging many of its industrial and commercial customers.

Both sides want to prevent a similar delayed shock to the electricity industry after its own privatisation later in the present parliament.

The distributors are reluctant to offer long-term power purchasing contracts to the generators. They want the contracts to contain re-opener clauses to safeguard their businesses against large scale defections by customers.

they handle each day, the houses have found it increasingly difficult to survive on their mainstream business and most have diversified.

There are thought to be four likely contenders to set up discount houses: Midland Montagu, Warburgs, Morgan Grenfell and Phillips and Drew.

To qualify, the Bank has listed stricter criteria than those required for a banking licence, covering capital adequacy, ownership, computer systems, accounting controls and operational resources.

Price Waterhouse restructures in Europe

By Richard Waters

PRICE WATERHOUSE, the international accountancy firm, yesterday announced a new structure for its European operations, setting a precedent which some other accountancy firms are likely to take up as Community's internal market.

The move is intended to strengthen PW's development across the region and to ensure that the firm can deliver a common standard of service, said Mr Jeffrey Bowman, senior partner of the UK firm and chairman of a new European management board.

Legal, professional and tax regulations mean that a full merger of all firms around Europe is impossible, said Mr Bowman.

Instead, all European partners have become shareholders in a central company which will provide services to all European firms, and a management board has been established to co-ordinate the direction of individual national firms.

Partners in Deloitte Haskins & Sells will vote shortly on a similar restructuring of their own business, said Mr John Bullock, who last week took over as chairman of Deloitte's former European federation.

The moves reflect a recognition by the large accountancy firms that they need to co-ordinate their operations more closely across Europe.

However, moves towards centralisation of control are not easy to achieve: Price Waterhouse's plans to merge with a large Dutch accountancy firm, Dijkster on Doornbos, collapsed this month over the extent to which Dijkster was required to give up sovereignty to PW. And Touche, one of the leading German firms which has a loose working arrangement with PW for four years, is no nearer becoming a full member of the firm, despite PW's desire to bring it into the fold.

According to Mr Bowman, the need for international links will eventually lead such firms to realise that they have more to gain than lose from stronger ties to international groups such as PW.

European space club starts to look alien

Britain finds ESA spending policies increasingly unpalatable, reports Peter Marsh

BRITAIN has the next few weeks to decide whether it wants to continue to play a leading role in pan-European space projects.

That interpretation inevitably follows the insistence by the 13-nation European Space Agency that Britain sorts out by the beginning of December whether it wants to abide by a decision of the agency's other 12 members to increase spending on space-science projects.

The alteration follows a lengthy row over money last year between Britain and the Paris-based agency. After this, the UK became the only major ESA nation not to take part in a series of European manned space projects due to cost some £3bn by the end of the century.

The sums involved in the latest argument are far smaller. The other 12 members of ESA want spending on space science to increase by 25 per cent to 1994, taking the agency's science budget to about £170m a year.

At present space science accounts for about a tenth of the ESA budget of some £1.5bn this year. The science programme largely pays for scientific satellites in areas such as astronomy.

Under the new spending proposal, Britain would have to contribute by the mid-1990s

about £25m a year on the ESA science programme, compared with the £15m it is spending this year. The extra cash may seem trifling - but Britain says it cannot afford it.

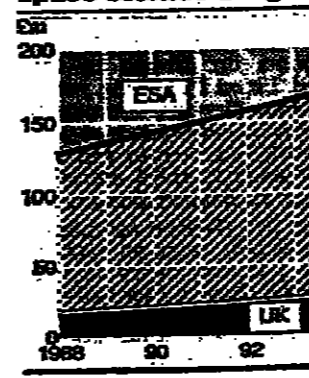
The additional money would have to come out of the budget of the Science and Engineering Research Council, which is controlled by Whitehall's Department of Education and Science. The council is being subjected to strict spending clamps due to the UK Government's wish to minimise increases in science spending.

Britain's failure to agree to the spending increases would have a severe impact on the ESA science programme. It could also have repercussions on the whole of the UK scientific and industrial community concerned with space activities.

According to Mr Geoffrey Pardoe, a UK space-industry consultant, the image of the UK in ESA would "hit rock bottom" if Britain continued to block the extra spending. He said that many officials in ESA and in other ESA nations already had a poor view of Britain after last year's arguments.

Professor Ken Poole, a leading space physicist who is at Leicester University, said he thought ESA would find ways

UK's share of ESA space science budget



of applying pressure to Britain if it blocked the spending increase. This could mean important space contracts failing to come to UK companies and scientific institutions.

At present Britain is ESA's fourth biggest payer after France, West Germany and Italy. It contributes about £90m a year to ESA's total budget.

The dispute over the science spending arises because, under ESA rules, science projects have to be paid for by all the agency's members according to a set ratio. The ratio depends on the gross domestic product of the different countries.

As a result each ESA nation

cannot - as Britain did in the case of the ESA manned space projects - simply opt out of a specific part of the agency's science programme.

As a corollary, a single country can, like the UK on this occasion, block spending increases, even if they are agreed to by all the other ESA nations.

The extra space-science cash, so ESA officials say, is needed to plan ahead for an ambitious £2bn 20-year programme in space science.

The new science programme, called Horizon 2000, encompasses four major projects - involving astronomy, satellites, and other space probes - some of which will probably involve a large amount of collaboration with the US and the Soviet Union.

Probably the most exciting of these individual schemes is a project due to take place early next century in which an unmanned ESA probe would land on a comet - exactly which one has still to be decided - and bring a small amount of it back to the Earth. It would be the first time anyone had attempted such a venture.

If Britain sticks to its reluctance to increase spending, Horizon-2000 would have to be completely rethought on the grounds that the cash set aside

for it would pay for no more than two of the four projects.

One of the ironies of the current dispute is that Britain, together with West Germany, was instrumental in persuading much of the rest of ESA to plan for Horizon-2000 in the first place. This happened during 1983 and 1984 when British scientists reasoned that a 20-year plan for space science would make far more sense than the normal stop-go pattern of spending on scientific satellites.

Another curiosity is that Britain is generally highly regarded for its contributions to space science and astronomy. UK scientific institutions scooped several important contracts which ESA recently awarded concerning the first of the four Horizon-2000 projects, a scientific mission to explore the Sun. This scheme is due to go ahead in 1995.

At the end of last week, Professor Reimar Lüst, ESA director-general, said he was still hopeful Britain would agree to the increase in science spending.

Prof Lüst recently met Lord Young, the UK Trade and Industry Secretary, in London to discuss the matter. "I think Lord Young appreciated the arguments and is trying to be positive," said Prof Lüst.

Yorkshire TV staff cuts

By Raymond Snoddy

YORKSHIRE TELEVISION, one of the big independent television (ITV) companies, is radically changing its financial structure and has announced an immediate ban on staff recruitment.

The management has told staff it wants a 10 per cent cut in staffing by July through early retirement and natural wastage.

The changes spelt out by Mr Clive Leach, Yorkshire Television's managing director, and other directors last week are a response to the Government's plans to create a more competitive environment for the ITV companies expected in its broadcasting white paper (policy document) next month.

Mr Leach warned staff it looked certain that ITV franchises would be awarded by an auctioning process next time

and that the company could then be open to takeover.

Staff were told that unless every penny is squeezed out of assets in future Yorkshire could be "a sitting duck" for a takeover.

Under the new strategy Yorkshire Television is to be split into separate divisions each with their own financial targets. Budgets for the 1988-89 financial year will be implemented on the new divisional basis.

The broadcasting division will sell advertising and buy programmes both from the rest of the ITV network and from Yorkshire's own programme making division.

Each part of the programme division - drama, entertainment, science/education or religion - will be regarded as separate profit centres.

In the longer term the programme division would be free to move outside the company.

One of the tasks of the new facilities division will be to see whether any activities should be sub-contracted out.

Staff are also being told that all artificial demarcation lines are to be removed and the only limits recognised in future will be competence and practicality.

The company has a staff of about 1,240 and the 10 per cent cuts are expected to come from those within five years of retirement, voluntary redundancy and non-replacement of leavers.

Yorkshire says its first aim is to retain its franchise after 1992, but even if it does not it wants a profitable and expanding company.

First bodies found aboard Piper Alpha oil platform

THE FIRST bodies have been found aboard the charred hull of the Piper Alpha oil platform which was raised from the seabed eight days ago.

Police searches have recovered five bodies from the main accommodation section, which is thought to contain many of the 111 bodies still unaccounted for. The section arrived at the Flotta oil terminal in Orkney late on Saturday.

night aboard the transport barge which had carried it 130 miles from the oilfield.

The search for bodies, likely to last several weeks, is being carried out in the sheltered waters of the terminal. A heavy-lift floating work station which retrieved the accommodation section from the seabed is returning to the scene of the disaster which claimed 167 lives in July.

Rapid recovery by accountants

COOPERS & LYBRAND, the UK's third largest accountancy firm, has shrugged off two years of relatively sluggish growth which had cost a chapter of its dynamic expansion earlier this decade.

Coopers reported yesterday that its fee income in the year to September 30 grew by 29 per cent to £1.6bn, compared with an unannounced growth rate of 26 per cent in the year to March.

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UK NEWS

University labs face closure in science shake-up

By David Thomas, Education Correspondent

UP TO half of the physics and chemistry departments at British universities should be closed or amalgamated according to an official report due to be sent to university vice-chancellors (heads) this week.

The report, prepared by a special group within the University Grants Committee, the body which channels Government money to the universities, is likely to result in the biggest shake-up in university teaching of physics and chemistry in decades.

It could encourage suggestions that institutions without prescientific subjects such as physics or chemistry no longer deserve the title of a university. But the UGC rejects this suggestion, arguing that the best of their work can still be done in subjects such as maths, engineering and biology.

The UGC has embarked on a review of physics and chemistry departments because it believes university departments below a certain size in these subjects cannot be sustained, given the need to offer science students a broad range of options and the high cost of equipment for research in these subjects.

The UGC does not want to let the overall effort devoted to physics or chemistry in British universities - on the contrary, its report will recommend that an extra £30m be spent on remaining departments in each subject to improve their equipment to international standards.

The report concludes that Britain should have a total of between 30 and 35 physics and chemistry departments, each catering for at least 200 students. Of the 52 university institutions identified by the UGC, about a half pass this hurdle at present. The rest would be created by amalgamations among those departments that do not meet the 200-student criterion.

This would leave up to 20 university institutions without either physics or chemistry departments, or, in many cases, both. The UGC report is careful not to name specific institutions at this stage of the exercise. This will happen in a final document after comments have been received on its initial report.

The committee will ask for comments on this week's report by January and will expect universities to have decided how to implement the final proposals by about Christmas 1989. The first students to be affected would be those entering university in 1990.

Overdraft facilities for EC peak at £166m

By Ivor Owen

OVERDRAFT facilities provided by the British Government for the European Commission peaked at around £166m in mid-August, Mr Peter Brooke, the Foreign Secretary, told the Commons last night.

He was subjected to a sustained interrogation by Conservative backbenchers and Labour MPs over the effectiveness of the latest assurances secured by Mrs Margaret Thatcher, the British Prime Minister, about imposition of budgetary discipline on the European Community.

Mr Brooke said that the financial constraints were contained in Community law.

He offered an early prospect that they would be incorporated in any Westminster statute.

He said had the Government not met the Commission's request for overdraft facilities it would have risked being taken before the European Court.

Mr Dennis Skinner, for Labour, gleefully reminded Mr Brooke of the deferential reception accorded him at the Conservative conference in his capacity as party chairman.

Review will span criminal and property practices

Government to probe lawyers' roles

By Raymond Hughes, Law Courts Correspondent

A WIDE-RANGING review of the legal profession is to be carried out by Lord Mackay, the Lord Chancellor. It will include an examination of what work should be done by lawyers and could presage far-reaching changes in the structure and working practices of the profession.

A green paper is to be issued early in the new year, after a three-month consultation period. The intention is that decisions would be taken before next summer's parliamentary recess, to be followed as soon as possible by any necessary legislation.

In addition to examining the eligibility of solicitors for appointment to the High Court bench, the future role of a separate Bar and the question of multi-disciplinary practices, the review will look again at the extent to which building societies should be allowed to offer conveyancing services.

Lord Mackay said in House of Lords written reply yesterday that, following the publication in July of the Marre committee report on the future of the legal profession, "I have now decided that it would be appropriate to publish my own proposals relating to the requirements for carrying out in the future the work presently conducted by the legal profession."

At a press conference later Lord Mackay said there was a case for considering change. He said the Marre report had not been received with universal acclaim in all quarters and the question was, if there was to be change, should it be in the way Marre proposed or in some other way.

Lord Mackay held out the prospect of building societies being allowed to provide conveyancing services and mortgages for their own customers.

The 1936 Building Societies Act provided for the societies to offer the services only to non-customers. Two years later the recognised institution rules enabling them to start conveyancing have still not been produced. The Lord Chancellor has decided to reconsider the policy in that area as part of the general review and no rules will be produced in advance of the review.

Lord Mackay said that before the legislation was implemented he wanted to be sure that it gave the best possible service and protection to the public. One of the issues that would be considered would be whether adequate safeguards could be devised to enable building societies to offer such services to their customers, he said.

Contingency fees, a controversial issue which both the Marre committee and the earlier Civil Justice Review recommended should be re-examined, will also come within the review.

Mr Richard Gaskell, President of the Law Society, welcomed the Lord Chancellor's announcement. He said he was pleased that recognised institution rules were to be deferred, adding that it was very difficult to see how any sufficient safeguards could be devised.

The proposed review was also welcomed by Mr Robert Johnson, QC, the chairman of the Bar. He said that before making changes affecting individual aspects of the legal system it must be sensible first to identify the particular tasks that needed to be performed and the professional qualifications they required, and then to achieve the best possible match between the task and the lawyer.

The Marre committee recommended (though with its barristers members dissenting) that solicitors' right to conduct cases should be extended to all Crown Court cases.

Its other recommendations included that professionals other than solicitors should have direct access to barristers; solicitors should be eligi-

Opposition mounts to Clowes lifeboat call

By Richard Waters and Charles Hodgson

CITY of London opposition to calls for a "lifeboat" to help Barlow Clowes investors hardened yesterday.

This was despite a detailed proposal for a compensation scheme sent to institutions by Mr David Shaw, a Tory MP.

Mr Shaw called for a fund of £50m, mainly financed by donations from leading banks, accountants, lawyers, financial intermediaries, newspapers which benefited from financial advertising, insurance companies and the Lloyd's insurance market with the Government's paying £5m.

He said contributions could be organised by professional bodies with the Securities and Investments Board acting as overall co-ordinator.

The SIB immediately dismissed the idea saying the activities in question took place before it took over regulation.

The Institute of Chartered Accountants in England and Wales said it was up to individual accountancy firms to decide whether they wanted to contribute. Other institutions and City firms privately agreed with them.

Inspectors find lack of basic teaching skills

By David Thomas

A QUARTER of the lessons taught by new teachers are unsatisfactory because many such teachers are entering the classroom without basic teaching skills, according to an official report.

The report, prepared by the schools inspectorate, reveals widespread incompetence among teacher-training institutions, schools and newly-qualified teachers. It will be seen as confirming the impression of many observers that teacher training is in need of overhaul.

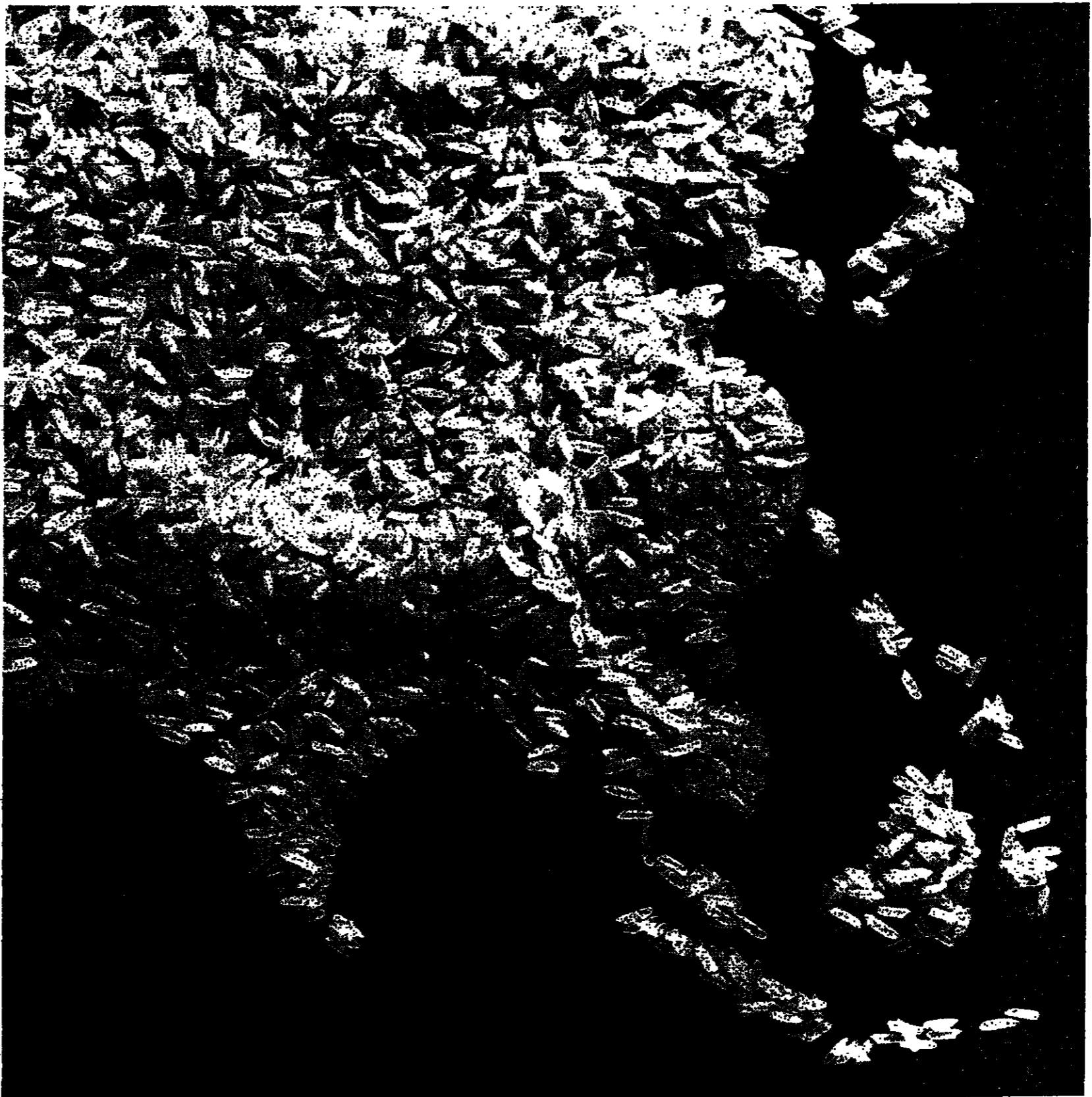
In spite of these findings, fewer than 10 teachers serving the probationary period are dismissed out of more than 10,000 new teachers entering the profession each year, according to a government report published earlier this year.

Mr Kenneth Baker, Education Secretary, said that he was disturbed by many of the inspectors' findings, but added that reforms already made were working through to improve teacher training.

The inspectors' report, based on a study of almost 300 newly-qualified teachers last year, found nearly 40 per cent of their lessons to be good or excellent, three-quarters at least satisfactory, but a quarter unsatisfactory.

The *New Teacher in School*, HMSO, £4.50.

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'Faster growth without unions'

By Hilp Bassett, Labor Editor

COMPANIES without unions have a 3 per cent faster rate of employment growth than unionised companies, according to a new Government-funded study.

The results of the study, carried out by two academics and a civil service researcher, have considerable implications for union membership in the UK and for the growth of non-union employment. It concludes that "trade unions depress the rate of employment growth and increase the extent of employment decline." Previous research has shown clearly the existence of a difference in pay between unionised and non-union employees.

Doubt cast on computer cash

by Alan Cane

ABOUT 80 per cent of UK companies investing in information technology do so in the expectation of cost savings, rather than on grounds of competitiveness or as part of their strategic plans, according to a survey.

The report says UK companies invested some £10.5bn in computer equipment and services last year.

It finds that most expenditure on information technology is still justified to senior management on grounds of cost savings, in spite of evidence that traditional cost accounting techniques are a poor guide.

The survey was carried out by International Data Corporation.

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255	285	255	0	100	43 -
40	25	38	0		
57	39	36	0	21	57 57
171	159	171	0	33	19 241
116	120	116	0	67	58 -
142	153	125	-1	52	43 87
114	102	112	0	110	100 -
227	245	234	0	123	43 43
169	124	164	0	147	90 -
161	179	155	0	61	40 131
113	103	112	0	103	92 -
255	247	255	-1	120	36 74
112	60	113	0		149
112	51	111	-2	34	31 123
260	245	260	0		
119	45	115	0	75	65 43
430	429	407	-1	89	20 370
105	104	278	-2	77	28 135
100	100	100	0	107	107 -
78	56	90	-3	27	32 97
112	100	108	0	88	74 -
212	212	312	-1	162	52 60.3

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UK NEWS

Welfare benefit that splits even strong governments

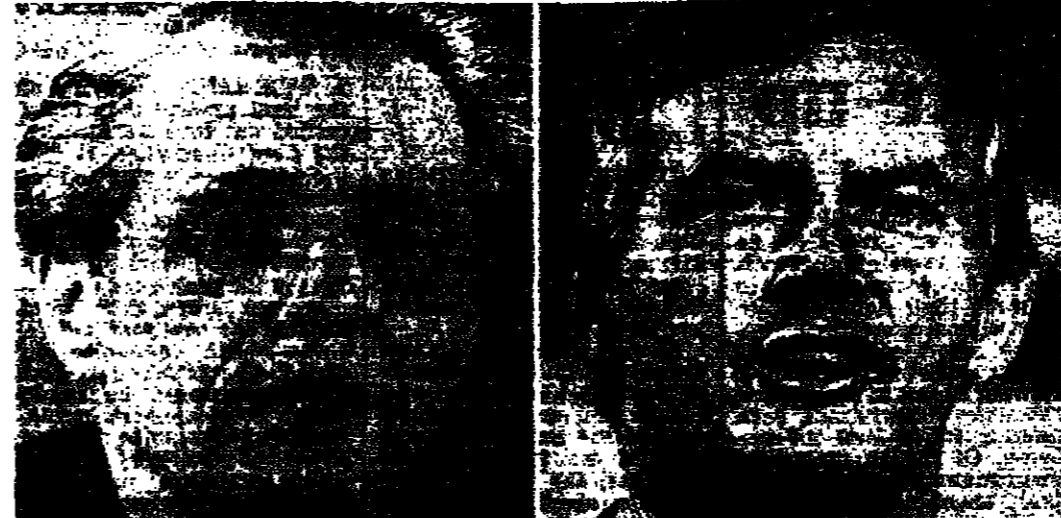
Peter Riddell, Political Editor, reports on more than a decade of rows over cash for mothers

CHILD BENEFIT has always been politically controversial. There were divisions within the Labour Government, now in opposition, in the mid-to-late 1970s over its introduction. And the current row over its expected freezing for the second year running is merely the latest in a regular series in the subsequent decade.

The reason is the nature of the benefit - a universal, tax-free payment made to the mother, currently £7.25 a week per child. An estimated 6.7m parents claim the benefit for 12m children, at an annual cost of £4.6bn. This is roughly a tenth of the total social security budget and the largest behind pensions and the new income support system.

Unlike contributory benefits such as retirement pensions where there is a formal pledge to update in line with movements in retail prices, there has never been a commitment to inflation-proof child benefit. Consequently, when the annual decisions are made on social security updating, child benefit is one of the few areas in the department's budget which offers discretion to the Government - or, as the Treasury sees it, scope for savings. It is regularly in the headlines because it is up for grabs.

Yet the current controversy runs deeper since the very principles which underpinned the introduction of child benefit in the 1970s are now being questioned. Child benefit was devised to replace the dual system of child tax allowances and family allowances, as part



Moore (right) attacks dependency while fellow Conservative Gilmour campaigns for child benefit

of what some then hoped might turn out to be a broader tax credit system.

The disadvantage of the previous system was that child tax allowances gave no help to those who earned too little to pay tax, while the family allowance was only for second and subsequent children.

In the more egalitarian climate of the 1970s, child benefit was regarded as an improvement in alleviating one of the main sources of poverty - because it did not discriminate between taxpayers and non-taxpayers and because it was paid to the mother. The last point was a source of difficulty within the Labour Cabinet. A number of ministers, in particular Mr (now Lord) James Callaghan, the then Prime Minister, and influential trade union leaders argued in 1975-77 that there would be widespread objections by traditional party supporters to a transfer from the father's paypacket to the mother's purse. Accounts of these and other differences surfaced in a celebrated leaked Cabinet minute which helped to mobilise opinion to force through the change.

The following year there was a debate about whether child benefit should be indexed in the light of the successful amendment to that year's finance act requiring the inflation-proofing of tax allowances. This was the work of Labour rebels Mr Jeff Rooker and Mrs Audrey Wise in alliance with a boisterous new Tory spokesman, Mr Nigel Lawson. But Labour supporters of the benefit accepted ministerial arguments against indexing

because this might mean child benefit would only be raised in line with inflation and would thus be at too low a level - such was the optimism of the late 1970s.

Since the Conservatives came to office in 1979 the value of child benefit has fallen by nearly a tenth in real, inflation-adjusted, terms. This has produced a series of Commons revolts over either the failure to update fully or a freezing of the benefit. Indeed, the defence of child benefit has been the one continuing rallying cry for the early 1980s "wets." The same group of a dozen or so Tory MPs has either voted against the Government or abstained.

Last year, Sir Ian Gilmour, who has been a consistent campaigner for child benefit, argued that the failure to update was a "dead blot" and "thoroughly insensitive." At the same time, Sir George Young, noting the hybrid character of its origin as part-benefit and part-allowance, argued that it was illogical to freeze it.

Within the Government there has been a growing movement away from universal benefits towards closer targeting - partly to gain control over the social security budget. This has been reflected in, for example, the introduction from this spring of the new family credit. This is a means-tested benefit aimed at low income mothers. However, according to recent Government figures, this is taken up by only a half of the expected 60 per cent of qualifying mothers, compared to virtually a 100 per cent

social security ministers at the Conservative Party conference in Brighton this year.

But now the story from John Moore, the Social Security Secretary, is different. His message as conveyed by a speech on Friday and by the Sunday newspapers was that he wants to target benefits to help break the dependency culture. He rejects the "decorative overlay" of universal benefits. When he announces the annual social security update shortly, Mr Moore will claim that families in need with few incomes will receive more money from the proposed rise in family credit than they would have done from increasing child benefit for all families.

The conflicting signals from Mr Moore and his allies are, to say the least, confused. Mr Moore's reputation in Whitehall, as Mr Robert McCrindle, the Tory MP for Brentwood and Ongar said yesterday, those members who gave the Government the benefit of the doubt last year might now be more critical. He expected that perhaps 30 Tory MPs might rebel over the freezing of the benefit, compared with 5 last year.

Labour and the other opposition parties are also committed to child benefit, as are outside bodies such as the Child Poverty Action Group. But the Government faces no real prospect of defeat. The scale of the rebellion - whether just embarrassing or more serious - depends on whether Mr Moore shows more political skill than he has in the past year.

Storm aid for Nicaragua

By Tom Lynch

BRITAIN is to give £250,000 to Nicaragua and other countries hit by Hurricane Joan, Mr Chris Patten, the Overseas Development Minister, told the House of Commons yesterday.

Answering an emergency question from Miss Joan Lester (Labour), he said that the money was in addition to the £10,000 announced at the weekend for emergency medical and other supplies. Britain was also providing £36,000 of the European Community's £430,000 contribution. He said that the

Sacked GRE accountant settles

By Mick Barker

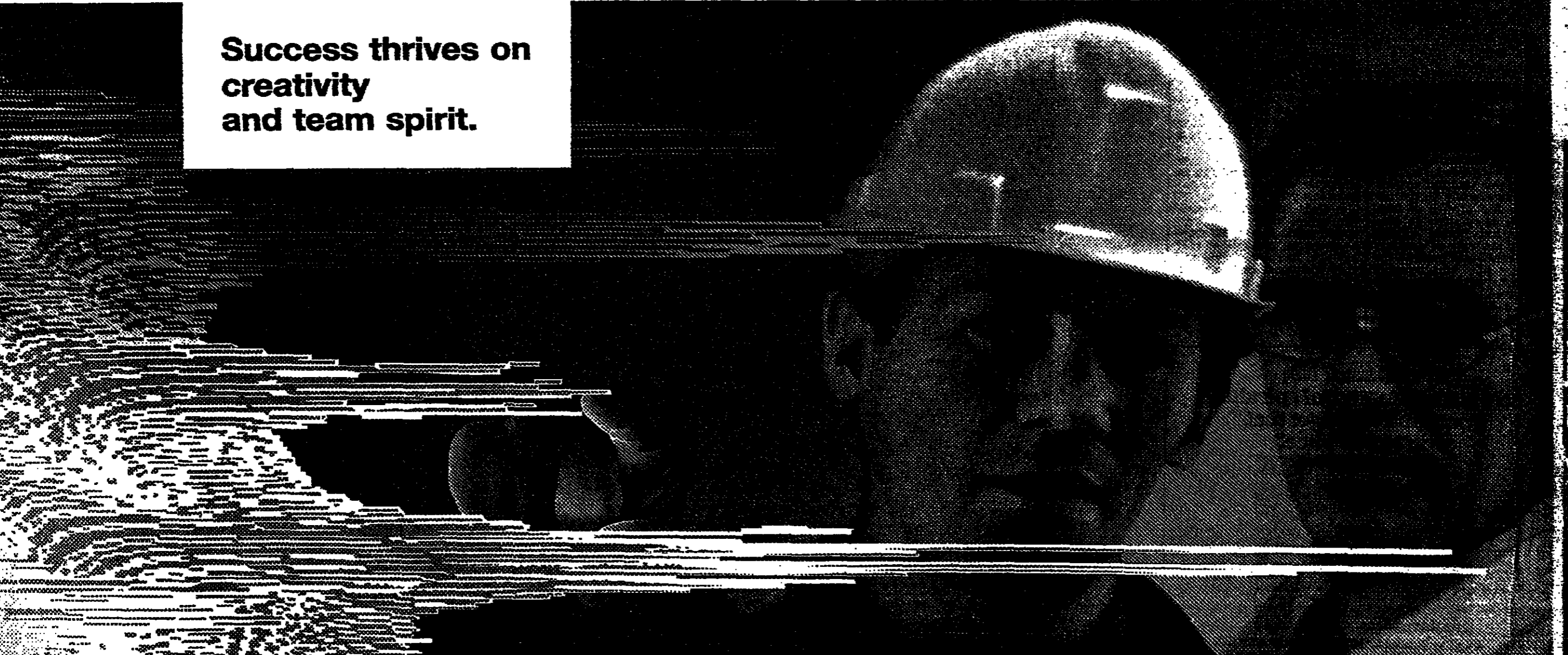
MR CHARLES ROBERTSON, the Scottish accountant who was sacked after he made allegations of tax irregularities at Guardian Royal Exchange, the composite insurer, has accepted a net £72,000 compensation from the company and abandoned his 18-month long battle for reinstatement.

Speaking from his home in Ipswich yesterday, Mr Robertson said that he had taken his solicitor's advice to halt his fight to regain his post as GRE's group tax accountant.

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Other examples include development projects and results for car manufacturers: improved design solutions, using plastics, for such components as fuel tanks, engine induction pipes, leaf springs or car door shafts are only possible because the creativity of technical service personnel and engineers is being used in a team effort with manufacturers of mouldings and motor vehicles to solve difficult problems.

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FINANCIAL TIMES SURVEY

Travel continues to be a key way in which companies of all sizes motivate their sales forces, as interest in the Incentive Travel Exhibition, opening today, shows. Now this incentive is increasingly being offered to non-sales staff, writes David Churchill

More trips as treats

CATCHING CROCODILES in torchlight beams while paddling in a small canoe up the Amazon is the sort of adventure more usually associated with eccentric explorers than with senior business executives. But, increasingly, such exotic experiences are being used by companies to reward and motivate key employees for their performance.

Incentive travel has become not only one of the fastest growing areas of the incentives business but also an integral growth segment of the travel industry as a whole.

The attraction is simple: travel is still one of the few areas where dreams can be turned into reality.

Although many executives are well used to travelling on business, a properly organised and thought-out incentive trip offers far more opportunity to provide an exciting, luxurious and hassle-free experience than travelling to business capitals around the world.

"We are now witnessing a growth in the use of incentive travel by UK companies approaching 20 per cent a year and there is every indication that this trend will continue," points out Mr Steven Jones, director of the Incentive Travel Exhibition, which opens at the

Kensington Rainbow exhibition centre in West London today.

The UK incentive travel business is estimated to be worth about £280m this year, although this is based more on industry guesses than on reliable statistical data. It does not take account, for example, of package holidays bought direct from a tour operator as an incentive.

The Incentive Travel Association, the main trade body for the sector, is consequently undertaking research to try to establish a more accurate figure for the level of activity.

Part of the problem, however, is the way in which conference travel and straightforward incentive travel have become inextricably linked as far as hotels, airlines and companies are concerned.

Many companies, in fact, do disguise an incentive trip as a conference meeting by arranging to hold business seminars on a luxury cruise liner or on some Caribbean island. This is the way in which the US conference and incentive travel market has worked for many years, largely as a result of the need to bring together scattered sales forces for regular motivational sessions.

The difficulty, however, for



Conference and Incentive Travel

those in the travel industry is identifying when conference travel is really a disguised incentive and when it is a genuine business conference. A *bonus fide* conference with paying delegates will require a different approach from one where the conference is a disguised incentive and the participants expect luxury treatment.

But whether it is a conference or an incentive trip, there is little doubt that the companies paying for the travel are seeking some sort of return for

their investment. The straightforward incentive travel trip has traditionally been used for motivating sales forces in industries such as insurance, motors and pharmaceuticals. Companies in these sectors all depend a great deal on highly motivated sales forces - or dealers - to sell their products. Simply offering a better car or more money only works up to a certain level, these companies believe, while travel offers an unforgettable - and, it is hoped, enjoyable - experience.

Research in the US has also shown that individuals who earn the right to be on a trip one year often work even harder in the following year to ensure that they retain the perk, lest the executive lose status in the eyes of his peers.

Yet the problem with such performance-related incentives is that they motivate only the high-flyers: those without a realistic chance of achieving the travel award may be demotivated early on.

Incentive travel organisers and their users are increasingly

seeking ways of getting round this problem. One approach has been to offer different grades of travel incentives: a short-haul trip to a European city could be the incentive for those less successful than the high-flyers who win trips to more exotic long-haul destinations.

Another device is to offer a voucher or points system for reaching certain sales targets. The vouchers can be traded for a range of travel opportunities which participants can take at a time of their own choosing.

Such a scheme gives sales staff the flexibility of taking small rewards or saving up for a major trip.

One of the potential growth areas for incentive travel is towards motivational systems for non-sales staff. Mr David Tomlinson, marketing director of Incentive Travel Specialists The Travel Organisation, says the slow growth of incentive travel schemes for non-sales staff reflects the lack of adequate quantitative measurement criteria.

Clients, while accepting qualitative criteria as important, are reluctant to introduce incentive travel awards where there is not a quantitative measure as well," he points out.

But incentive travel programmes are slowly making inroads into non-sales areas, largely as a result of the need to boost staff productivity all-round. Hence schemes exist for such products as timekeeping, cost reduction, stock turn improvements and better debt collection.

"There will soon be as many incentive travel programmes for non-sales staff as for sales staff," says Mr Jones of the Incentive Travel Exhibition.

"Such awards can be tailored in cost, duration and location to meet different requirements. They do not necessarily have to consist of a fabulous trip for just a few people.

The typical incentive travel trip is hard to define. Mr Jones suggests that the average duration of a trip is about a week long, with the average spend per participant some £2,500 for long-haul and £1,000 for short haul.

Mr Tomlinson, however, has noticed a growing interest in companies seeking a highly themed and creative event in the UK, rather than a longer overseas event.

"A significant element in the clients' mind is the reduction in out-of-office time required, even though the cost per day of such UK events may not be markedly different from their overseas counterparts," he says.

Experience has shown that companies prefer flight times of up to 1 1/2 hours for short-haul flights and up to 10 hours for long-haul. They also prefer not to change aircraft and to remain at one centre with a strong local interest and image.

According to Mr Tomlinson this means Hong Kong is more popular than Macau and Monte Carlo than Nice. Munich is preferred to Baden Baden and San Francisco to San Diego.

But new incentive destinations keep emerging. Australia, for example, has become one of the most popular "new" destinations as a result of the Bicentennial, Expo and Crocodile Dundee.

"I took a group to Australia

over three years ago when there were very few hotels of exceptional quality," says Mr Graham Frazer, director of Incentive Operator Travel Awards which recently took 72 oil company executives and their spouses to Australia.

"Today, the choice, quality and infrastructure are world class," he adds. "All of the delegates this time were tremendously impressed from the moment they arrived."

He also points out that "the distance was not an issue partly because of the new generation of aircraft and also because long-haul travel has become something of the norm for incentive travellers."

Yet incentive trips in the UK can work just as well. Earlier this month, for example, British Telecom held a successful conference at Escombe Manor in Hampshire, one of the 30 hotels in the Fringe of Britain marketing consortium.

"Escombe Manor has all the facilities of a quality city hotel but with the advantages of discreet service which in our experience only a personally run hotel can provide," says a British Telecom spokesman.

"Too many conferences are spent chasing the coffee and waiting for lunch - the well-managed smaller hotel makes you feel everything revolves around your needs," the spokesman adds.

Increasingly, companies are turning to specialist travel organisers to put together their incentive programmes. A decade ago there were few such specialist operators: now, there are more than 100.

But these specialists still face something of an identity crisis. Are they travel agents who understand incentives; or a marketing operation with an expertise in travel? In a bid to resolve this dilemma and raise standards, the Incentive Travel Association was formed in the mid-1980s with a membership which excluded client companies and suppliers of services such as hotels and airlines.

Incentive travel suppliers are more usually found in membership of the UK Chapter of the US-based Society of Incentive Travel Executives.

Both organisations are concerned with increasing the degree of professionalism in incentive travel, especially since the sector's rapid growth in recent years has attracted some travel and marketing operators who have little real expertise in the business.

"But incentive travel users are becoming more demanding about the standards of professionalism and creativity," warns Mr Tomlinson. "Their star performers have usually been on many previous trips, either with their present companies or a previous employer, and they know what they are entitled to expect."

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- 14-18 Jan 1989 International Order of Golden Rule Meeting
- 14-19 Jan 1989 ASEAN Tourism Forum (ATF 89)
- 23-27 Jan 1989 Rotary International Council on Legislation Meeting
- 20-25 Feb 1989 Asia Telecom 89 Forum and Exhibition
- 21-23 Feb 1989 International Baccalaureate Headmasters Standing Conference
- 22-25 Mar 1989 Defence Asia 89 Forum and Exhibition
- 30-31 Mar 1989 SingPort 89

- 30 Mar-2 Apr 1989 2nd ASEAN Congress on Psychiatry and Mental Health 6th ASEAN Forum for Child and Adolescent Psychiatry
- 6-9 Apr 1989 4th ASEAN Otorhinolaryngological Head and Neck Congress
- 17-20 April 1989 Pacific Asia Travel Association (PATA) Annual Conference

EXHIBITIONS 1988/1989

- 8-11 Dec 1988 Singapore Informatics 88
- 23-26 May 1989 ChemAsia 89 - The 6th Asian International Chemical and Process Engineering and Contracting Show and Conference Instrument Asia 89 - The 4th Asian International Instrumentation, Control, Measurement and Testing Show
- 6-9 Jun 1989 Banque Asia 89

- 7-10 Jun 1989 AsiaPack 89 - The World Packaging Exhibition AsiaPlus 89 AsiaPrint 89
- 22-25 Jun 1989 Optics Asia 89
- 7-12 Aug 1989 International Sport Exhibition
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INCENTIVE TRAVEL 2

When more than a travel agent is required
The added value of using a specialist

IF YOUR objective as an employer is to give your top achievers something that they would not normally be able to afford or have access to, then it is no good buying 50 package holidays from a travel agent. Cocktail parties, gala dinners, celebrity entertainment, special airport check-ins and anything else out of the ordinary have to be planned and organised by a specialist, an incentive travel operator. At least, that is the argument specialists in the incentive field put forward as to why you should use their services. In short, it's horses for courses. "Incentive participants need to be treated differently from the regular

operator Travel Awards. "But anything more complex and he should come to us. A client would use a specialist for his advertising or sales promotion, so it should be the same for his incentives, he adds. "We can organise an event on the Northern Ice Cap on the day of the 24-hour sun, to mark the European or US incentive travel operator. There's not a place in the world we haven't explored. We do 150 events/projects/programmes a year so we're adding to that knowledge all the time. Then, of course, there is the peripheral management services a specialist can provide: merchandising the event;

helping to provide event communications such as teasers and flyers; and the lunch package itself which usually incorporates a video of the destination and what it has to offer. "It requires creativity, it's not just travel arrangements," says Ms Sue Bryant, account manager at CID Incentives. "If a travel agent starts to organise an incentive he gets bogged down in detail as he doesn't know what to expect." So just who does use general travel agents for buying incentives? It seems to be the budget-conscious clients and the new buyers of incentives. Those who want only a flight and half-board would easily be satisfied. "Clients often go to a general travel company to save money, but they'll find that often they're just booked on a package tour," says Ms Bryant. "That won't give them the ser-

"The last flight was cancelled. They enjoyed the extra evening in Munich. Our staff was up all night to get them on the first aircraft home"

holidaymaker," argues Mr Peter Hillman, project manager at Sheridan, an incentive specialist. "They expect porters, a pre-designated airline seat, pre-registration at the hotel and so on. Everything we do is calculated to be the best quality possible within the client's budget." What sets the incentive specialists apart from general travel agents, they claim, is specialist knowledge, from knowing which the best restaurants are in a certain resort in order to arrange an informal dinner and get-together to in-depth knowledge of hotel facilities to organise a business function and perhaps most importantly, access to the best rates. "If the client is doing a low-key promotion and wants to give the salesforce 50 holidays, that's fine," says Mr James Penney of incentive

helping to provide event communications such as teasers and flyers; and the lunch package itself which usually incorporates a video of the destination and what it has to offer. "It requires creativity, it's not just travel arrangements," says Ms Sue Bryant, account manager at CID Incentives. "If a travel agent starts to organise an incentive he gets bogged down in detail as he doesn't know what to expect." So just who does use general travel agents for buying incentives? It seems to be the budget-conscious clients and the new buyers of incentives. Those who want only a flight and half-board would easily be satisfied. "Clients often go to a general travel company to save money, but they'll find that often they're just booked on a package tour," says Ms Bryant. "That won't give them the ser-

But if anything should go wrong on foreign soil, claim the specialists, they will have you out of trouble in a jiffy, because of their patronage of a large network of regular suppliers. Just because something is booked doesn't necessarily mean, unfortunately, that it will operate. The travel industry may boast state-of-the-art computer reservation systems, but it counts for nothing if a flight is grounded at Frankfurt Airport. "I had a group of 20 in Munich trying to fly home on the last flight of the day, but the flight was cancelled," recalls Mr David Hackett, managing director of The Travel Organisation. "Our staff member got them back to a hotel and was up all night to ensure that they were on the first available flight the next morning. Because it was managed well, the group enjoyed an additional evening in Munich." It underlines the point that a client only has one stab at getting the incentive right, one attempt at motivating staff and treating them as guests throughout the trip. Getting someone else to manage the event also leaves the client company free to enjoy the incentive. "The managing director is just as much a delegate so we'll pre-manage it so he's free to enjoy it for business purposes and not for administration purposes. That role is a complete burden," says Mr Hackett. But what about the cost? A weekend in Paris is likely to be twice as expensive through an incentive specialist but it's justified by all those extras, afternoon tea on a *bateau mouche*, special group rates at Le Crillon and so on. Very often, the difference can be in the added value a specialist can incorporate to a package. "I can't necessarily better the air fare every time but we'll give more service for the price," says The Travel Organisation's Mr Hackett. Client fees for the use of an incentive specialist range between 10 and 15 per cent on net cost. On top of that, the client will have to pay for the extra seat on an aircraft and extra hotel room for the incentive company's staff representative to be present. But, on the plus side, claim the specialists, the air fare and room rates will be the lowest possible. "For value, we will ensure that our buying skills will produce a cheaper solution for a comparable package," says Mr Hackett. "For every £1 spent, the client wants £1.50 on value delivered and we'll beat anyone on value." Certainly, it is advisable to have a representative from the specialist company in attendance if the group is larger than 30. Just in case, of course.

Gillian Upton
Editor, Business Traveller

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CASE STUDY
The Abbey Knockout



Hitting the target: the "It's an Abbey Knockout" competition in Monte Carlo earned a minimum of £28,000 (commission) won a five-day trip via Nice.

Mr Hickling concedes that the complexity of the event derived in part from the unusually large number of participants but Abbey certainly did not plan to disappoint so many high achievers. The number had swelled from an original figure of 700. Most incentive organisers would agree that delivering to a target group becomes more difficult as numbers rise because such events depend on the synergy of the participants. If they do not see one another, they lose touch and their enjoyment suffers. But Abbey gave it the green light and the fun began. "We said, 'Work hard and we'll show you France on the way,'" recalls Mr Richard Pavitt, who was Abbey's conference and incentives manager in 1985 when the plan was devised. He remained planning supreme after he left Abbey this April to become Richard Pavitt & Co. Abbey decided to make the getting there as much fun as possible. Some 38 aeroplanes were involved on the outbound

and inbound movement, using all the UK's regional airports. Overnighting in Paris meant the best hotels, food and cabaret while the following day they departed on a 100-plus car rally to take part in the 620-mile Tour des Courmets Treasure Hunt, a drive that would take them three days until they reached Monte Carlo. "No-one's ever driven 400 people from Paris to Monte Carlo and got everyone there safely," says Mr Pavitt. "It's terribly exciting to be able to do things like that." Francophile Richard Binns suggested the routes, a rally expert put down the rally symbols and veteran rally driver Clive Moss added the gifts to the event. A section of the British Forces on leave made up a team of chase cars to make sure nobody got lost. While they were eating up the miles on French D roads, the less intrepid top achievers took to the tracks on the TGV to Avignon to spend the night in a Relais chateau before finishing the journey the next day. The lower band of achievers flew direct from the UK to Nice airport.

Once in Monte Carlo, participants were split among four hotels - spread half a mile apart - including the premier establishments, the Hotel Her-

mitage and Hotel de Paris. During the day they were left to their own devices. There was tennis coaching by David Lloyd, a golf tournament, sleeping in or sunbathing. One afternoon there was, coincidentally, a Royal Navy airshow, and another the half-day business conference with the theme, Expectations. On the last evening, Abbey had laid on a stately gala dinner to close the proceedings, with an "It's an Abbey Knockout" competition the previous evening. Throughout the period Abbey relied on its own team of 100 staff members to smooth the way rather than on ground operators. Was the event rated a success? "Monte Carlo was enormously successful," says Mr Hickling. "We always do a survey afterwards and it rated very highly although not as highly as the Sea Princess. We had more qualifiers than we anticipated so the event was not as laid back as we'd wanted it to be. "It's very easy for professional convention organisers to lose sight of what the actual qualifiers want," says Mr Hickling. "We haven't learnt anything new from this year's event but people perhaps aren't as sophisticated in their requirements as the organisers think they are." And Abbey's 1990 Agency Convention? The destination is under wraps until November 4 when it will be announced with a video to start the incentive ball rolling again.

Gillian Upton

CONFERENCES

A £900m market

THE BUOYANCY of spending on conference travel rises very much on the strength of conferences and meetings business overall - and there seems no lack of demand for conferences of all types. New figures from the British Association of Conference Towns show that the UK conference market is worth about £900m a year, although this figure grossly underestimates the true size of the market if all types of meetings and conferences are taken into account. London alone hosts an estimated 20,000 meetings a year and, along with Paris, is the favourite among European convention venues. Evidence of the strength of support for the conference business comes from the £121m investment in the International Convention Centre, currently under construction in the centre of Birmingham, in the Midlands. Already the ICC has won two major bookings: the 17th International Congress of Genetics in 1993 and the International Association of Professional Congress

Organisers which will hold a two-day event in the spring of 1991. UK facilities have in the past decade been found wanting in terms of attracting the major conferences. Hence the significant investment in recent years in such venues in London as the Queen Elizabeth II Centre at Westminster, the Wembley conference centre, the Barbican, Alexandra Palace, and a new £3.5m complex at Olympia. Other conference venues currently under construction include the London Multiplex Centre at Victoria Dock and the Docklands Arena. What is spurring the growth of conferences and meetings is the sustained economic growth of the past few years which has created a demand for out-of-office meetings. The Economist Intelligence Unit, in a recent report, suggests that the UK conference market "will continue to grow at a rate comparable to that of business travel as a whole." However, much of the growth will come not from

demand for small to medium venues. Many surprising places are available for meetings - ranging from London Zoo to Tottenham Hotspur Football Club. Hotels located near airports and motorway intersections also report a growth in demand as venues for small meetings and conferences. The 1980s boom in business training has also been a factor behind the growth of the market, with particular emphasis on small residential country hotels rather than city centre hotels. The economics of conferences also makes it usually more attractive to lure overseas visitors to the UK. Overseas conference visitors to the UK are estimated to spend £412 a visit, compared with £381 for business travellers in general, and £336 a trip for leisure travellers. US convention visitors account for about a third of all delegates to the UK and spend on average £572 a head, against the conference average of £412. David Churchill

Why cruising is popular again

Luxury on a budget

CRUISING IS rapidly becoming one of the most popular types of conference and incentive trip, having shrugged off its rather dowdy image of the early 1980s to emerge in the minds of many as the travel trip of a lifetime. The fact that the reality of cruise ships may not always live up to the image - such as crowded sun decks to rival anything on the *Costa del Sol* or the indignity of two sittings for dinner - has not seemingly detracted from the appeal of this form of travel. Mr Colin Cooper, conference and incentives manager for Princess Cruises, reports that "there have been four times as many inquiries about cruising as a conference or incentive this year as we had last year." While not all these inquiries obviously turn into firm bookings, the experience of Princess Cruises is echoed by all its major competitors. What makes cruising so attractive is its flexibility. It offers not only meeting rooms for conferences and briefings but also all the facilities of a large modern hotel - such as restaurants and swimming

pools, as well as dancing and entertainments every evening. More importantly for the organisers, it keeps everyone - executives and their spouses - in one location where it is possible to ensure that they are being well looked after as well as having them in the right place to get the corporate message across. Budgets are also an important factor when organising a conference or incentive travel trip and cruising enables the actual expenditure to be forecast very accurately, since the bulk of spending - fares, accommodation and food - can be calculated in advance. Discretionary spending aboard ship is usually left to the individual, although companies anxious to ensure the success of the trip may decide to pick up the total tab. From the individual executive's point of view, cruising offers a trip which many would like to do but few feel they can afford. In fact, cruising is often no more expensive than land-based hotels - but it is perceived as a luxury trip and that is all-important. Cruising also enables com-

panies to deal with a single supplier for travel, accommodation and so on, as well as with experienced organisers of incentive and conference trips. One of the top cruise lines favoured by incentive companies is the Royal Viking Line, which operates up-market cruise liners out of the US, Caribbean and Mediterranean. Allied Dunbar, the financial services group, has chartered the Royal Viking Sky in June next year for three six-day cruises. And Princess Cruises has recently taken groups from Hoover and Firestone Tyres on its lines as incentive and conference cruises. Some companies that decide to use cruising as a conference or incentive trip are taking advantage of the benefits of a cruise for small groups or even individuals. But it is the larger companies which are currently most attracted by the motivational aspects of cruising. They are also looking for liners providing up-to-date audio-visual technology to enable conferences to take place on board. David Churchill

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INCENTIVE TRAVEL 3

Meeting places - from the slightly unusual to the distinctly odd

HOTELS

A no-hassle service

WHEN Lloyds Bank wanted to hold a top-level management conference recently, it looked for a venue that provided security with comfort.

The bank chose the Lygon Arms, a luxury country hotel owned by the Savoy Group in the heart of the Cotswolds, which not only has the latest meeting facilities (including a computer link) but also is prepared to offer exclusivity.

"With security and confidentiality becoming more important to companies, we have noticed a growing trend of management teams coming to the countryside and taking over the Lygon Arms for exclusive use," says Mr Kirk Ritchie, the Lygon Arms's managing director.

It is hardly surprising that top-class hotels such as the Lygon Arms go to this trouble, since the conference and incentive business is the fastest-growing sector of the hotel industry.

Virtually all types and sizes of hotels now go to great lengths to woo the conference and incentive traveller - such as arranging special theme nights to go with a corporate campaign. Two pharmaceutical companies recently took their sales forces through a mini-Olympics at the Holiday Inn in Malta as part of their motivational campaign.

But increasingly the hotels are seeking to provide a hassle-free service to conference and meeting planners. Grand Metropolitan's Berni and Chief & Brewer Hotels group, for example, has just launched a special "Meetings Plus" facility aimed at companies who want to use its budget-priced hotels.

With this service Berni's hotel team finds the most suitable hotel within the group for the needs of the conference and meeting organisers. "We have spent almost a year researching customer's needs, formulating our operating and service standards, equipping our meeting rooms and - most importantly - training our staff to get our new meeting package right for our customers," explains Mr Mark Marshall, director of hotels marketing.

Providing a centralised service is also increasingly the policy of the large international chains. The Marriott Group, for example, which operates some 150 resorts and hotels around the world, can arrange conferences from a central reservation facility and it also publishes a quarterly magazine called *Network* for meeting planners.

Marriott calls its conference operation the "No Risk Meeting" programme. Mr Ken Kleiman, director of sales and marketing at the American Marriott hotel which initiated the scheme, explains: "We decided on the No Risk Meeting programme because we are aware of the pressures placed on the meeting planner to organise a successful trip."

Trusthouse Forte calls its central booking service Meeting Point - a facility which enables users to select from more than 200 hotels.

While hotels have traditionally sought the conference business, more and more are now seeking to organise incentives as well.

Holiday Inn, for example, has long been an established conference venue but it has recently also launched an incentive package in nine European cities and resorts ranging from Manchester to

Madrid.

The two-night and four-night packages include sporting and cultural events, a cruise on the Rhine or even a visit to the *Bowers' Return* at the Granada television studios in Manchester.

"We decided the time was right for Holiday Inn to enter the incentive market and we have pitched our programmes at the expanding mid-management sector of the market," says Ms Pamela Carvell, marketing director for Holiday Inn International in Europe.

"We believe that annual sales meetings are now not just viewed purely for communications but for motivation. This expanding demand for incentive travel locations," she adds. "We plan to expand the programme to include locations throughout the Middle East and Asia Pacific in the near future."

One problem facing UK hotels has been the after-effects of 1986, when American fears of terrorism led to advance plans for conference and incentive trips to Europe being cancelled. Since the end of the year, however, the UK hotel industry has been surprised to note a return to favour with US conference and incentive organisers.

Mr Robert Tether, sales and marketing manager for the St James Court Hotel in central London, says that there has been a marked increase in interest from the US. "London in particular is becoming a popular venue again and anything which is typically English, such as the St James Court, is especially favoured," he says.

In the international market the Caribbean remains a key favourite with both Britons and Americans. "The Caribbean is an ideal venue for conferences and incentives since it has all the motivational assets of sun, sea and entertainment, plus the infrastructure to cope with large groups," says Mr Drew Foster, managing director of specialist operator Caribbean Connection.

Earlier this year, for example, Pioneer and Mutual Insurance took a group of 50 sales staff and their partners to Heywoods Hotel in Barbados, both as a reward for sales performance and as an opportunity to discuss future objectives.

Eisewhere in the Caribbean, the Antigua Tourist Board is making plans to expand its share of the incentive and conference market with the opening of a hotel. The Royal Antigua which has been purpose built for large groups and conferences.

Although most hotels recognise the need to meet the growing demand for conference and incentive custom, some pay only lip-service to the need for higher standards.

One common complaint is the failure of many hotels to provide a single-person contact for meeting planners in the run-up to a conference and for the meeting itself. Often all kinds of hotel staff are used, leading to confusion and lack of co-ordination.

Other complaints include poor banqueting facilities and ineffective technical equipment. Some hotels also fail to separate hotel and conference guests.

Advice from conference planners suggests that those responsible for organising meetings should leave little to chance.

"Make sure the facilities meet the needs of the event - including such details as whether the lifts can handle bulky exhibition material," is typical advice.

David Churchill

Swim with dolphins, hire an island

NEXT MONTH the fourth annual Countertrade Conference is being held at the Hyatt Regency Hotel in Singapore, and 250 are expected to attend. Nothing particularly unusual in that. But if you want something out of the ordinary to which to tempt phlegmatic punters or a jaded workforce, there is still plenty on offer.

Obviously, if there is time, and money is not a crucial factor, you will be thinking of going overseas. But one need not stay on the beaten track, even in the UK. Here are some suggestions, from the offbeat to the ever-so-slightly-absurd.

□ Dubai. A daily flight by Emirates from Gatwick Airport includes a five or six-course meal on Royal Doulton china. There is free car transfer at both ends of the route and first-class business travel between Gatwick and Victoria Station, London for first and business class passengers.

The airline uses the Airbus A310 but has opted for six fewer seats than the normal capacity of 187 passengers: 18 first-class electronically-reclining sleeper seats, 32 business class sleeper seats and 151 tourist seats. Instead of the standard 60 toilets, Emirates A310s have seven.

The Dubai Marine Hotel boasts a Thatchers pub and restaurant, the Chicago Beach Hotel offers four swimming pools. The Jabel Ali Hotel - just past the port, with transport to the town and airport available all day - claims its location is perfect for seminars and offers full conference, convention and secretarial facilities.

With the opening of the Emirates golf club earlier this year, the city has the only grass championship course in the Gulf. At the Al Maktoum Stadium there is soccer, while a 30,000 capacity cricket stadium and 15,000 seater hockey stadium are under construction. Chess and squash are also popular.

Eating out? Indian, Mexican, Chinese food, pizzas, fish and chips, vegetarian, Arabic, Kentucky Fried Chicken - Dubai caters for all palates.

□ The Bahamas. Surprisingly, UK and US citizens do not need passports to enter if their visits do not extend beyond three weeks. But Britons will find that it is a different matter when they return home.

Where else can you combine windsurfing, parasailing, scuba diving and going to a disco with a plethora of first-class conference facilities? Nassau, the highest recorded temperature in the hottest month - August - is no more than 95F, while the mean of the daily minimum temperatures in the coolest month - January - is as high as 62.5F. The worst month for rainfall is June, but November to April are fairly dry.

□ Young Island. Off the coast of St Vincent, this island - whose sole property is a luxury hotel consisting of 29 bungalows - is available for hire. It is an ideal place for spectacular sight-seeing and trimaran voyages, eg to Mustique, but not for a conventional conference. More details: Peter Roberts 236-1728.

□ Bermuda. Ford, Rover, Alfa Romeo and Renault have all sent groups to the island this year. Hotels like the Marriott Castle Harbour and the Elbow Beach can cater for thousands, but other such as Glencoe, Cambridge Beaches and Pompano Beach Club are now wooing smaller groups, offering an all-in rate, including meeting room facilities.

□ Hawaii. The Hyatt Regency Waikoloa, which opened last month is described as a "360m" fantasy resort. "To give some impression of the place, it is hard to improve on



The Raffles in Singapore: a famous hotel which recalls the heyday of the British Empire

the press release: "the focal point of the 62-acre resort is a 77-step 105 ft-high grand staircase that descends towards a four-acre lagoon with its own beach where guests can swim with the dolphins."

The 1,241-room hotel provides "every imaginable activity to enable guests to live out their fantasies." Rest assured: only fantasies that may be mentioned in polite society are catered for - guests who might like to spend the day being a racing car driver, a big-game hunter on safari, a cowboy at a working cattle ranch or, of course, a dolphin trainer.

And, to reach their rooms, they can choose between a boat trip on a mile-long network of canals, a tram journey or a walk across a museum filled with \$3m of Oriental and Pacific art.

With seven restaurants, eight tennis courts, 12 lounges, penguins and a health spa, there is a risk of being overwhelmed. But there is also 7,500 sq ft of meeting space if your visit has a serious purpose.

□ Norway. Why not hold your next conference north of the Arctic Circle? The SAS Alha Hotel is centrally situated in the town of that name. In the winter there are snow-covered saunas and reindeer driving, while summer provides the opportunity for punting for gold and white water rafting.

The 106-room hotel has all conference facilities, including audio-visual equipment, telex and telefax. It is fully licensed, with a sauna, solarium and discotheque.

□ Singapore. Raffles Hotel, with 127 rooms, is small by the country's standards and (relatively) expensive. But it has a history that many of its rivals lack. Rudyard Kipling, Somerset Maugham and Noel Coward stayed here. The hotel opened in 1886 and its architecture is French Renaissance: the ceilings are high, the stairs are balustraded and the corridors wide.

Though it might be impractical, one could stay here and attend a conference elsewhere in this convention city. According to the Singapore Tourist Promotion Board, the cost of a first-class hotel room in the city is less than half that in London or Paris. The same holds true for meals, while getting around Singapore in a taxi costs about a quarter of what it would cost in London and less than a fifth of what it would cost in Tokyo.

□ Macau. The Mandarin Oriental has recently opened conference facilities for 240 delegates, as well as a VIP

departure lounge at the Shum Tak Centre, the Macau ferry terminal in Hong Kong. Coca-Cola, Peat Marwick and Cathay Pacific Airways have already made use of them. Even at 4am the hotel can provide a *soiree-lumiere* show.

□ Wales. Other than that it is a former Bethesda chapel, the Llansollon conference centre may not be all that remarkable. But the town, close to the North Wales border, is ideally situated for small national conferences and within easy reach of airports at Manchester, Liverpool and Hawarden.

The auditorium seats 150 and tippers need not be worried about the building's former use - private bars can be arranged. Activities that can be provided for delegates include white water rafting, canoeing, clay pigeon shooting, wine-tasting contests and canal boat trips. More details: Roger Francke 0978-861712.

□ Oxford. Exeter College has a lecture hall for 150 plus a dining hall for the same number. It has seminar and computer rooms and its recent clients include a variety of organisations: Bonn University, Oxford magistrates, the Musical Appreciation Society, Mobile Radio Users' Association and the Law Society. Though conference delegates dine in hall, they will not necessarily sup with academics: the college's fellows dine in the Senior Common Room rather than at High Table during the vacations.

Indeed, almost all Oxbridge colleges can be hired for conferences, not only during the long summer holidays from the end of July to early October, but also during the Christmas and Easter breaks.

Mr Jerry Salter, Exeter's domestic bursar, argues that the colleges are better value than purpose-built conference accommodation, such as the Sandolph. He admits to a lack of bathrooms *en suite*, but he points out that all the bedrooms are now centrally-heated and all have hot and cold water. Scouts still attend, to add to the charm, even if they no longer have to pour out vases of steaming water from which to shave. Inquiries (mornings) 0855 275641.

□ Rton/Windsor. The College, one was politely informed, is not available at any time of the year for conferences. As for the Castle, one did not presume to ask. Salter Brothers, the boat company, said it could handle small conferences of up to 70 people, but usually these would be spin-offs from Oxford conferences, where delegates were enjoying a day out on the river. None of its boats had a meeting hall.

□ The Thames. HMS Belfast, permanently moored between Tower Bridge and London Bridge, can cater for conferences of up to 125 people seven days a week. There are the usual convention facilities, with additional charges for audio-visual equipment. Though it is not possible to spend the night on board, a licence extension can be applied for if at least 10 days' notice is given.

□ Ring & Brymer, the sole caterers on board, is a division of Trusthouse Forte and a choice of menus is provided in advance.

□ Cinemas. The Rank Organisation occasionally takes bookings for conferences, but these must subscribe to a rare condition: they need to be morning-only events. Refreshment facilities rarely extend beyond an airline box on the knees. But for a close-circuit TV presentation, the cinema is ideal and recently the Prudential hired about 30 cinemas round the country (including some Cannons) to motivate its agents.

□ Buckinghamshire. CU-

vedon, which belongs to the National Trust, claims to be England's only stately home hotel. It has been the home of a Prince of Wales, three dukes and the Astor family. The set is still exclusive - there are only 18 bedrooms - but there are conference and almost all other facilities. It is also convenient for Ascot races.

□ Cleveland. The delightfully-named Crinkle Park Hotel at Eastington is situated between the moors and the sea in 35 acres of parkland. Darlington railway station is 45 minutes away and smaller conferences (up to 60 people) can be held. More details: 0527-40616.

□ Devon. Twenty miles from Exeter, the Moorland Hotel at Bovey Tracey, Newton Abbot, is situated on Dartmoor. More details: 03846-407.

□ Leicestershire. With facilities for five separate conferences - though four of them would have to be pretty small - Stapleford Park, near Melton Mowbray, was formerly the country seat of the Earls of Harborough. Children over 10 only. Details: 05724-432.

□ Worcestershire. Eight separate conferences could be held in the Chateau Imney Hotel at Droitwich Spa. A replica of a French chateau, erected in the 19th century by a local millionaire, is interlinked through a subterranean passage with a purpose-built 7,000 sq ft conference centre. There is also a purpose-built syndicate centre and a leisure centre, while there are private dining facilities in the chateau.

□ Vienna. Just in case you have dismissed all these suggestions, you might be interested in a conference for conference organisers next April. Conference '89 will feature case study presentations from senior managers in European commerce and industry. There will be more than 12 hours of intensive business sessions for the 2,000 delegates. The \$750 fee includes return air fare within Europe and first-class hotel in Vienna for three nights. Curiously, the "special low-cost spouse/partner package" at \$250 covers four nights. Details: Group Communications 01-889 4424.

Gabriel Bowman

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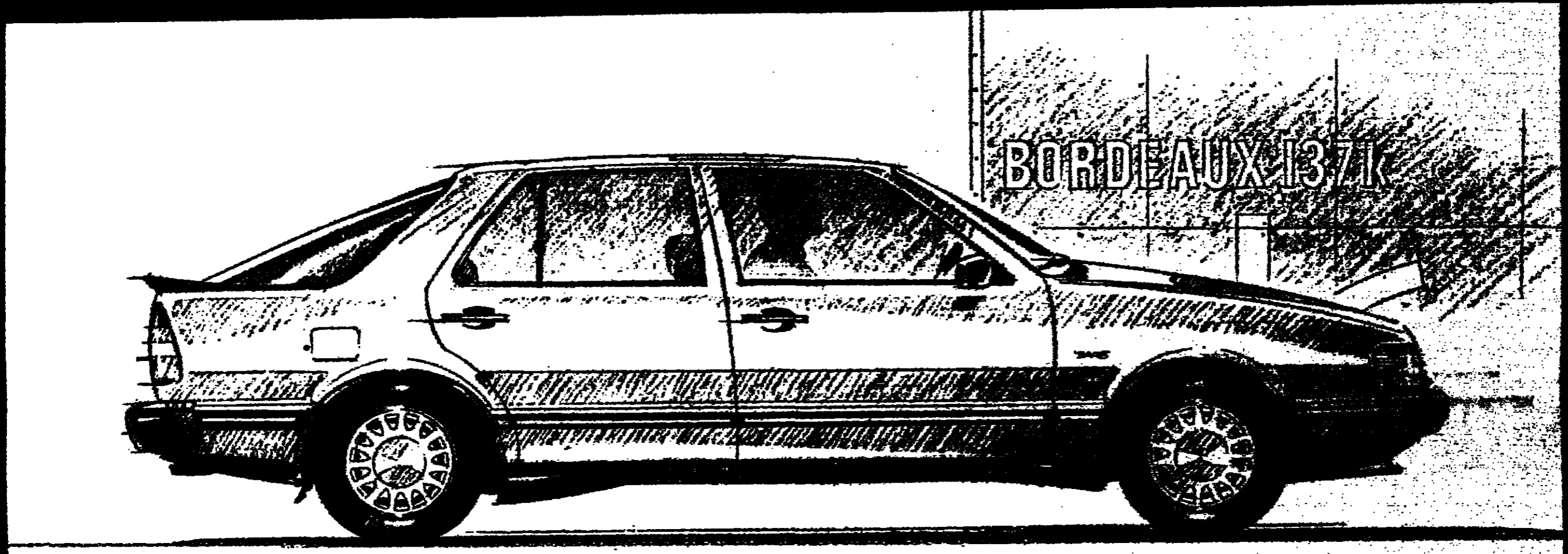


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MANAGEMENT: Small Business

A close shave

Five years ago a small electronics company in the north-west of England nearly collapsed because it chose the wrong business structure. Ian Hamilton Faxe explains how good advice paved the way to its recovery



Kevin and Lynda Shave: his first mistake was to set up as a one-man limited company

Microman Computers has moved just a few hundred yards into the Rainford, St Helens, countryside from the small industrial estate where the company was when it was featured on this page in November 1984. But in trading terms it could have been a million miles, and certainly a million pounds.

The company rose through the slim sales barrier in August and turnover is heading for £1.2m by the year-end on November 31. It employs nine people and is desperate to find more with the right skills or potential.

And all this from a business that only five years ago was called Shave Electronics and on the brink of founding.

Kevin Shave, the technical expert behind it, made a fundamental error over corporate structure when he started up. Because he was designing robots, he set up as a one-man limited company in case one of his designs went wrong and he was sued.

This put him into a tax and national insurance trap he had to make about 50 per cent above his wages each month in order to meet his PAYE obligations, even though his income was uncertain and irregular.

When he started dipping into his savings to meet living expenses, his bank (Barclays) advised him to seek help. Shave's local enterprise agency, the Community of St Helens Trust, put him in touch with the Government's Small Firms Service (SFS).

What he should have done was to set up as a sole trader and take out professional indemnity and public liability insurance. Then he would have paid less than £15 a month in self-employed national insurance contributions and paid his income tax 28 months in arrears after deducting business expenses.

However, the SFS advice was not to do this at that stage; analysis of the business's strengths and weaknesses had revealed that his talents might work best in something he had started doing as a sideline in order to make extra money - selling and servicing Acorn's BBC B microcomputers.

The analysis also revealed another strength in the person of Lynda, his wife, who was an architectural photographer. She gave up her profession to run the administration. They re-established the business as a partnership and renamed it Microman Computers.

With the microcomputer boom just getting going and the BBC B becoming standard equipment in schools, the busi-

ness soon became busy and turned over £202,000 in its first year. In 1984-85 this rose to £311,000 and went to £677,800 in 1985-86 and £927,000 last year.

It looks like a smooth progression, but it has been a struggle. These are some of the lessons the Shaves have learnt along the way.

● **Spread your risks.** Microman's market is segmented in several ways. The first breakdown is by customer type. One third of its customers are small businesses, one third computer enthusiasts, and one third schools, colleges and local authority education departments.

Risks are also spread by products sold. The Shaves decided to offer sales and support services for IBM-compatibles for small businesses to complement their Acorn dealership. The support services have proved very important in securing repeat business, often from people who bought their original equipment from places like Dixons, the UK chain.

The Shaves say that the secret is not to compete with high street multiples on product price but on value-added services which they cannot afford to offer. Lynda Shave helps small businesses and their accountants install accounting packages. This brings in more business through word of mouth.

It was this philosophy which helped when Acorn ran into trouble in 1985. Microman did not merely sell BBC Bs, but serviced them and offered software development support. Whatever was going to happen to Acorn, there were - and are - thousands of Bees in schools and colleges, all needing updates both in the profit and loss and the capital account, so that the Shaves, for example, always know what is happening to the net worth of their business because their balance sheet tells them.

It was £42,000 in 1986, £101,000 in 1987 and a rising £146,000 as the November year-end approaches. It was fairly near zero in its first year. Accountants say that for the private business this is a better indicator of progress than turnover growth because it represents retained wealth, the real fruit of labour.

This sort of control, Kevin Shave says, impresses bank managers, who become remarkably flexible on overdrafts for, say, stock purchasing when they know owner-managers are in full command of their business.

● **Structure your staff.** The Shaves have got nowhere advertising for technically qualified people for sales and support services. The only ready-made recruit has been an

experienced person from St Helens who wanted to return after a spell working in the south-east.

The third member of the management team has been with them from the outset, but most staff have been recruited and trained via the Government's youth training scheme or variations on it.

With the exception of two duds, this has produced a flexible group of enthusiasts. A bonus scheme wins them points for keenness, appearance, attendance, and the way they deal with customers. The points influence the way a bonus pool - made up of 10 per cent of that year's profits - is divided up every November. Pay rises are decided in April; there are, in effect, two opportunities a year for staff to learn how they are doing and how they can do better.

● **Make sure the authorities know you are, and then use all sources of help.** The Shaves moved their business into a disused farm, bought the farmhouse as their home, converted the barn for their showroom and offices and turned the farmland into a customers' car park.

Planning permission could have been difficult but the Government's relaxation two years ago of the rules about light industry in the green belt was timely. The Council for Small Industries in Rural Areas (Cosira) supported the planning application, as did St Helens industrial development department.

The Department of Trade and Industry then chipped in the job grants of £2,000 for each of the three new jobs created by the expansion.

● **Plan strategically.** Think about where the business is going and the quality of the financial performance. The Shaves are thinking about converting the former pig-sties into a training centre to teach small business customers how to network their computers.

However, they are hesitating. They see a dilemma between growth and consolidation. Getting bigger may mean taking on more administrative staff and a greater delegation of authority; but they want to keep this to themselves so as to feel fully in control of their own lives. There is a vast difference between this and achieving your goals through other people.

Should they concentrate on developing long-term relationships instead, with no deliberate push for more sales? They believe it is the growth in net worth that counts.

In brief...

■ According to the Chartered Institute of Management Accountants, at least two out of every three small businesses believe that the statutory audit of private companies should be scrapped.

The Institute says that the chief reason for this view according to a survey it has carried out, is the saving in audit costs that would result. The survey showed that most companies pay about £10,000 for their audit and fewer than one in ten of those surveyed paid less than £4,000.

The preferred alternative to the statutory audit, according to the survey, is a certificate declaring that accounts had been prepared according to company law, and signed by the accountant who had prepared them. Strongest support for this came from managing directors.

Sixty nine per cent of companies with less than 50 employees were in favour of certification.

However, only a quarter thought the Inland Revenue would be satisfied with a certified account. Almost a half felt the revenue would object strongly to accounts carrying a certificate of compliance. And even those fully in favour of a certificate were doubtful whether the revenue would accept such a proposal.

CIMA, 63 Portland Place, London W1N 4AB. Tel: 01-637 2311.

The fourth "Profit in Store" exhibition is to take place on December 5. The London Enterprise Agency has joined forces with the Export Buying Offices Association (EBO) to run the event, which will be hosted by British Petroleum at its London headquarters, Britannic House.

Small businesses producing consumer goods will have the chance to show their product to over 100 buyers representing stores worldwide. Michael Gutteridge, chairman of EBO, says: "We have successfully started doing business with over 55 per cent of all the firms who were at the last exhibition in June and hope to confirm a few more orders in the next few months."

The closing date for applications for places is October 31. The cost per stand is £50.

Details from LEntA, 4 Snow Hill, London EC1A 2BS. Tel: 01-236 3000.

■ The North London-based Manor Gardens Enterprise Centre is to provide a low-cost marketing consultancy service. Its move is in line with similar initiatives by other local enterprise agencies (LEAs) and is in accordance with guidelines set down by Business in the Community, the umbrella organisation for the agencies.

The aim is to fill a need for more specialist assistance but at a price small firms can afford. Manor Gardens has

found that many firms are not in the position even to pay the subsidised rates for consultancy under the Department of Trade and Industry's Enterprise Consultancy Initiative.

The basics of the Manor Gardens initiative are: core costs to the client based on an hourly charge of £25; a proposal based on a free initial "audit"; and proposals to be made only to clients which can demonstrate inability to afford normal commercial consultancy rates. Consultants used will be professionally qualified and with prior experience in the relevant discipline and able to work within the fee constraints.

Details from Patrick Quarry, Manor Gardens Enterprise Centre, 10-18 Manor Gardens, London N7. Tel: 01-272 8944.

■ The rapid development of "concept" retailing in the UK has prompted 31 the development and venture capital group, to establish a fund specifically for retailers. The fund will be open ended.

A number of firms in which 31 has invested have launched a new concept on a local basis, and have met with immediate success. But 31 realised that in order to capitalise on the idea while the market is hot, they need "very substantial cash resources". It is for this reason that the fund has been set up, according to Paul Waller, the 31 director responsible.

A focal point for educators

A formal association is being formed to bring together an informal network of institutions and organisations involved in the field of small and medium sized business education, training and research. Under the title of the UK Enterprise Management and Research Association, the organisation will provide a focal point for all those which its title suggests.

With what it describes as "pump-priming" support from the Department of Employment Small Firms Division and Shell UK, the association will seek, among other aims, to offer membership to all who see themselves setting in a similar educational and training capacity, such as large companies, banks and enterprise agencies. The association will

also seek to link up with the newly-formed European Council for Small Business.

The setting of detailed objectives and articles of association will be discussed at a conference in Cardiff next month and it is expected that a constitution will be approved by early in the New Year.

Professor Allan Gibb, of Durham University Business School, is head of the steering group for the research conference and is heading the promotion of the creation of the association. Other members of the steering group are drawn from a wide range of institutions and are well known for their work in the field of small business education.

Further information from Durham University Business School, Mill Hill Lane, Durham DH1 1SL.

been behind such initiatives as the National Small Firms Management and Research Programme, now ten years old, and the Small Firms Policy Research Programme. It was also behind the Register of UK Researchers and Teachers in Small Business which is published in collaboration with the UK Small Business Research Council.

Educational institutions have considerably expanded their involvement in small business education and training in the 1980s and it has been this which has prompted the move to create the association. It is planned, though, to offer membership to all who see themselves setting in a similar educational and training capacity, such as large companies, banks and enterprise agencies. The association will

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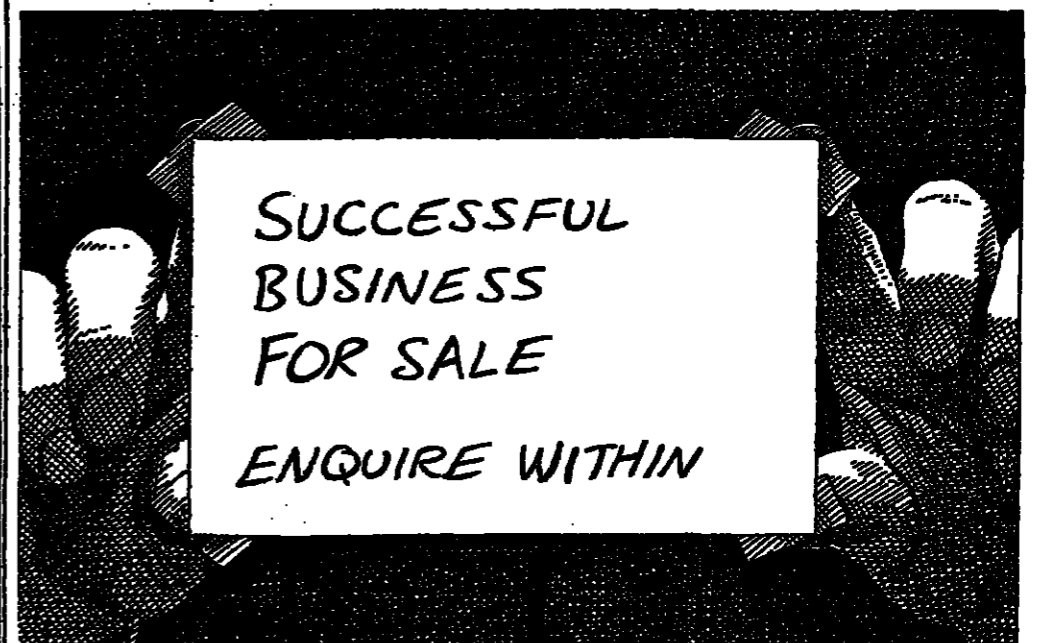
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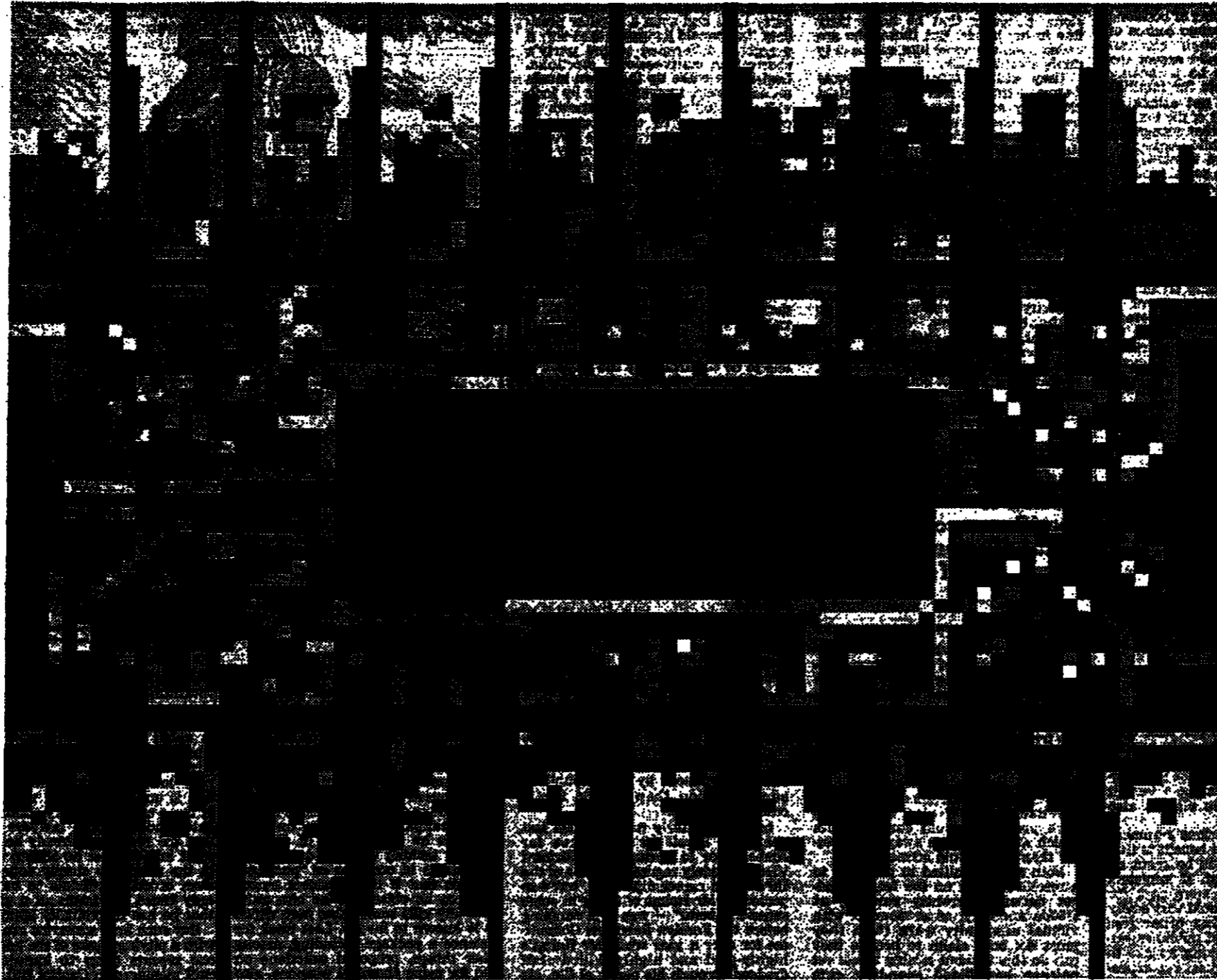
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TUESDAY OCTOBER 25 1988

The case for child benefit

MR JOHN MOORE, the British Social Security Secretary, has long been an advocate of "targeted" welfare benefits. The news that he is likely to acquire, for the second year in succession, in a cut in the real value of child benefit hardly comes as a surprise. The Government, however, would be unwise to attempt to alter the balance between universal, national insurance and means-tested benefits without first seeking a popular mandate for reform.

In its 1987 election manifesto, the Conservative Party promised that "child benefit will continue to be paid as now, and direct to the mother". It is pure hubbub to interpret this as a commitment only to maintain the cash value of the benefit. A benefit is not the same benefit if inflation has meanwhile significantly eroded its purchasing power. If the Government wants to cut child benefit, it should argue openly and explicitly for such a change in policy, not allow inflation to do its work by stealth.

Opposition

Much of the opposition to child benefit in right-wing policy circles reflects a misunderstanding of what it is meant to achieve. It is said to be poorly targeted because it is received by rich as well as poor mothers. Yet it was a replacement for child tax allowances. Nobody argues that personal tax allowances are poorly targeted because both high and low earners receive them. Ministers claim credit each year for raising the real value of tax allowances. Why are they so keen to discriminate against children?

The discrimination against children is particularly odd given the Thatcher Government's desire to promote the family. The 1985 green paper on social security defended child benefit, arguing that "families with children at all income levels should receive some recognition for the additional costs of bringing up children" and made the case for "some general redistribution of resources from those without children to those who have the responsibility of caring for them".

The apparent desire to phase out child benefit looks even less rational in the light of

demographic trends. The birth rate has fallen sharply in recent decades, not least because many more women are working outside the home. The population is now barely replacing itself and may shrink in absolute terms in the 21st century. The financing of pensions has become a prime source of concern. In such circumstances, one would expect the Government to be proposing additional reliefs for families with children, not attacking the only element of the tax and benefit system that recognises the burden of child-rearing.

Looking more narrowly at the needs of the social security system, the case for retaining child benefit is equally strong. Mr Moore wants to strengthen work incentives and reduce people's sense of dependency. Why does he think that an extension of means-tested benefits such as family credit will achieve either objective? A means-tested or "targeted" benefit must, by definition, be withdrawn as income rises. The tapers are usually severe with each extra pound of wages resulting in a 70-90p reduction in benefit. Targeting inevitably penalises individual effort and will tend to institutionalise an underclass.

Phased out

If child benefit were phased out, an additional 1m children would become dependent on means-tested benefits. The result would be a significant increase in hardship and dependency. The take up rate for means-tested benefits is always low: roughly 40 per cent of families eligible for family credit do not claim it. Ignorance is not the only reason. Many poor families would rather struggle than rely on charity. Child benefit, by contrast, has a 100 per cent take up rate: it is the only benefit that reaches some poor children. Mothers do not feel stigmatised in claiming a benefit that the middle classes also enjoy.

The most spurious argument for cutting child benefit is that the savings could be spent on the very poorest. If ministers wanted to find more cash for the poor, they could very easily do so by cutting other less rational items of public expenditure or by taking an axe to the more egregious tax expenditures.

Obstacles to Korean unity

FOR AS LONG as Korea has been divided, leaders on both sides of the border have held out reunification as a key political objective. But because unity means something quite different to each side, nothing has ever come of the idea - though it remains the most emotional issue among the populations of both north and south.

Both governments made speeches to the United Nations last week which underlined their respective interpretations. President Roh Tae Woo of South Korea called for a summit in Pyongyang and a "springtime for peace and reconciliation," a theme he repeated in a private meeting with President Reagan. The responding address by North Korea's deputy foreign minister, Kang Sok Ju, reiterated the demand that all US troops must be removed from South Korea, together with their nuclear weapons, all anti-Communist laws must be repealed before a summit and reunification of the country must take place along confederal lines, with North and South sharing power equally and retaining their present social systems.

Historic though such a visit would undoubtedly be - and it could yet take place - it would more likely result in sporting, cultural and educational exchanges and some family reunions rather than in the reunification of the peninsula, divided pragmatically in 1945 and bloodily by the war of 1950-53.

Reunification is not simply a question of making one nation out of the 40m South Koreans and 20m North Koreans; nor of doubling the north's per capita GDP from around \$1200 to the South's \$2,500; nor of selling South Korea's superb automobiles to the bone-shaken North Koreans; nor of combining the North's low but troublesome foreign debt with the South's very large but manageable obligations.

It is ultimately a question of regional power balance. While all major powers pay lip service to the desire to defuse East Asia's "flashpoint" the fact is that none of them has any real interest in promoting reunification. South Korea provides the US with a valuable, if expensive and locally unpopular, bastion against communism in Asia. A united Korea under the hegemony of Pyongyang could destabilise Japan and tilt the regional balance of influence against both the US and Japan. Conversely, any idea that the US might risk war to ensure domination by the South is fanciful, not least because of the events which led to today's "united" Vietnam.

Major powers

Reunification is, however, not a matter which Koreans will be left to decide for themselves. It cannot occur unless four major powers - the US, the Soviet Union, China and Japan - each deem it simultaneously to be in their own best interests. Mr Roh acknowledged as much in his speech when he proposed discussions between those four countries and the two Koreas to lay the groundwork for "peace, prosperity and security in north east Asia", a phrase carefully borrowed from Mr Mikhail Gorbachev. Mr Kang ignored the proposal.

Leverage

The usefulness of a unified Korea to China and the Soviet Union, each of which has a border with the North, may also be questioned. It has been hard enough for Peking and Moscow, which are suspicious of each other's intentions towards the peninsula, to exert leverage over Kim Il-sung. In any case both would like closer economic ties to the dynamic South, but not at any price.

FOREIGN AFFAIRS
Electing the free world's leader

By Edward Mortimer in Washington

Two weeks from today the longest and most grueling electoral process in the world will at last reach its climax, or anti-climax. The citizens of the power which is still responsible for just over one-fifth of all measurable economic activity in the world, and for a similar proportion of world military expenditure, will go to the polls to choose a new president.

For four years the man they choose will be described, at least in countries allied to the US, as "the leader of the free world"; and even far beyond those countries, thousands, if not millions, of people will hang on his decisions, believing that he holds their fate in his hands. But those who are called upon to choose him will be only dimly aware of this.

They will be concerned, in some degree, with the risk that he might either by some ill-judged and over-hasty reaction involve them in a suicidal war with the Soviet Union, or through weakness run down their defences and leave them vulnerable to attack. Some of them may have a vague apprehension that, by trying to limit foreign imports or foreign investment, he will damage American prosperity and expose American trade to retaliation. A small but significant number will be on the watch for any hint that he might reduce American support for Israel. But the great majority of those who vote will do so without reflecting, even for a moment, how their choice may affect the interests and opinions of foreigners, and of those entitled to do so, roughly half will not bother to vote at all.

Since most of the world is affected in one way or other by decisions of the US Government, most of the world should by now be aware that the "leader of the free world" does not in fact control that government in the way that most other leaders, including elected ones, usually control theirs. The President proposes what Congress disposes.

It is now all but certain that for the next two years, as for the last two, a Republican president will confront a Democratic majority in both houses. But even if that is not so it will make little difference. Senators and congressmen seldom divide on strict party lines and even a popular president like Ronald Reagan makes only a marginal difference to his party's chances in congressional elections. Legislators make up their own minds on each issue, swayed either by individual prejudices (politely known as conscience), or by the interests of identifiable and articulate groups among their constituents, or by the views of a well-endowed lobby that may decide to contribute either to their or to their opponents' election expenses.

So much the world perhaps by now understands. But surely not many people outside the US Government realise how tentacular and paralysing is the congressional grip even on what one might suppose to be minor decisions of a purely executive nature. Not only cabinet members and Supreme Court justices but, for instance, every single US ambassador has to be confirmed by the Senate.

True, it is rare for a nominee to such a post to be actually rejected, but the scope for procedural delay is almost infinite and fully exploited. Senators, even of sharply differing political views, do not like to disoblige one another, since each has individual hobby horses and pork barrel projects for which it will sooner or later be necessary to crave the other's indulgence. So it only requires one member of the relevant committee to decide to make things difficult, and a given appointment or legislative provision can be blocked more or less indefinitely.

Such is the secret of the extraordinary awe in which the Republican Senator Jesse Helms of North Carolina is held. Being on the extreme fringe of the minority party, he would in any other parliament be regarded as a colourful backbencher comparable to, say, Mr Dennis Skinner or the Rev Ian Paisley in British politics. Instead he is one of the most feared as well as hated men in Washington and feared even more by the Republican administration than by his Democratic opponents.

In a particularly flagrant case last year the President's nominee for Ambassador to Portugal, Mr Richard Viets - widely regarded as one of the US's ablest career diplomats, but suspected by Mr Helms of being in some sense a "liberal" - was kept dangling before the Foreign Relations Committee for over a year while Mr Helms's highly-paid and highly-skilled staff dredged through his personal file, his tax records, and any other source they could lay hands on. Eventually the absence of an ambassador in Lisbon became an aggravating circumstance in a dispute with Portugal over the amount of US aid, potentially jeopardising the highly-valued US air base in the Azores. Rather than cause the Administration further embarrassment Mr Viets withdrew his name and resigned from the foreign service.

Neither candidate has committed himself to specific answers to the dilemmas he will face if elected

Even of those who will vote, few outside the circle of active campaigners admit to feeling any enthusiasm about it. The visiting foreigner finds himself constantly invited to concur in his host's depression and disgust at the triviality of the campaign and the uninspiring nature of the choice.

Neither candidate, one is repeatedly told, has committed himself to specific answers to the dilemmas he will inevitably face if elected, he has both preferred to avoid commitments which would frighten away more voters than they would attract.

Both are committed in principle to a resolute attack on the federal budget deficit, currently running at \$150bn annually, as economists with virtual unanimity warn them they must do; both claim to believe they can do this without raising taxes; yet neither has listed spending cuts which would add up to anything like the saving required, while both have made proposals which involve significant added expenditure. The result is that neither will be able to claim a clear mandate for the economic package he eventually proposes - with the probable result that it will be hacked to pieces by congressmen defending their own pet projects or special interest groups.



ment. Only by working with Congress rather than against it will the new President have a chance of governing effectively. Paradoxically this may be a reason for preferring the Republican Bush and his team - old Washington hands familiar with Congress and for the most part well liked there - to the Democrat Dukakis whose experience is confined to Massachusetts and who would be bound to bring in a whole lot of new and unfamiliar faces. Certainly a Dukakis administration would require a longer running-in period while his men learned the ropes - probably the main reason why Mr Bush would get the vote of several allied governments, for whom discontinuity between US administrations has been a severe irritant.

Such a discontinuity might be worth living with if Mr Dukakis promised a really creative change in US foreign policy. But he does so only in Latin America, and even there it is arguable that Mr James Baker, if as everyone expects he becomes Mr Bush's Secretary of State, would be better placed to convince the bankers that a solution to the debt problem more radical than the plan which bears his name is now an absolute necessity. Elsewhere Mr Dukakis's foreign policy "surrogates" (academics known to have influenced his thinking but not official spokesmen for his campaign) are if anything more reluctant than Mr Bush's to criticise the Reagan record.

Many who knew George Bush in

Some who are close to Bush claim he is a harder worker and better team player than Reagan

A former ambassador to Jordan, he is now advising King Hussein. One more scalp on Mr Helms's belt and one more talented American public servant lost to the service of his own country.

Even the strictly legislative powers of Congress are flagrantly and routinely abused to circumvent the President's power of veto and oblige him to spend taxpayers' money on programmes he disapproves of. This is done by tacking together quite unrelated items in omnibus or "package" bills, so that if the President vetoes the item he objects to he also automatically kills some other item which he is known to favour. Last week for instance a package including, among other things, proposed sanctions on Iraq for using chemical weapons, also included an appropriation for Worldnet TV broadcasts to Europe by the US Information Agency whose director Charles Z. Wick is a close friend of President Reagan. Few members of Congress really believed the broadcast was a justifiable use of taxpayers' money: the only object of including the item was to render it part of a veto-proof package.

Both Presidential candidates would

like to put an end to this nonsense by obtaining from Congress what is known as the "line-item veto" - that is, the right to veto one or more items in a bill without striking down the whole package. Since they have actually said they want this (though not very loudly) during the campaign, this is one measure for which either of them could in theory claim a mandate. Indeed some lawyers believe that the President already has such a right and suggest he should test this in the courts by simply doing it and then ordering officials to implement only those provisions of a given act that he has individually approved.

But such bold scenarios are greeted with a pitying shake of the head when one reminds them to know-nothing staff members on Capitol Hill. No one imagines that either President Bush or the now highly improbable President Dukakis will choose to embark on a battle royal with Congress at the outset of his administration, still less that he will have the prestige and authority it would take to extract such a concession from Congress by consent. "If they wouldn't give it to Ronald Reagan, they certainly won't to George Bush," is a typical com-

earlier incarnations say they find the strict right wing tone of his campaign hard to reconcile with the man they remember. And some who are close to him now claim, in private, that he is still much less "ideological" than Reagan as well as harder working and a better "team player". If so, perhaps it is just as well that he has avoided more specific commitments in his campaign, apparently getting away with the remarkable statement 30 days ago that "I am focusing on November 3, and I don't want to be dragged beyond that because things seem to be going well now."

Were it not for the ineffable Dan Quayle, who thinks Gorbachev is no different ideologically from "Brezhnev or anybody else", one might perhaps persuade oneself that the Bush ticket is at least unlikely to bring any nasty surprises. But as for the hard decisions the next four years will actually require, and above all the inspiring leadership that will be needed to get them accepted by the American people and by America's allies and trading partners - that, it seems, is something the American political system is unable to deliver.

Power of law and order

Intellectuals tend to look down on law and order as a political issue, yet it almost never fails to strike a popular chord. Indeed if George Bush wins the US Presidency next month, he may consider sending a letter of thanks to Willie Horton.

Horton is a convicted first-degree murderer who was let out of prison on a weekend pass - known in the US as a furlough - from a Massachusetts prison in April 1987. He went to Maryland, broke into a house, stabbed the man and raped his wife.

Bush took up Horton's furlough as a campaign issue, casting Michael Dukakis as a liberal who is soft on criminals and has no sympathy for their victims. The Bush campaign used the Horton story almost daily in speeches and TV advertising. Many political analysts say that it has been the Republicans' most effective law and order plank.

The Dukakis campaign has now hit back by pointing out that Horton is black and accusing the Republicans of trying to exploit race to win votes, but it may be a bit late for that. The fact is that violent crime and drugs are a key issue throughout the US.

The electorate does not believe that Dukakis comes out well. He is the Governor of a state which ranks as the most liberal in the Union and the joke in Texas is that Willie Horton is a lot better known than Michael Dukakis.

The big loser is the furlough programme, which is aimed at preparing criminals for their eventual return to the community. Apart from the Federal Prison system, 46 states run such weekend release programmes and 200,000 prisoners benefited from them last year; 33 states permit lifers to go on furlough.

It is true that Massachusetts offered the only furlough pro-

OBSERVER

gramme in the US to convicted first-degree murderers like Horton. It is also true that Dukakis only banned the programme when anti-furlough citizens groups gathered 57,000 signatures in a near year-long campaign to force him to do so. But it is also true that in Massachusetts, unlike other states, all first degree murderers receive life without parole.

No to Mr Toad

Zambia votes tomorrow. Because of the country's still low literacy rate - about 40 per cent - each candidate has a symbol which goes along side the name on the ballot paper. Some of the more popular symbols are a pair of glasses, a stool, a fork, a window, and a bicycle. There should be no doubt, however, about the reelection of Kenneth Kaunda as President. His symbol is an eagle, Zambia's national bird, and, although he is unpopular, there is still a "no" box for those who do not support him. It features a toad.

Underground

The non-Tory opposition to Margaret Thatcher in Britain has come up with a new magazine designed to help mobilise opinion to get rid of her. It is called Samizdat, after the underground publications of the Soviet dissidents, and edited by Ben Pimlott, who wrote an outstanding biography of Hugh Dalton.

Actually, the idea is much better than it sounds at first hearing. The thought is that, sooner or later, there will be a change in the intellectual climate and a reaction against everything associated with the present regime. Not even



"I'm in for life and I forgot to ask for Lester Piggott's autograph."

Lord Blake, the historian of the Tory Party, would disagree with that: fashions always change in the end.

So Samizdat aims at bringing the intellectual dissidents together in a kind of popular front for when the time is ripe. The first edition is a bit trendy: articles by Margaret Drabble, Lord Young of Dartington (who drafted the Labour Party manifesto in 1945), Eric Hobsbawm (the historian who brought the revisionism into Marxism Today) and Clive Ponting, a one-time dissident in the Ministry of Defence. Pimlott says that he wants to keep such "famous and expensive writers" (who contribute for nothing) and mix them with the more "soberly earnest", including perhaps a few Tories.

Samizdat will appear every two months and will have specialist issues on defence, 1952 and trade union reform. It is available by subscription at £12 a year from 18 Victoria Park Square, London E2. It

might do even better if it were to capitalise on its title and distribute broadsheets around the universities whenever appropriate. Pimlott is thinking about it.

School sherry

Sir Philip de Zulaeta, chairman of Yanco Consolidated Investments, is cementing a lifelong friendship with the Gonzales family in his acceptance of a non-executive directorship of Gonzales, Byass (UK), part of the Spanish sherry group.

Zulaeta, private secretary to Prime Ministers Eden, Macmillan and Home, was at the same English school as Don Carlos Gonzales, a director of the main board who has been appointed chairman of the UK operation. He will become one of three non-executive directors to join the British board of the Tio Pepe producer; the others are Michael Cottrill, chairman of First Leisure Corporation, and Andrew Jones, a commercial lawyer who has acted as a consultant to Gonzales, Byass for a number of years.

The Gonzales family bought out the 38 per cent equity stake held in Gonzales, Byass by the Byass family in April, thus ending a partnership between the Jerez-based Gonzales family and the English Byass family that went back the early 19th century. The English side of the business had favoured takeover offer by Seagram, the Canadian drinks group; the Spaniards have now achieved their aim of reintroducing a British presence.

Yesterday's man

The Canadians can be quite sharp. Ask them what has happened to Ben Johnson and the reply comes: "You mean that Jamaican?"

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LETTERS

Policy towards debtor nations needs new thinking

From US Congressman John J. LaFalca

Sir, Your editorial "The Mexican dilemma" raises the right questions about the US Treasury Department's 11th hour rescue mission on behalf of our southern neighbour. As you suggest: "Far more serious thought is required about a long term programme for resolution (not management) of the debt problem."

Its external sector, Mexico's trade surplus plunged 59 per cent in the first eight months of this year.

There is something wrong when a patient who has been dutifully following the doctor's orders, shows up at the medical emergency room in a critical condition. The same holds true for many other heavily indebted middle-income countries as well.

These countries to cope with changes in exogenous factors, such as fluctuations in the prices of commodities, interest rates and random natural disasters.

As you rightly conclude, Washington should take a hard look at its overall debt policy, rather than continue to respond to the crisis of the hour. We need a long-term strategy based on the notion that debtor economies are insolvent, not just temporarily illiquid, and that these countries should be engaged in programmes which reduce the debt overhang, not increase it.

Turkish Cypriots have reason to doubt Greek Cypriot government

From Mr Tansel Filici

Sir, Your article by Adriana Ierodiakonou (October 19) on the Cyprus settlement talks has been skillfully written from the Greek Cypriot point of view. Perhaps you will permit me to comment from the Turkish Cypriot viewpoint.

In 1960 the Greek Cypriots solemnly agreed a new constitution for the island, on the basis of which the Turkish Cypriots agreed to join the new republic, and the British granted independence. However, on January 2 1964 the Daily Telegraph wrote: "The Greek Cypriot community should not assume that the British military presence can or should secure them against Turkish intervention if they perpetrate the Turkish Cypriots. We must not be a shelter for double-crossers."

There is little doubt that much of the violence which led to the total or partial destruction of 103 Turkish villages and the displacement of about a quarter of the total Turkish Cypriot population, was either directly inspired by, or certainly connived at by, the Greek Cypriot leadership.

Cyprus is very similar to Mrs Thatcher's vision for Europe, expressed in her speech at Bruges; that is, a future based on willing and active co-operation between political equals, each with its own customs, traditions and identity.

'Misleading poppycock'

From Mr Brian Small

Sir, The Guardian Royal Exchange's full-page advertisement (FT, October 18), in referring to the 1987 stock market crash, argues that "in a fortnight, British industry took a battering. Over a quarter of its value was lost."

Charitably, this is misleading and one-sided, but it is poppycock. British industry did not change one iota, and a real change of such magnitude would be inconceivable.

Our vision of the future for Cyprus is very similar to Mrs Thatcher's vision for Europe, expressed in her speech at Bruges; that is, a future based on willing and active co-operation between political equals, each with its own customs, traditions and identity.

Something's got to give

From Mr Robert Garner

Sir, Mr James Ogilvy-Webb (Letters, October 20) states that he, like the Government (as described by Samuel Brittan, October 10), cannot distinguish between genuine market forces and "giving in to commercial pressure".

WHAT HAPPENS WHEN AN IRRESISTIBLE MARKET FORCE MEETS AN IMMovable ENVIRONMENTAL OBSTACLE?

Should it not be the other way round, with a free-minded, well-educated population placing its demands upon industry and commerce? And can anyone tell the difference?

EC and Soviet Union countries can develop trade and business

From Ms Inessa Frantsova

Sir, Quentin Peel (October 13) was unduly pessimistic with regard to relations between the Council for Mutual Economic Assistance (CMEA/Comecon) and the European Community (EC). The legal relations between the CMEA and the EC arose when the EC countries adopted a uniform trade policy in the early 1970s, when there were no official relations between the two groupings.

The interested CMEA countries will be able to establish official relations with the EC and sign bilateral economic agreements. Depending on its specific economic interests, each CMEA country can negotiate with the EC better trade and equitable business ties.

Simultaneously with the signing of the joint declaration on June 25, 1988, the Soviet Union declared its readiness to establish bilateral official relations with the EC. Soon after that, in July, the Commission of the European Communities was instructed at a session of the EC Council of Ministers to negotiate with the Soviet Union on a large-scale economic agreement.

Mixture of public and private in West German television coverage

From Ms Suzanne Hasselbach

Sir, Haig Simonian ("Cable channels" two West German viewers," October 18) is probably right not to predict an "explosion of coverage" by private television in West Germany.

used for party political top-heaviness. ARD and ZDF are channels, two West German viewers," October 18) is probably right not to predict an "explosion of coverage" by private television in West Germany.

The assertion that "private broadcasting has been consistently opposed" by many SED-governed German states is out of date. Since 1984 official SPD policy has been to contribute to new media developments: four out of the five SED-governed states have licensed or are now licensing private commercial TV stations; and the SPD provides arms-length financial support to four private radio stations in Baden-Wuerttemberg and Rhineland-Palatinate.

Andrew Whitley analyses a vital issue in Israel's election campaign: the performance of the country's collectively-owned enterprises

A few years ago, Mr Danny Rosolio, secretary-general of The Workers' Company, was musing over what lay behind the ailments beginning to plague a large chunk of the Israeli economy.

Decline of a 'bolshevik economy'

lost a record \$253m in 1987. Hevrat Ha'Ovdim this year endorsed an across-the-board 5 per cent pay cut. It did not interfere when Mr Benjamin Gaon, appointed as Koor's chief executive in April to rescue the company, went about his heretical policy of putting profits before jobs.

Jewish capital did not come, and it shows little intention of coming in the near future. A country of few natural resources other than its people's own abilities, Israel is clearly destined to remain a capital-short economy. It was in this light that the founding fathers argued: we must mobilise our individual resources and apply them wherever necessary for national development.

responsible for 80 per cent of total firm output - the 300 kibbutzim and 400 moshavim - has been sinking deeper and deeper into debt. These rural communes form part of the voluntary side of Hevrat Ha'Ovdim, co-operatives in free association with the organisation.

By every yardstick, the Israeli welfare state, the cherished dream of the early pioneers, is in decline. Neglect, Treasury cuts and changing demographics have all taken their toll. So, too, have the changes wrought in the Israeli political system over the decade since Mr Menachem Begin's Likud came to power, breaking Labour's (and thus the Histadrut's) grip on the levers of the state.

Hence The Workers' Company, set up 65 years ago and better known by its Hebrew name Hevrat Ha'Ovdim. It is a co-operative organisation of Britain's National Health Service look mild by comparison. Not only is Kupat Holim a sick fund, it is also responsible for the vast bulk of the country's public medical facilities.

One of the most effective television broadsides being delivered by the right-wing Likud in the current election campaign depicts the miserable queues of patients in a shabby clinic waiting room so depressingly familiar to Israelis. No more needs to be said about the evils of what Likud derisively calls Labour's "bolshevik economy".

Labour's supporters are increasingly middle class and white collar workers. It is the Likud - populist in its economic ideology, rather than the convinced champion of free enterprise its election propaganda has tried to portray - which has inherited the urban working class. Yet, despite the changing socio-economic composition of its supporters, it is Labour which is compelled, out of necessity, to defend what remains of Israeli socialism.

It is still touch-and-go - the economic structure so painfully built over the years by those Jewish pioneers could collapse like a house of cards.

Labour plans to take from you if you give it your vote," read one banner headline, going on to list the debts of all the Hevrat Ha'Ovdim companies, from Koor downwards. Another carried an enormous figure eight, representing the 8m shekels (about \$5m) which Likud claimed the electorate would have to fork-up to cover the losses of "Labour factories".

Labour's rejoinder has been the only effective one it can muster: to remind the elector-

ation on an opportunity to explore new options, in addition to current policy. A provision of that bill, which I authored, calls on the Treasury Department to study the feasibility of establishing a multilateral facility to help indebted countries reduce their debt.

True, up to a point. Under the cautious hand of Likud Finance Minister Moshe Nisim, conservative economic policies have been pursued over the past two years, exacerbating the latent problems of Hevrat Ha'Ovdim. A

Beware of poison pills

From Mr Louis C. Kleber

Sir, Anatole Kaletsky's article about the Bank of New York's takeover of Irving Bank ("The side-effects of Irving Bank's poison pill," October 12) merited a spotlight on the "poison pill" aspect of takeovers.

"We can buy cars from the US, but not a welfare system"

From Mr Tansel Filici

Combination of the near-freeze of the shekel's exchange rate at a time of 16 per cent annual inflation, a tournament on government spending other than on its own payroll, and painfully high bank interest rates, has effectively stopped the economy in its tracks.

Small Business Committee, US House of Representatives, Washington, DC 20515, USA

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Bush aides ponder handover

Transition could be trickier than expected, says Stewart Fleming

Many Americans who say they intend to vote for Vice-President George Bush in next month's presidential election justify their choice by saying that what they want is continuity.



Mr Reagan, left, and vice-president George Bush: Voters hoping for a continuity that may prove elusive

Last week, Mr Richard Darman, who as Deputy Secretary of the Treasury under Mr James Baker helped to mastermind the devaluation of the dollar and the end of the era of floating exchange rates, predicted the veto on some of the bills that is going on around Mr Bush about the magnitude of the challenge he faces should he emerge victorious on November 8.

It will be a very tough standard that the Vice-President will have to meet," says Mr Darman. When Mr Reagan came into office, the Senate came under Republican control too and a combination of his new mandate and a larger Republican minority in the House of Representatives, coupled with a substantial block of conservative Democrats, allowed him to act swiftly on his budget and tax policies.

Mr Bush, if he is elected, will almost certainly face a Senate and House controlled by a Democratic Party which will be in an ugly mood (indeed it already is), feeling that the slash-and-burn campaign tactics Mr Bush has used against its candidate, Michael Dukakis, especially because Mr Bush has, through his negative campaign, failed to build a mandate for action.

These challenges are not insurmountable. Indeed it is already evident that Mr Bush, recognising them, is planning to move quickly to appoint his top Cabinet officials if he wins on November 8. Mr Baker is hotly tipped for Secretary of State and former Senator John Casper for Defence Secretary.

Oil prices slide after Opec talks fail to reach deal

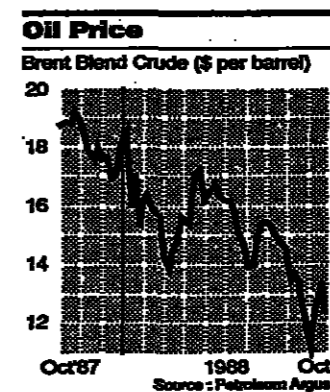
By Steven Butler in London

OIL PRICES fell sharply yesterday in response to the failure of eight oil ministers from the Organisation of Petroleum Exporting Countries (Opec) to agree on a new production-sharing formula at a weekend meeting in Madrid.

North Sea Brent crude was off by \$1 a barrel in Tokyo trading, reflecting market disappointment that oil ministers could not agree a formula for bringing Iraq back into the Opec quota system.

A land where cash flow is king

The US bid scene is starting to induce a profound sense of unreality. Last week, offers were on the table valuing Kraft and RJR Nabisco at \$11bn and \$17bn respectively.



As those who were caught out by yesterday's \$1-plus fall in the oil price discovered, it is dangerous to expect too much of Opec. Still, the chances of agreement in a month's time seem better than even, not least because every member is well aware that a fudged extension of the present arrangement that allows everyone to cheat as much as they like would mean oil prices of \$10 or less.

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PLO in bid to influence Israeli election

By Victor Mallet in London

THE PALESTINE Liberation Organisation yesterday stepped up its efforts to influence the outcome of next month's Israeli general election, calling on Jewish citizens and the minority Arab electorate to use their votes against the right wing.

weekend in a diplomatic drive aimed at forging a united Arab stand on peace negotiations. The meetings were regarded as an attempt to bolster the electoral chances of Mr Shimon Peres, who is Israel's Foreign Minister and leader of the Labour Alignment.

Mr Peres' ministry responded by praising the reconciliation between Mr Arafat and King Hussein of Jordan. A ministry spokesman said the talks seemed to be "an honest, real attempt on Egypt's initiative to promote the option of a Jordanian-Palestinian delegation to future peace negotiations."

in the occupied West Bank not to escalate the uprising during the election campaign. The West Bank has been relatively calm in recent days. Israeli aircraft yesterday bombed southern Lebanon for the second time in four days, after the army announced that nine Palestinian guerrillas had been captured trying to infiltrate across the border by night.

Gorbachev firm over W Berlin

Continued from Page 1

agreed on the need for a rapid start to negotiations on conventional arms cuts in Europe. But differing views on the current imbalance were vigorously restated.

Oil price

The oil market is in no mood for subtleties at the moment. A month ago it thought Opec had lost its grip entirely, last week it was confidently expecting agreement on quotas from the Madrid meeting, and now all looks black again.

Lucas Industries

Lucas bought or sold \$100m worth of businesses last year in an attempt to improve the balance between its automot-

West German growth 'will be restrained'

By David Goodhart in Bonn

WEST GERMAN economic growth will be restrained by at least half a percentage point next year because of the planned DM9bn (\$6bn) increase in consumer taxes, according to Mr Arthur Daxner, a spokesman for the country's five leading economic research institutes.

1989. The institutes argue that due to an increase in the Government's tax take from higher than expected growth this year, higher Bundesbank rates, and the new taxes, the federal budget deficit could be as low as DM15bn in 1989 compared with a current forecast of about DM30bn.

1989 forecast was now too pessimistic. The surprisingly sharp 5.5 per cent increase in investment forecast by the institutes for the current year will slacken in 1989, but it is still likely to rise by 3.5 per cent.

institutes suggest the promotion of privatisation by Länder (state) and municipal governments and increased flexibility in pay negotiations. The institutes' criticism of next year's 10 per cent withholding tax on interest income. There were better ways to seek justice in the tax system, he said, and the increased revenue for the Government would be largely offset by higher borrowing costs.

Food mountains criticised

Continued from Page 1

"traces of frequentation" by animals; and supplies of beef which, contrary to specific instructions in the contract, was being stored next to unwrapped fish.

John Crane - world leader in mechanical seals

LITTLE MORE than a year since the acquisition of John Crane USA by TI, John Crane International has a turnover of \$200m and is enjoying very healthy growth under the direction of Mark Radcliffe.

THE WORLD OF TI

Further growth is also coming from new markets - a prime example being a gas seal for compressors launched recently. This provides substantial benefits in terms of capital cost and maintenance by eliminating lubrication needs.

Table with columns for location and weather conditions (e.g., London, Paris, New York).

Battle for Nabisco

Continued from Page 1

worth more than \$100m this year, though this figure includes the two RJR offers. Kohlberg Kravis has in the past worked closely with company managements. But in an aggressive departure from its usual practice, the firm said yesterday it would launch its tender offer this week rather than wait for management's say-so.

not clear why Mr Johnson chose to work on the management's own deal with Shearson Lehman, a company with relatively little experience with leveraged buy-outs.



Mark Radcliffe, Director, TI Group plc & President & Managing Director, John Crane International

Handwritten text in Arabic script: هكدمان النحل

FINANCIAL TIMES COMPANIES & MARKETS

Tuesday October 25 1988

IVECO
Ford
TRUCK

BRITAIN'S INTERNATIONAL TRUCK MANUFACTURER

HOPEPE
SPAIN'S SHERRY
GONZALEZ BYASS

INSIDE

Golden year ahead for Western Mining

Western Mining, Australia's biggest mining group, took advantage of a golden opportunity when it recently acquired four mining companies in North America for A\$500m (US\$411m). The group is now on course to produce about 1m troy ounces of gold in the current financial year, more than double the 441,000 oz. achieved in the 12 months to last June; between 160,000 oz and 200,000 oz of the total will come from its new acquisitions. Page 31

Turkish farming at crossroads

Turgut Ozal (left), Turkish Prime Minister, is preoccupied with a growing crisis in the domestic economy, which is heavily dependent on agriculture. Membership of the European Community would greatly affect Turkey, where 80 per cent of the agricultural holdings are less than two acres.

on property inheritance are partly to blame for the fragmented state of Turkish farming. David Richardson looks at some of the challenges that lie ahead. Page 48

Putting together the pieces of Japan's financial jigsaw

Money market reforms announced by the Bank of Japan last week, aimed at reinforcing the central bank's control over interest rates, could eventually lead to the development of fully-fledged short-term money markets, one of the most significant missing pieces in the jigsaw of Japanese financial deregulation. Page 33

Asko grows at a capital rate

Asko, fast-expanding discount retailer, has grown from a regional co-operative into one of Germany's biggest stores groups in less than a decade. According to Helmut Wagner, Asko's ebullient chief executive,

shareholders have got a lot more company for their money. But they have also had to pay for it. The ambitious German company has just announced its third call on shareholders in as many years. Haig Simonian looks at how Asko has distributed the capital. Page 30

Tracking Tokyo in London

Like the servants of royalty, the ISE/Nikkei 50 index follows its master a few discreet steps behind. This index of 50 blue-chip Japanese equities traded in London and Tokyo has had teething problems in its first four months of life - such as an inexplicable opening discrepancy of 3 points regardless of market conditions - but it has highlighted the importance of London as the prime market for Japanese equities traded outside Japan. Page 52

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Chief price changes yesterday

FRANKFURT (DM)		Inst. Market		5190	+ 200
Deutsche Bank	378	+ 8	Soc. Generale	508	+ 23
Deutsche Post	540	+ 14	Deutsche ADP	218	- 6
Deutsche Telekom	307	- 5	Europacredit	2105	- 65
Deutsche Telekom	477.2	- 5.3	Prepagas	667	- 18
LONDON (GBP)		TOKYO (Yen)			
Asko	57.4	+ 13.5	Asko	1060	+ 100
Asko	65.4	+ 8.5	Asko	904	+ 50
Asko	49.4	+ 4.4	Asko	1060	+ 108
Asko	82	- 4	Asko	1480	- 130
Asko	48.4	- 1.2	Asko	1000	- 50
Asko	783	+ 51	Asko	1000	- 60

NEW YORK PRICES AT 12.30

LONDON (Pence)		LONDON (Pence)			
Asko	126	+ 8	Asko	573	- 10
Asko	190	+ 6	Asko	350	- 8
Asko	101	+ 8	Asko	504	- 9
Asko	410	+ 24	Asko	364	- 7
Asko	210	+ 8	Asko	560	- 9
Asko	382	+ 17	Asko	255	- 14
Asko	533	+ 17	Asko	944	- 8
Asko	145	+ 8.2	Asko	944	- 8
Asko	242	+ 24	Asko	944	- 8
Asko	48	- 10	Asko	234	- 10
Asko	512.4	- 2.6	Asko	374	- 7
Asko	450	- 11	Asko	374	- 7

Maytag in \$1bn Chicago Pacific bid

By Robert Vincent in New York

MAYTAG, the leading US home appliance maker, yesterday made an agreed cash and shares takeover bid for Chicago Pacific, the maker of Hoover vacuum cleaners and white goods, worth around \$1bn.

The deal, which will create a group with sales in excess of \$3bn a year, is in line with the trend towards consolidation, at a national and international level, in the home appliance industry.

Maytag, which produces a range of white goods and other household appliances similar to those of Chicago Pacific, said the agreement was a "significant milestone".

It added that the move would help it achieve its long-term strategy of becoming global

leader in the major appliance field. Well over half of Hoover's revenues come from abroad so it will prove a key element in the strategy.

The deal involves Maytag making a \$60 per share cash offer for about 49 per cent of Chicago Pacific's stock. When the deal is completed Chicago will be merged with Maytag.

Each remaining Chicago Pacific stock will then be converted into Maytag shares through a formula which is designed to provide \$60 of Maytag stock for each Chicago Pacific share.

Chicago Pacific said it has granted Maytag an option to buy 25 per cent of its shares for \$60 a share.

The news of the merger lifted Chicago Pacific's shares by 13 1/2% to \$77 while Maytag declined by 3 1/2% to \$24. One analyst described \$60 as a "very good price".

Chicago Pacific, which was founded in 1964 as a successor to the Chicago, Rock Island and Pacific Railroad, said the agreement was "a good marriage of leading brands".

It added that the merger would offer opportunities for combining technologies, marketing and manufacturing. Its sales in 1987 were \$1.1bn.

It has 13 plants in eight countries which produce a wide range of products from washers to microwave ovens. About 65 per cent of its group revenues are generated overseas, including

Daimler-Benz to be split into three divisions

By Haig Simonian in Frankfurt

DAIMLER-BENZ, the West German motor, electronics and aerospace group, is planning to introduce a revised corporate structure to cater for its rapid expansion beyond the traditional cars and trucks business in recent years.

The move, which has been widely expected, involves splitting the group into at least three separate product-oriented subsidiaries. Above them will be Daimler-Benz itself, which will guide and co-ordinate policy, as well as being responsible for the optimal provision of resources within the new group structure, it says.

The reason for the restructuring was to strengthen the unity of the company as it evolved into a technology concern, a spokesman said. He gave no details on the timing of the changes or how the responsibilities of different board members might change.

According to plans accepted by leading executives last weekend, but which still have to be approved by Daimler's supervisory board, the group will split into three parts:

- Mercedes-Benz, with responsibility for passenger vehicles and trucks, probably to be headed by Mr Werner Niefer, Daimler-Benz's deputy chief executive.
- AGC, comprising a variety of industrial and office electronic equipment manufacturing activities including automation machinery, transport technology and micro-electronics, as well as communications equipment.
- Deutsche Aerospace, a new

name altogether, encompassing some of the aerospace business at present handled by AEG. The division will also include defence technology and Dornier, the aircraft manufacturer.

A decision has yet to be made on how to integrate Motoren und Turbinen Union (MTU) into the new structure, but this will follow "shortly", according to Daimler.

The present restructuring takes no account of the long-discussed acquisition by Daimler of Messerschmitt-Boelkow-Blohm (MBB), the German arms and aerospace group which is a major participant in the European Airbus consortium.

Daimler remains in negotiations with the Bonn government about a possible deal, although the two sides are still wrangling over the precise terms. However, the Deutsche Aerospace subsidiary is clearly broad enough to accommodate further aircraft manufacturing and arms activities should Daimler strike a deal with Bonn.

The main casualty in the reorganisation appears to be AEG, the Frankfurt-based electronics group, which is losing its aerospace electronics and defence business to the Deutsche Aerospace subsidiary.

According to Der Spiegel, the West German news magazine, the company may be slimmed further with the closure of the loss-making Olympia typewriter business and sale of its consumer electronics side. However, an AEG official strongly denied both those options yesterday.

Kraft recapitalises to fend off Morris bid

By Anatole Katsky in New York

KRAFT, THE largest independent US food company, said yesterday it was developing a big leveraged recapitalisation plan to fend off the \$1.4bn bid it received last week from Philip Morris.

In announcing the package, Mr John Richman, Kraft chairman, issued an unusual denunciation of the current financial practices on Wall Street and expressed "deep regret" at "hardships and dislocations" the recapitalisation would cause.

Mr Richman said his plan would give Kraft shareholders a package of cash and securities worth more than \$119 a share, compared with the \$90

cash offer from Philip Morris. Although Mr Richman said that details of the plan were still under discussion with investment bankers, he gave the following outline of his proposals:

The company proposes to raise \$100m of new bank and junk bond borrowings in order to distribute most of its present equity to shareholders in a one-time cash payment of \$94 a share.

Each shareholder would also receive high-yield debentures with a market value of around \$14 apiece.

The shareholders would then retain an equity stake in the company, which would be worth around \$12 a share after the recapitalisation, Mr Richman said. Adding the company's current debt to the new junk bond issues and bank borrowings would result in a total debt burden of around \$12.4bn.

"Herculean efforts" would be required to service these obligations and make the recapitalisation a success, he added.

Mr Richman implied strongly that he did not personally favour the extreme leveraging of the company.

"We know that our shareholders, employees, suppliers and communities recognise

Gold Fields-Minorco ruling today

By Kenneth Gooding, Mining Correspondent

THE \$290m (\$5.1bn) hostile bid for Consolidated Gold Fields, the UK industrial and mining group, by Minorco, the South African controlled investment company, reaches a climax today.

The bid could be halted this morning either by a reference to the UK Monopolies and Mergers Commission or by the London Stock Exchange's Takeover Panel.

If no decision is announced by mid-morning or if the bid is cleared to proceed, Gold Fields will rush out details of its financial defence, including an asset revaluation.

By doing so it would hope to boost the Gold Fields share price above the value of the Minorco terms before the offer reaches its first close at 3pm today.

After that time Minorco could buy in the market at below the bid value to take its shareholding in Gold Fields, currently about 29.6 per cent, above 30 per cent for the first time since it launched its bid on September 21.

Under the terms of the UK Takeover Code Minorco could build its stake in Gold Fields to about 44 per cent by buying in the market, without having to make an all-cash offer, and its bid would then be almost certain to succeed.

Last night the Gold Fields share price edged up 15p to £12.44 but this was comfortably below the value of the Minorco bid, worth £12.75 a share last night. The Minorco price eased back by 15p to \$6.46.

Representatives from Gold

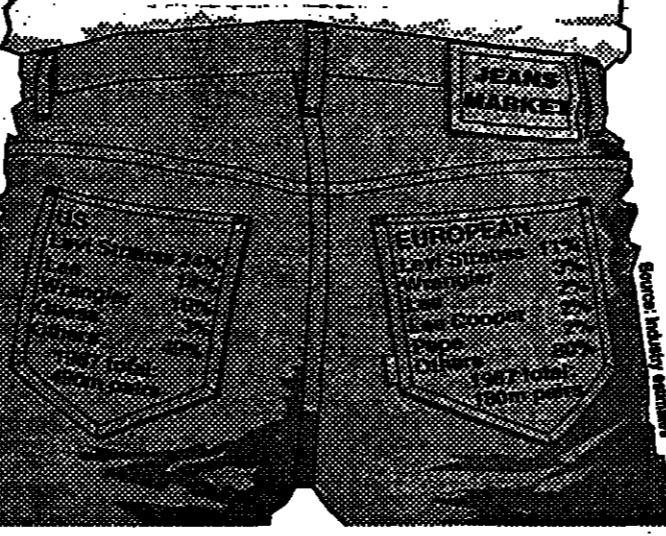
Shrinking to fit as times get tight

By Robert Vincent in New York

Lee Cooper jeans have got the blues again. Europe's biggest jeans manufacturer has emerged from a turbulent year of cuts and closures only to find that Vivat Holdings, its parent company, faces the threat of a takeover bid.

Lee Cooper is not the only jeans company to be suffering. So far, 1988 has been a lousy year for the giant international groups that dominate the world jeans market. Jeans sales have been sluggish in North America and Europe since the start of the year.

Levi Strauss, the Californian company which created and still dominates the market, has occasionally been operating on a short-time basis in the US, where it has laid off 1,200 people from its 32,000 workforce. The VF Corporation, which owns Lee and Wrangler, is also cutting costs in North America.



Always been seen as a stylish brand of jeans, the new generation of 'designer' jeans companies, such as the US and Pepe in the UK, also prospered. Yet Wrangler was still struggling in the US, it suffered from its image as the 'cowboy' jean. In Europe, it was forced to fend off market share by closing down subsidiaries and switching to licensing to cut costs because of the financial pressure imposed by the Blue Bell's buy-out. Two years ago, Blue Bell was taken over by the VF Corporation. So far there is no sign of it recovering lost ground.

Alice Rawsthorn looks at the problems of prospective bid target Lee Cooper and how the world's blue jean manufacturers have been forced into retreat by falling demand

While Vivat struggles to resolve its problems, the sluggish state of the world jeans market is taking its toll on other manufacturers. The "acidwash" fad has faded out in Europe, where sales have been static so far this year. In the US sales have fallen by about 4 per cent because of the sweltering summer weather and the slowdown of acidwash sales in smarter, urban areas.

The immediate problem of weak sales disguises the long-term problems the industry faces in coming to terms with the increasingly fashion conscious nature of the jeans market.

Traditionally, jeans styles changed slowly and manufacturers have been able to rely on making standardised products at high volume, thereby benefiting from enormous economies of scale. Today styles change more swiftly and manufacturers need to be flexible enough to respond to sudden shifts in consumer demand.

So far, the major manufacturers have found it difficult to do so. Yet they are trapped in a market in which a new trend is the only hope of stimulating sales.

"But the industry has not really succeeded in communicating the advantages of worn-in jeans to the consumer," complained one of Levi's marketing managers in San Francisco.

And what are the advantages? "The worn-in jean is the clothing equivalent of convenience food," he enthused. "McDonald's cooks a burger for you and Levi makes jeans that look as though you have been wearing them for years."

TOSHIBA

TV PROGRAMMES ON FST

OFFICE AUTOMATION

SEMICONDUCTORS

HOSPITAL DIAGNOSTIC IMAGING

INFORMATION TECHNOLOGY

BULLET TRAINS

ARTIFICIAL INTELLIGENCE

In Touch with Tomorrow
TOSHIBA

INTERNATIONAL COMPANIES AND FINANCE

Chemical operations help Exxon advance by 15%

By James Buchan in New York

EXXON, the world's largest oil company, yesterday reported a 15 per cent rise in earnings for the third quarter as improved results from refining and chemicals operations made up for weak profits from production.

shares to compensate stockholders for the poor business conditions. In exploration and production, the 25 per cent drop in average per-barrel prices cut Exxon's earnings in half, from \$832m to \$478m.

prices year-on-year hit Arco's high-cost Alaskan production, with earnings tumbling from \$235m in the 1987 third quarter to \$60m. But earnings from refining and marketing rose from \$30m to \$121m and petroleum profits rose from \$23m to \$156m.

Strong recovery at Union Carbide

By Anatole Kalotky in New York

UNION CARBIDE, the big US chemicals group which has undergone several financial restructurings since its involvement four years ago in the Bhopal disaster, announced a 158 per cent jump in profits in the third quarter.

The company made \$133m or \$1.56 a share, compared with \$74m or \$77 cents in the third quarter of 1987. The fully diluted earnings, assuming the conversion of convertible debentures, were \$1.49 a share, 171 per cent on a year earlier.

CGE buys 9% stake in SocGen

By George Graham in Paris

MR GEORGES FEBREAU, the former chairman of France's Compagnie Générale d'Electricité, has declared a 9.18 per cent stake in Société Générale, the bank which was privatised last June and whose shares have been under heavy buying pressure in the last week.

Speculation has been rife that Mr Febereau, who was named as chairman of CGE by the last socialist Government and then sacked by the right-wing Government of Mr Michel Rocard to play the role of counterweight to Mr Balladur's hard core, as Mr André Besset, let of Canal Plus did last month with Havas, the privatised advertising group.

The Caisse des Dépôts, the state financial institution which also played a role in redistributing control of Havas, is one of Marceau's shareholders and also worked closely with Mr Febereau in his recent acquisition of a 10 per cent stake in Wagon-Lits, the diversified Franco-Belgian sleeping car group.

It is by no means clear, however, that Mr Febereau's aim is to fact political rather than financial. Société Générale has said it does not fear any bid for control, since its hard core, subordinated, employees and other "friends" together control over 50 per cent of its shares, and many more are held by long term clients of the bank. The hard core, however, numbers not only Marceau and the Caisse des Dépôts but also Frander, another of Mr Febereau's shareholders, as well as the three state insurance groups - UAF, AGF and GAN - and the state-owned chemical producer Rhône-Poulenc.

Pepperell receives \$1.4bn bid

By Robert Vincent in New York

A BID has finally been launched for West Point-Pepperell, the biggest US textiles and clothing maker, following five months of speculation and heavy trading in its stock.

up 34% to \$49, indicating that the market believes there will be an auction. Fruit of the Loom is the nation's largest maker of underwear and it is believed that Mr Farley is particularly interested in Pepperell's key sheet and towel operations.

however, sold off several pieces of Stevens to reduce its debt and meet anti-trust provisions, but it held on to the cream of the acquired assets. Farley's offer for Pepperell whose sales topped \$1.7bn last year, is dependent upon its circumventing state anti-trust laws and the bid defences put in place by Pepperell.

Downturn at Nortel

By David Owen in Toronto

NORTHERN TELECOM, the big Canadian telecommunications company, reports disappointing third-quarter earnings of US\$90.1m or 23 cents a share - a decline of nearly 14 per cent from the US\$88.5m or 28 cents recorded in the corresponding year-earlier period.

Charge puts SmithKline in red

By Our Financial Staff

SMITHKLINE BECKMAN, the big US drugs group, yesterday announced a third-quarter net loss of \$195.5m or \$1.57 a share following the \$39.3m pre-tax restructuring charge announced late last month.

"Wholesalers and retailers of Tagamet and Dyazide continued to work down the large inventory of products they had on hand. We hope to return to normal buying patterns in the fourth quarter."

US veterinary business. Sales of eye and skin-care products rose 29 per cent to \$183.6m, mainly reflecting growth in pharmaceuticals and in international operations, but also because of the acquisition of Allergan Hydrion.

Excluding this charge, net earnings in the 1988 quarter would have been \$97.1m or 79 cents a share. This compares with profits in the third quarter of 1987 of \$149.6m or \$1.18 a share.

Worldwide sales of Tagamet were down 18 per cent in the 1988 quarter, with US sales down 40 per cent and international sales up 9 per cent.

The biggest jump in sales came at the company's Bio-Science Laboratories division, where revenues grew 76 per cent to \$187.7m. This largely reflects the acquisition earlier this year of International Clinical Laboratories.

Sales in the third quarter of 1988 rose 6 per cent to \$1.7bn, despite lower US sales of the company's Tagamet anti-ulcer drug and its Dyazide anti-hypertension drug.

Worldwide sales of Tagamet were down 18 per cent in the 1988 quarter, with US sales down 40 per cent and international sales up 9 per cent.

For the first nine months of 1988, the company's net earnings were \$93.8m or 58 cents a share, against \$48.1m or \$1.96 sales rose from \$3.13bn to \$3.47bn.

Shearson plans 1,000 lay-offs

By Janet Bush in New York

SHEARSON LEHMAN Hutton, the Wall Street securities house 60 per cent owned by American Express, said it plans to lay off about 1,000 of its 41,900-strong staff over the next month.

October's stock market crash but few have made substantial progress in cutting costs to reflect sharp declines in commission revenues.

There are widespread expectations that other securities houses will announce lay-offs during the next few weeks to pre-empt the annual bonus payments season in December.

Mr Peter Cohen, Shearson's chairman and chief executive, said the redundancies reflected the sluggishness of the brokerage industry. "We're taking the attitude that this environment could last longer than some people think," he said.

The lay-offs are coming from all areas of the company. Mr Cohen said he was not happy with the company's third-quarter results announced last week. Net income dropped 85 per cent compared with the third quarter of 1987, to \$8m while expenses jumped by 68 per cent to \$7.45bn in the first nine months of 1988.

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GTE earnings edge higher

By Our Financial Staff

GTE, the biggest US telephone company outside the Bell System, and manufacturer of communications and electrical products, reported a 5 per cent rise in net earnings for the third quarter of 1988, up to \$313m or 91 cents a share, from \$297m or 86 cents a share in the same period last year.

"This growth is related, in part, to the previously announced sale to United Telecom of a majority of GTE's interest in US Sprint, whose results had adversely affected earnings in the past," he added.

phone operations continued to yield a good return despite a \$55m provision in the quarter to reorganise and streamline operations," said Mr Johnson.

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Digital in PC data base deal

By Louise Kehoe in San Francisco

DIGITAL Equipment Corporation yesterday announced an agreement with Ashton-Tate, the leading publisher of data base management software for personal computers under which new versions of Ashton-Tate's popular dBase program will be developed for Digital computers.

for use on multi-user computers and graphics workstations. Under the terms of the agreement, Ashton-Tate will develop the software, while Digital will market and support it.

agreement represents an opportunity to move beyond the personal computer market. Versions of dBase under development include a character-based version for use on Digital terminals, a graphics version for use on workstations and a third version for personal computers linked to Digital networks.

Standa forecasts a loss

By Our Financial Staff

MR Silvio Berlusconi, chairman and majority shareholder of Standa, said yesterday that Italy's largest retail store chain would post a \$50m (\$37.7m) loss for the first half of 1988.

what we had expected it to be (before buying it)," Mr Berlusconi said yesterday. He did not elaborate.

SHARES of SAP, a West German software company, will be offered to the public at DM750 each in a DM150m offering that could stimulate demand for more new issues before the end of the year.

Mr Berlusconi also predicted that Standa would report a net loss of around £200m for the whole of 1988.

Fininvest, Mr Berlusconi's master holding company, said the group had until October 31 to present Standa's first-half balance sheet to the Consob, Italy's securities industry regulatory agency.

Public offerings tapered off after last autumn's stock market crash, and SAP is only the second new issue to hit the main stock market this year.

He did not provide any figure for revenue in either period, but said it would probably increase for the whole year. Standa reported consolidated group net profit of £24.4bn on sales of £13,900m in 1987.

Mr Berlusconi took control of Standa in July, when he agreed to pay the Ferruzzi agribusiness group £900m for a 70 per cent stake in the department store chain.

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Record quarter at Inco

By Kenneth Gooding, Mining Correspondent

INCO, the Canadian group which, as the world's largest nickel producer, has been benefiting from high base metal prices, yesterday reported a third consecutive record for quarterly earnings.

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The group earned US\$300.3m in the third quarter or \$1.89 a share, compared with \$1.4m or 86 cents in the same months last year.

Earnings for the nine months were also a record at \$516.4m or \$4.86 a share against \$30.2m and 29 cents a share.

In the first nine months, the company generated an internal cash surplus of \$979m, of which \$68m was used to redeem preferred shares and \$157m to repay debt. Inco said that, as of September 30 it had \$67.7m cash and marketable securities, an increase of \$265m from June 30, and total debt had been cut to \$721m.

Inco recently announced a recapitalisation plan to be completed by the year-end if shareholders approve. It includes the distribution to shareholders of more than \$1bn in cash (as a \$10 a share dividend) plus "poison pill" provisions designed to protect the company from a takeover without an offer to all shareholders.

have realised an average of \$5.50 a share in the third quarter and \$4.72 a share in the nine months, compared with \$2.77 and \$2.01 a share respectively last year. It realised an average of 97 cents a share (78 cents) for copper in the third quarter and \$1.02 a share (88 cents) in the nine months.

The group's nickel stocks were reduced from 63m lbs to 50m lbs by end-September following deliveries of 355,000 lbs of the metal in the nine months.

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October 1988

CIMENTS FRANCAIS GROUP

1st Semester Consolidated Results

The Board of Directors of CIMENTS FRANCAIS met on September 23, 1988 and examined the accounts as of June 30 as well as the forecast for the rest of the year.

The Group key figures for the 1st semester 1988 are as follows:

	1988	1987	Change
	1st semester	1st semester	
(In FF millions)			
Sales	4,317	3,767	+15
Net income comprising Group income	305	179	+70
	289	167	+73
Cash flow	653	514	+27

These performances result from the favourable weather conditions encountered in France at the beginning of 1988, as well as the sustained activity which prevailed on domestic and foreign markets. The Group's various activities (cement, aggregates, ready-mixed concrete and construction materials) recorded satisfactory levels of industrial and commercial performances. Financial expenditure remained constant.

Exceptional items and provisions remained at their 1987 1st semester level, thus accounting for the F.305 million consolidated net income and F.653 million Group Cash Flow.

Consolidated net income for 1988 should be in the range of F.750 million.

Société des CIMENTS FRANCAIS is a leading international producer and supplier of cement, aggregates, ready-mixed concrete, construction materials for construction markets. It is the parent company of a Group which employs over 9,000 people in France, the United States, and Canada, Spain, Luxembourg and Morocco.

Over the recent years, the Group has significantly expanded its international base through an active policy of acquisitions. In 1986 the Group reinforced the position held in North America - through its wholly-owned subsidiary Coplay Cement - with the acquisition of a 100% holding in Lake Ontario Cement; the interest held in North America has been merged into Eurocem, the Group holding company in the United States.

In spring 1987, Société des Ciments Français took a 25% stake in Cementos Molins, a Spanish company with operations in Northeastern Spain. Early in 1988 the two companies took an equal stake in Promsa, a Spanish company formed to further develop their joint positions in Spain. Within a few months the additional sales generated by Promsa amounted to approximately F. 500 million (over 12 months).

In January of this year, a cooperation agreement was signed in Portugal with Cimpor, a state-owned company and the leading cement producer on its domestic market.

The French market is also an integral part of the Group growth strategy: substantial investments were made in the cement-related business recently.

For further information, contact our Head Office: SCF Tour Générale - cedex 22 92088 PARIS La Defense. Tel: (33-1) 42 91 75 22. Copies of 1987 Annual Report will be sent to you free of charge upon request.

INTERNATIONAL COMPANIES AND FINANCE

Asko's capital call raises some eyebrows

Haig Simonian on the response to another rights issue from a German retail group

Some companies might have wondered whether they were trying shareholders' patience a little too far by announcing three rights issues in as many years. Not so Asko, the fast-expanding discount retailer which has grown from a regional co-operative into one of Germany's biggest stores groups in less than a decade. Earlier this month it announced a DM870m (\$493m) rights issue, its third call on shareholders since 1986 and one of the biggest corporate capital raisings in West Germany.

But the move does not seem to have gone down well with some shareholders. Last week, Deutsche Bank, which is leading the rights issue, announced that it was placing 300,000 of the new shares in the market. Certain unnamed "large investors" had turned down their rights, and their shares were to be placed instead. The news sent Asko's share price plummeting. By all accounts, the bank was not well pleased.

Asko's growth has certainly been spectacular. Sales this year are likely to hit DM15bn, from DM10.1bn last year, while after-tax profits should reach between DM120m and DM130m against DM85m before extraordinary items in 1987. Dividends have risen virtually as fast, and will reach DM15 for each ordinary share this year from DM10 in 1986.

Such hard facts make it difficult to disagree with Mr Helmut Wagner, Asko's ebullient chief executive, when he says that shareholders have got a lot more company for their money. However, they have also had to pay for it. In late 1986 Asko made a DM270m rights issue, followed by a deep-discount issue in 1987 which brought in a further DM170m. Now it wants more.

Admittedly, the second transaction, where new shares were priced at just DM150 against a stock market quote of DM1930, was a company "bomb" rewarding shareholders for their allegiance, says Mr Horst Weber, Asko's finance director. After dropping sharply following the crash, the share price on the increased capital had stabilised at just over DM1,000 before the latest rights deal, against a closing price of DM822 in Frankfurt yesterday.

Most of Asko's extraordinary growth has come through acquisition, explaining its regular calls for capital. The company has spent some DM1.9bn since 1985. Among its string of purchases have been Schaper, a leading stores group in which it has steadily built up a majority stake, and Massa, a pioneering discounter in which it now holds just under 50 per cent of the shares.

However, some DM500m to DM600m of the spending has been financed up in the past few months. Regulatory approval for Asko to raise its stake in Massa from 24.9 per cent came quicker than many expected, while in July, Asko took up its full entitlement in Massa's DM206m rights issue.

Full control of Schaper has also come faster than many thought. According to the original deal hammered out with the Leibbrand family, Schaper's owners, Asko had the option to buy out their remaining 20 per cent stake by 1990. However, Schaper's high profitability spurred it to seek an earlier settlement, says Mr Weber, albeit at the cost of higher borrowing.

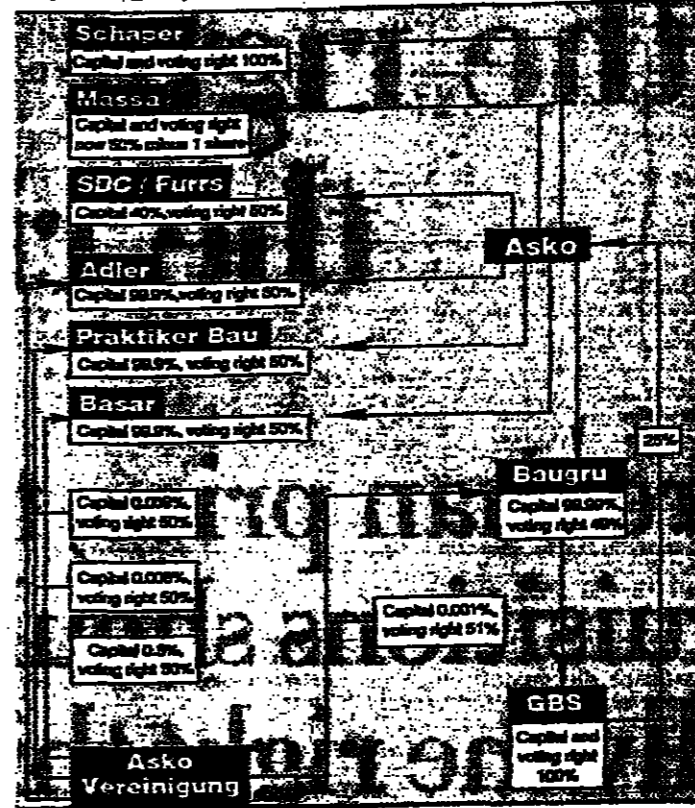
Asko now owes some DM1.2bn to its banks. Mr Weber expects borrowing to drop to DM450m by the end of the year, against some DM720m at end-1987. He claims the substantial fall in interest costs is one of the factors which will underlie this year's profits and dividend increase.

At least Asko's banks can probably understand its complicated structure better than the average shareholder. Both the company itself, and, more recently, its reciprocal stake in Massa, have been attacked on the grounds of inadequate transparency, fostering the impression that it is growing too fast and trying to squeeze too much money out of too many places to finance new acquisitions.

Some 25 per cent of Asko's shares are held by a company called GBS - itself a subsidiary of Baugru - another linked company in which Asko owns virtually all the capital but has only 46 per cent of the voting rights.

The scheme was devised in Asko's early days to protect it from takeover, says Mr Weber. Since then, it has proved a

ASKO structure



valuable bolster to its security, he claims.

Mr Weber tries to be sanguine about the attacks on Asko's structure. "It is a bit complicated, but not as complicated as people make out," he says. "It's only sinister if you make a big secret out of it."

Yet Asko's more recent dealings with Massa have bolstered the scepticism. Its original 24.9 per cent in Massa has now been consolidated with a further slice of equity, giving it 50 per cent minus one share - an important distinction on German monopoly grounds. Meanwhile, Massa now owns around 20 per cent of Asko - and will be stumping up some DM170m from its own funds to pay its share in the latest rights issue, according to Mr Weber.

The talk around the two companies has been further tightened this summer by a deal giving Massa control of Asko's Bazar store chain in return for a profit sharing and management arrangement. Mr Wagner describes his

business philosophy as aimed to maximise the freedom of each individual component within the group. "Before I used to say that each company should be run in such a way that it could be sold off at any time. Then I realised that that could be misinterpreted by the workforce," he jokes. "So now we say each part should be seen as being capable of being floated individually on the stock exchange at any given time."

Mr Wagner is enough of a deal-doer to mean it, even though the idea of floating subsidiaries is almost unheard-of in Germany. What he does not say is that keeping separate share quotes is also a convenient way of raising cash by allowing a more frequent recourse to shareholders.

Hence, perhaps part of the rationale for keeping Massa a separate entity rather than absorbing it into Asko. Some have even suggested Massa's stake in the group may be an eventual bargaining counter in

a far-sighted plan to create a pan-European retailing link, with the stake being traded for shares in another European retailing group.

More immediately, where does Asko go from here? Mr Wagner knows that cartel restrictions and the country's strict zoning laws severely limit the scope for new store openings. Expanding in Europe is not an immediate priority, and Asko's stake in SDC/Furrs, a retail group in the southern US, is likely to remain its only major foreign operation for the time being.

Improving the domestic business by developing existing trading sites, opening new stores where possible and offering more choice from existing venues are its obvious aims.

But it is purchasing which has most recently caught Mr Wagner's fancy. In conjunction with a number of unnamed European counterparts, Asko has set up a group called Interbuy International to spearhead their joint purchasing. Details of the venture remain fuzzy, however, and Mr Wagner is being given the benefit of the doubt for the time being.

Meanwhile, boosting Massa, a pioneer in greenfield retailing, which has tended to rest on its laurels in recent years, is a key target. Motor cars are a focal point. The group broke convention when it started selling UK-built Rover models. However, turnover has not been spectacular, and Mr Wagner would dearly love to sell other models - German in particular.

A scheme to sell South Korean Hyundai models appears to have been dropped, despite many attractions, as vehicles from the Far East might fall foul of future European Community trade barriers. Domestic customer hostility - not least in car-producing areas - has been another hindrance.

But Mr Wagner faces an uphill task in persuading German manufacturers to let him sell their cars. Negotiations with Opel, based at Rüsselsheim, in the heart of Massa territory, are said to have broken down in the face of resistance from established dealers. It appears that they, like some of Asko's shareholders, regard more convincing.

Thomson-CSF lifts net earnings in first half

By George Graham in Paris

THOMSON-CSF, the listed defence and electronics subsidiary of France's state-owned Thomson group, has reported net profits of FF1.62bn (\$266m) in the first half, up 6.8 per cent from the same period of 1987.

Operating profits almost tripled to FF3.97bn, thanks to the productivity effects of costly restructuring carried out in the last two years and to savings falling due on the FF3.6bn Al Thakeb defence contract signed with Saudi Arabia in 1984.

Losses from affiliated companies were reduced to FF1.88bn from FF2.77bn last year, thanks in particular to the semiconductor operation, SGS-Thomson Microelectronics, jointly owned with Italy's Stet, which returned to pre-tax current profits of FF111m after losing FF689m in the 1987 full year.

Heavy restructuring provisions continue for the company, but its net loss for the full year will be reduced by some exceptional capital gains.

The major source of Thomson-CSF's earnings remains financial activities, both those linked to its industrial treasury

management and those of its banking subsidiary, Batif.

Total financial earnings rose 18 per cent to FF2.08bn, including FF1.07bn from the management of treasury flows and FF750m from Batif and its subsidiaries.

Thomson has provisioned FF120m of its losses from the collapse of Al Saudi Banque, to which it had lent around FF400m, but will have to provide for another FF40m to FF50m since the latest rescue plan has increased the burden to be borne by Al Saudi's major creditors.

Mr Jean-Francois Henin, head of Batif and the new chairman of Al Saudi, said Thomson had placed the money with the troubled bank on May 25 and 26, two days before the Bank of France stepped in, as a result of a double error by a dealer who was not authorised to make term deposits and of the bank office, which failed to identify the counterparty.

He rejected suggestions that Thomson had been asked by the French Government to make the deposit.

Swiss bank sees 'satisfactory' result for 1988

By John Wicks in Zurich

SWISS VOLESBANK of Berne, one of Switzerland's Big Five banks, expects "satisfactory" results for the current year. Mr Walter Ruesch, chief executive, says operational cash-flow should be higher than that booked for 1987.

This unspecified figure had fallen slightly last year, as a result of which net profits declined by 0.3 per cent to SF115.6m (\$77m). Mr Ruesch said that increased interest earnings and profits on trading in securities and foreign exchange had more than compensated for a marked drop in commission business in the first nine months of 1988.

The bank's commission business was, however, less than had been expected at the start of the year. It was also possible to keep to the bank's tighter cost budget.

The bank booked a 6 per cent rise in its balance sheet total over the first three quarters to SF24.13bn. Within this total, loans and advances to clients increased by 6.3 per cent to SF23.66bn and the due-from-banks sum rose by 14.3 per cent to SF6.05bn.

Nordstjernan profits soar

By Sara Webb in Stockholm

NORDSTJERNAN, Sweden's recently listed real estate and construction group controlled by the Johnson family, more than doubled profits for the first eight months and upped its full-year forecast in view of the favourable outlook for the construction and steel sectors.

Profits after financial items reached SKr763m (\$124m) in the first eight months, against SKr373m in the same period last year, and were boosted by ship sales and turnover from real estate amounting to SKr255m. Nordstjernan said that profit after extraordinary items increased by 43 per cent to SKr513m.

Mr Bert Magnusson, chief executive, said full-year profits would exceed SKr1.2bn, well above the group's earlier fore-

cast of SKr850m. Profits after financial items in 1987 reached SKr744m.

Group sales totalled SKr14.76bn, compared with SKr10.52bn in the first eight months of 1987, and were boosted by the acquisition of ABV, a Swedish construction and real estate company.

Profits and sales at Avesta, Nordstjernan's steel division, were held by strong demand and large price increases for raw materials. Avesta's profits tripled to SKr635m while sales climbed 26 per cent to SKr4.88bn.

The group's shipping interests doubled profits to SKr120m while sales increased by 6 per cent to SKr1.27bn. Profits were boosted by the sale of shares in ships.

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 To the holders of BankAmerica Corporation
 Floating Rate Subordinated Capital Notes Due October 1989
 Payment to the provision of the Notes issued under the Indenture of BankAmerica Corporation dated as of June 15, 1984 as amended by the Second Supplemental Indenture dated as of September 30, 1987, the rate for the period from October 24, 1988 up to and including January 23, 1989 is 9.9875%. The amount of interest payable on January 24, 1989 is \$2,250.00 for each \$100,000 principal amount of the Notes.
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INTERNATIONAL COMPANIES AND FINANCE

Bond to dispose of 5.5% stake in BHP

By Chris Sherwell in Sydney

FURTHER ASSET disposals from Australia's Bell stable of companies were announced yesterday as part of a process of rationalisation begun after Mr Robert Holmes a Court sold out and Mr Alan Bond's Bond Corporation acquired control. A parcel of more than 70m shares in Broken Hill Proprietary (BHP), the country's largest company, is to be placed with institutional and other investors, internationally by a syndicate headed by Morgan Stanley International.

The offering, amounting to 5.5 per cent of BHP, is likely to realise more than A\$500m (US\$340m) after adjustment for options. It is thought unlikely to depress the market significantly.

A small part of the stake is held by Bell Resources directly, while the bulk is held through its Weeks Petroleum subsidiary. The placement will complete the recapitalisation of major stakes in BHP begun earlier this year. At the same time it was confirmed that Mr Holmes a Court was finally stepping down as chairman of Bell Group "after completion of various matters following change of control of the company".

In another announcement, Bond Corporation said Boral, the local building products group, had bought a group of industrial assets located in various Australian states, in California and the state of Washington in the US, and in British Columbia and Saskatchewan in Canada.

No figures were given. The businesses were said to be in earthmoving, quarrying, road freight, the manufacture of concrete, asphalt, retreaded tyres and a range of aluminium and concrete industrial products. The sale comes 18 days after Bond sold Bell Group's concrete and quarrying businesses in Queensland and northern New South Wales to CSR, another well-known Australian building products group. The moves also follow Mr Bond's revelation last week that he was seeking A\$2bn from asset sales in the current year to help reduce Bond Corporation's debts of A\$635m.

Bond Corporation also announced yesterday that its stake in the Bell Group had risen to almost 75 per cent from the previously reported 70 per cent as a result of its A\$850m takeover.

Japanese soap maker improves

By Our Financial Staff

KAO, JAPAN'S leading soap maker, lifted net profits 14 per cent to Y16.21bn (US\$1.2bn) in the six months to September as an expansion of its cosmetics business offset a stagnant market for detergents. Sales were up 6.3 per cent overall to Y251.4bn. Personal care products contributed 14.3 per cent more to Y87.3bn while household products showed a 5.4 per cent rise to Y162.4bn. Sanitary products dropped 4.9 per cent to Y28.8bn.

Golden outlook for mining group

Western's acquisitions are paying off, reports Kenneth Gooding

Western Mining, Australia's biggest mining group, is on course to produce about 1m troy ounces of gold in the current financial year, more than double the 441,000 oz achieved in the 12 months to last June, according to Mr Hugh Morgan, managing director.

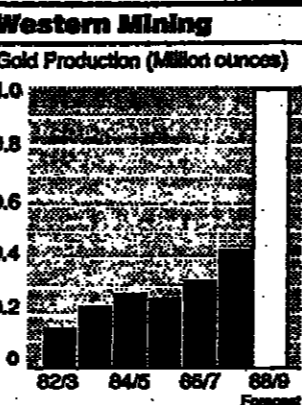
Between 160,000 oz and 200,000 oz of the total would come from the four gold mining companies Western Mining recently acquired in North America for A\$500m (US\$341m).

These would not contribute any significant profit but would provide good cash flow and would just about break even after amortisation, said Mr Morgan. "It will take several years to get the best out of them."

Western Mining's intention to build up two separate AS10m businesses in the US and Canada and this would require further acquisitions.

Western Mining was following a conservative "gold capital expenditure protection programme" which involved forward sales or options, said Mr Morgan. "So if the price of gold falls dramatically we would have protected our capital and get a return on it. We have used all market opportunities to do that."

The group had arranged put options covering 2.38m oz of gold at an average price of US\$449 an oz and recovered the cost of this operation by selling call options on 1.07m oz at an average of \$505 an oz. The London gold price has recently been just over \$400 an oz. Western had also sold forward 104,000 oz of gold at \$346 an ounce and the company was due for delivery by the end of this year at \$469 an oz and 150,000 oz was to be delivered between 1989 and 1991 at \$329 an oz.



Western Mining Gold Production (Million ounces)

holders would expect the stock to move in the direction of commodity prices," he added. Discussing Western's recent acquisition of a 60 per cent stake in the metallurgical Agnew nickel mine in Western Australia from BP Minerals, Mr Morgan said that if a decision was taken to re-open the mine this could be done in six months.

Agnew, closed during the period of low world nickel prices in 1986, had been on "active care and maintenance" so its equipment was all in working order. The mine previously produced about 10,000 tonnes of nickel a year, but output could be lifted to 25,000 tonnes and

be healthily profitable with a price of US\$5.50 a lb, Mr Morgan suggested.

Last year Western, the world's third-largest nickel group, produced 41,500 tonnes of nickel. The current London Metal Exchange spot price is above \$5 a lb.

Capital investment in Agnew would be minimal because Western in 1978 increased capacity of its Kalgoolie smelter to toll smelt concentrates from the mine. The group had also under-utilised refinery capacity.

Mr Morgan stressed that Western still had to have talks with MIM, the other partner in the joint venture, before making any decisions about Agnew. However, analysts assume that Western will take management control. Western is due to add copper and uranium to its portfolio of metals now that its 51 per cent-owned Olympic Dam venture in South Australia has started production. Customers had been found for all the copper and gold from the project, but about 30 per cent of the annual uranium output had still to be sold, said Mr Morgan. Even so, Olympic Dam was a viable project. He added: "Generally speaking, Western is in very good shape."

Aker says 1988 profits will plummet

By Karen Fossell in Oslo

AKER, Norway's troubled industrial group, says profits will plunge this year to Nkr100m (\$15.1m) from Nkr3.24bn in 1987 despite an improvement in earnings for its offshore division and land-based construction.

Net income in the first eight months of 1988 fell to Nkr19m from Nkr107m last year. Sales climbed to Nkr11.27bn from Nkr3.24bn mainly because of acquisitions.

Equity investments. At end-August liquid reserves totalled Nkr1.58bn, of which Nkr950m was unutilised drawing facilities. Aker was forced to write off Nkr195m on a contract it had entered with Statoil for which it under-estimated the scope of the work.

to Bergen Bank for Nkr300m. However, gross operating revenues slid to Nkr4.9bn compared with Nkr6.6bn because of the Nevi sale. The group's operating profits before provisions for long-term risk compensation, loan losses and taxes reached Nkr99.4m in the period compared with a deficit of Nkr80.7m last year. For the nine-month period losses on loans reached Nkr8.7m on total lending of Nkr8bn. Vesta said that no major loan losses were expected for the remainder of the year. Group assets increased by 14 per cent to Nkr13.5bn in the period. However, Vesta's holding company experienced an operating loss of Nkr94.6m, while the general insurance division had an operating surplus of Nkr95.1m compared with a loss of Nkr120m last year.

NZ Steel setback for Fletcher

By Dal Hayward in Wellington

NEW ZEALAND regulatory authorities have dampened hopes for an early purchase of New Zealand Steel, the private steelmaker, by Fletcher Challenge, the country's biggest company, because of concern that the acquisition would further strengthen Fletcher's dominant local position in steel products.

Only NZ Steel and Fletcher have New Zealand operations that manufacture galvanised steel and steel billets, a base for many steel products. Fletcher argues that potential imports of these products provide ample competition. The commission is not satisfied and wants to investigate further. Refusing initial permission means that Fletcher and Equitcorp have lost fast track clearance for the sale. Fletcher must now present its arguments to try to persuade the commission it should be allowed to buy the company.

Whichever company eventually owns NZ Steel will gain a tax benefit of up to NZ\$500m (US\$111m). This would arise from the huge expansion costs at NZ Steel's main mill which, over the past few years, have exceeded NZ\$2bn. The concession means NZ Steel will not pay tax for some years. Chase Corporation, the New Zealand investment company that is seeking control of World International, the troubled Australian fire protection and security group, has lifted its offer for rights to shares in Wormald for the second time, to 58 Australian cents each from 57 cents, Renter reports from Sydney.

The three-for-11 rights issue at A\$1.90 per share was made to dispose of the 23 per cent holding Wormald acquired in itself through the 1987 takeover of its major shareholder.

LALMO
London & Scottish Marine Oil PLC
(Incorporated in England with registered number 106845)
(the "Issuer")

NOTICE
to the holders of the outstanding £30,000,000 7½ per cent Convertible Bonds Due 2003 of the Issuer (the "Bonds") of the EARLY REDEMPTION ON 25th NOVEMBER 1988 of all the outstanding Bonds

Conversion Right Expiry Date: 15th November 1988
Redemption Date: 25th November 1988

NOTICE IS HEREBY GIVEN to the holders of the Bonds (the "Bondholders") that, pursuant to and in accordance with the Terms and Conditions endorsed on the Bonds (the "Conditions"), the Issuer will on 25th November 1988 (the "redemption date") redeem all of the Bonds then outstanding and not previously converted into ordinary shares ("Ordinary Shares") of 25p each of the Issuer. The Bonds will be redeemed at a price equal to 107½ per cent of the principal amount, together with interest accrued to such date.

Bonds may be converted into Ordinary Shares at the Conversion Price of 360p per Ordinary Share. As provided in the Conditions, any Bondholder who wishes to exercise his right to convert must complete, sign and lodge, together with the Bonds and all unannounced Coupons concerned, a Notice of Conversion with either the Principal Paying and Conversion Agent or any of the Paying and Conversion Agents, as set out below, at any time up to the close of business on 15th November 1988 when the conversion rights attaching to the Bonds will terminate.

On redemption, payments of principal and accrued interest will be made, in accordance with Condition 5 of the Bonds, against surrender of the Bonds and Coupons at the specified office of any of the Paying and Conversion Agents listed below. Each Bond should be presented for redemption together with all unannounced Coupons appertaining thereto, falling which the amount of any such missing unannounced Coupons will be deducted from the sum due for payment on the redemption date. Each amount of principal so deducted will be paid in the manner mentioned above against surrender of the relative missing Coupon. Time limits for surrender are stated in Condition 5.

Payment per Bond on redemption	IMPORTANT	Value of the Ordinary Shares arising on conversion (excluding fractional entitlements)
Principal Interest	£1,075.00	£1,000 denomination
	£ 48.94	
Total	£1,123.94	Value of 277 Ordinary Shares £1,434.86*
Principal Interest	£5,375.00	£5,000 denomination
	£ 244.69	
Total	£5,619.69	Value of 1388 Ordinary Shares £7,189.84*

*Based on the middle market quotation of 518 pence per share (ex div) as derived from The Stock Exchange Daily Official List for 20th October 1988.

The attention of Bondholders is drawn to the Conditions and, in particular, to Conditions 4, 5 & 6, which contain further details regarding conversion, redemption and payments.

PAYING AND CONVERSION AGENTS

Citibank, N.A. Citibank House 336 Strand London WC2R 1HB	Citibank, N.A. Avenue de Tervuren, 249 B-1150 Brussels Belgium	Citicorp Investment Bank (Luxembourg) S.A. 16 Avenue Marie Thérèse Luxembourg
Citicorp Investment Bank (Switzerland) Bahnhofstrasse 63 PO Box 244 8021 Zurich, Switzerland		

By Citibank, N.A. London
Principal Paying and Conversion Agent
25th October 1988

CITIBANK

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Swiss Francs 40,000,000

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Amsterdam, Netherlands

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October 1988

Mortgage Funding Corporation No 3 Plc
£120,000,000
Class C-1
£14,200,000
Class C-2
Checked Floating Rate Notes
October 2023

For the interest period 21st October, 1987 to 31st January, 1989 the Class C-1 Notes will bear interest at 12.3625% per annum. Interest payable on 31st January, 1989 will amount to £2,598.37 per £100,000 Note. The Class C-2 Notes will bear interest at 12½% per annum. Interest payable on 31st January, 1989 will amount to £31,662.33 per £14,200,000 Principal Amount.

Agents Bank:
Morgan Guaranty Trust Company of New York
London

N.S. Finance Corporation N.V.
U.S. \$15,000,000

Guaranteed Floating Rate Notes due 1987/89

Unconditionally guaranteed by Nederlandse Scheepspijpstockbank N.V.

For the three months 21st October, 1988 to 23rd January, 1989 the Notes will carry an interest rate of 8¼% per annum with a coupon amount of U.S. \$115, payable on 23rd January, 1989.

Bankers Trust Company, London Agent Bank

ONLY ONE FIRM WAS NAMED THE BEST IN BOTH EUROPEAN COMMERCIAL PAPER AND U.S. COMMERCIAL PAPER

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\$500,000,000
Euro-Commercial Paper Programme

COMMERZBANK
Aktiengesellschaft

The undersigned acts as a Euro-Commercial Paper Dealer for this Programme.

\$1,000,000,000
Commercial Paper Programme

The Kingdom of Denmark

The undersigned acts as a Commercial Paper Dealer for this Programme.

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SHEARSON LEHMAN HUTTON
An American Express company

FT GUIDE TO WORLD CURRENCIES

The table below gives the latest available rates of exchange (rounded) against four key currencies on Monday, October 24, 1988. In some cases the rate is nominal. Market rates are the average of buying and selling rates except where they are shown to be otherwise. In some cases market rates have been calculated from those of foreign currencies to which they are tied.

Table with columns: COUNTRY, C STG, US \$, D-MARK, YEN (x 100), COUNTRY, C STG, US \$, D-MARK, YEN (x 100). Lists various countries and their exchange rates.

Abbreviation: (a) Free rate; (b) Banknote rate; (c) Commercial rate; (d) Controlled rate; (e) Essential imports; (f) Financial rate; (g) Export; (h) Non-commercial rate; (i) Business rate; (j) Buying rate; (k) Lumpy goods; (l) Market rate; (m) Official rate; (n) Preferential rate; (o) Preferential rate; (p) Parallel rate; (q) Selling rate; (r) Tourist rate; (s) Some data supplied by Bank of America, Economics Department, London Trading Centre, Equities: 01 434 4360/5.

INTERNATIONAL CAPITAL MARKETS

Funding fears hit prices of ultra-long Treasuries

By Janet Bush in New York

THE FOCUS in the US Treasury bond market yesterday was on crude oil prices, as the meetings of two key committees of the Organisation of Petroleum Exporting Countries broke up inconclusively, and on prospects for a long bond issue in next month's quarterly refinancing.

Prices at the short-dated end of the yield curve were unchanged yesterday while the long bond significantly underperformed the rest of the market after news that the passing of a tax bill by Congress had finally given the Treasury the authority to issue new 30-year bonds.

Worries about weaker sterling were calmed by what was perceived to be fairly aggressive support for the currency by the Bank of England. Nevertheless, optimism about cuts in UK interest rates, evident last week, has evaporated with the short-term contract on Liffe discounting a base rate of slightly over 12 per cent.

GOVERNMENT BONDS

quarter GNP, together with the implicit price deflator scheduled for release tomorrow.

LONG MATURITY BONDS

Prices at the short-dated end of the yield curve were unchanged yesterday while the long bond significantly underperformed the rest of the market after news that the passing of a tax bill by Congress had finally given the Treasury the authority to issue new 30-year bonds.

GOVERNMENT BONDS

quarter GNP, together with the implicit price deflator scheduled for release tomorrow.

BENCHMARK GOVERNMENT BONDS

Table with columns: Coupon, Bid, Price, Change, Yield, Week, Range. Lists benchmark government bonds and their market performance.

FRANKFURT

attention focused on the expected announcement of a new Bund issue this Thursday. The market is anticipating a customary 10-year issue which would be the first since the 6% per cent level, with the issue price currently estimated near par to 100%.

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TRADE INDEMNITY CREDIT REPORT SERVICES 01-739 4311

Advertisement for ORKEM (ex CDF CHIMIE S.A.) featuring the company logo, contact information for BNP Capital Markets Limited, and details about credit multi-devises à utilisations multiples à 5 ans.

FT INTERNATIONAL BOND SERVICE

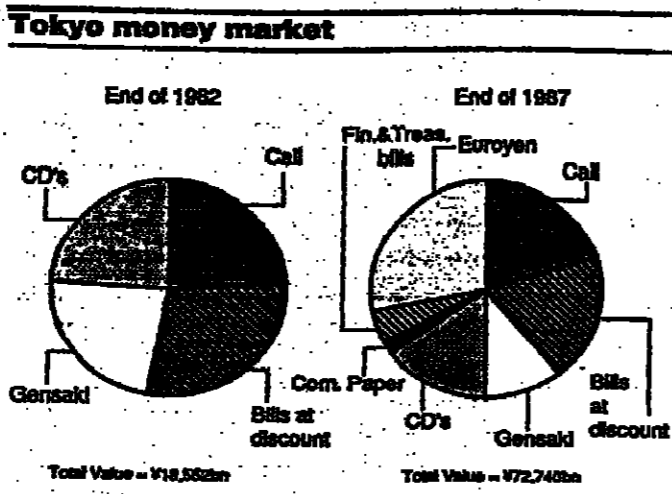
Large table listing international bonds with columns for Bond, Bid, Offer, Change, Yield, Week, Range. Includes sections for STRAIGHTS, CONVERTIBLE BONDS, and SWISS FRANC.

INTERNATIONAL CAPITAL MARKETS

Tokyo slots key piece into money jigsaw

Stefan Wagstyl examines the Bank of Japan's radical plans for financial reform

Money market reforms announced by the Bank of Japan last week, aimed at reinforcing the central bank's control over interest rates, could eventually lead to the development of a fully-fledged short-term money market in Tokyo.



This was undermined by the expansion of Japan's financial markets, which had to grow to accommodate the vast amounts of money accumulated by the country's booming industries. The trend has been compounded in the 1980s by financial liberalisation - including the expansion of old markets where the central bank's influence is weak and the creation of new ones, where its role is even smaller.

short-term broking companies, called *tasuki*, and the bill discount market, where participants discount bills. A key difference is that the call market is used for extremely short-term borrowing, often overnight, while the discount bill market has been used for periods of one to three months.

The move is to attract money into markets where the central bank's influence is strong from the open markets (principally the Euroyen market) where it is weaker. The hope is that if interbank markets match financial companies' needs more closely, then companies will be more likely to use them.

NTT \$250m straight goes well in nervous trading

By Dominique Jackson

A SUCCESSFUL dollar straight Eurobond issue, launched against the background of a fairly volatile and nervous US Treasury and Eurodollar bond market, was testament yesterday to the strength and persistence of demand for correctly priced and well-marketed dollar Eurobond deals.

With its most recent dollar straight for Italy and Liberty Mutual, Merrill Lynch's syndicate team appears to have exhibited a fine sense of timing. It feels confident enough about demand already identified to bring dollar straight deals at times when other houses might well have fought shy, due to the proximity, for example, of crucial US economic statistics.

The success of the issue also illustrates the increased selectivity in the sector, where the outstanding issues of lower-rated US corporate borrowers have taken a hit recently.

of many single and double A-rated US companies have widened dramatically in the wake of both the proposed management buy-out of RJR Nabisco and the \$11bn takeover bid for Kraft by Philip Morris.

INTERNATIONAL BONDS

The impact on the rest of the market was expected to be limited. Elsewhere in the market, Hambros was the lead manager on a \$450m three-year deal for the National Australia Bank which appeared to take full advantage of the recent pick-up detected in demand for Euro-Australian issues.

ground of a fairly lacklustre day in the UK gilt-edged market.

This is the first time a fixed-rate bond has been launched with the backing of UK mortgages and, as such, it was expected to prompt a fair degree of interest.

The deal hit pockets of demand in Switzerland and other traditional Continental investor bases for the paper. The lead manager noted encouraging demand from Germany which until recently had been seen as a net seller of the bonds.

Senate backs Bankruptcy Code changes

By Dominique Jackson

THE US Senate has approved legislation amending the Bankruptcy Code to protect the contractual rights of parties to swap transactions.

and a significant step towards its goal of providing a framework for legal certainty for swap transactions. These amendments are a key element in world financial markets.

actions open in bankruptcy proceedings, that transactions are "netted" to determine a single net termination value, and that parties can claim payments are protected from preference avoidance actions.

Taiwan eases trading curbs

THE TAIWANESE Finance Ministry has agreed to allow US insurance companies in Taiwan to invest in the local stock market.

A statement said the companies could invest up to one third of the funds they raise from their Taiwan branches.

The seven US insurers which have branches in Taiwan are restricted to investing in bonds and Treasury bills.

The increased selectivity in the sector, where the outstanding issues of lower-rated US corporate borrowers have taken a hit recently.

FT-ACTUARIES SHARE INDICES

Table with columns for EQUITY GROUPS & SUB-SECTIONS, Monday October 24 1988, and various performance metrics like Index, % Change, etc.

FIXED INTEREST

Table with columns for PRICE INDICES, AVERAGE GROSS REDEMPTION YIELDS, and various interest rate metrics.

LONDON MARKET STATISTICS

Table titled RISES AND FALLS YESTERDAY showing British Funds, International and Foreign Bonds, etc.

LONDON RECENT ISSUES

Table titled EQUITIES listing various stocks like British Airways, British Telecom, etc.

FIXED INTEREST STOCKS

Table listing various fixed interest stocks like British Telecom, etc.

RIGHTS OFFERS

Table listing various rights offers for different companies.

TRADITIONAL OPTIONS

Table listing various traditional options for different companies.

LONDON TRADED OPTIONS

Large table with multiple columns for CALLS and PUTS, listing various options and their prices.

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INTERNATIONAL COMPANIES AND FINANCE

Suter reveals 'unsolicited' takeover approach

By Ray Bashford

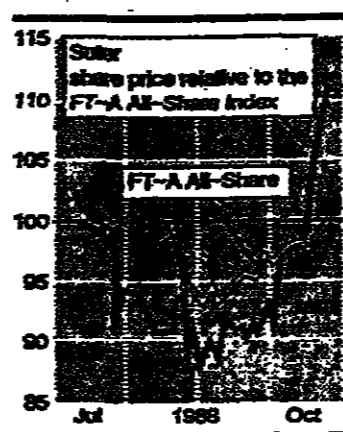
SUTER, acquisitive UK mini-conglomerate headed by Mr David Abell, may turn from corporate predator to corporate prey.

The company yesterday announced it had received an approach which may lead to a takeover. The announcement followed three weeks of active trading in the shares.

The statement spurred trading and shares closed 34p higher at 942p, valuing the company at \$255.2m (\$300m). Since 1981, Mr Abell has turned Suter into one of the most hungry mini-conglomerates, building the group into four divisions - distribution, industrial and property - through a series of relatively rapid acquisitions.

But the company's share price dropped sharply last July when the Department of Trade and Industry appointed inspectors to investigate share dealings in two companies associated with the Suter group.

A meeting between Mr Abell and the unnamed public company considering a bid took place last Thursday after an "unsolicited" approach.



A spokesman for Robert Fleming, the investment house which is acting for Suter, said the talks were "extremely preliminary" and that nothing conclusive came out of them.

The sharp rise of activity in the company's shares over recent weeks, during which an estimated 7 per cent of the company's capital has changed hands, forced yesterday's announcement, the spokesman said.

He added that the Takeover Panel, mergers and acquisitions watchdog, was concerned about the lack of information in potential bid situations and so Suter felt it appropriate to inform the market.

The announcement last month of a 66 per cent increase in pre-tax profits during the six months to July 2 from £12m to £19.9m pushed the shares 5p higher to 150p.

Mr Abell said at the time, however, that the company was still undervalued and announced his intention to seek shareholders' approval for a buy-back of up to 10 per cent of the capital. It is understood that there has been no progress on this buy-back plan.

Robert Fleming is understood to speak for 15 per cent of Suter's capital and Mr Abell is the largest private shareholder with 3.6m shares.

Suter's largest takeover came in June last year when it paid £7m for Mitchell Cochrane, transport services group, after a contested takeover.

Several Mitchell Cochrane subsidiaries have been sold off, which contributed to a reduction in company borrowings.

UK group seeks to buy out Australian subsidiary

By Chris Sharwell in Sydney

CADBURY Schweppes, international confectionery and drinks group which manufactures in more than 20 countries, has asked the long-listed of British companies which have sought to buy out minority shareholders in their Australian subsidiaries.

The group has made a cash offer, with cash-and-shares and half-share alternatives, for the outstanding 55.5 per cent of Cadbury Schweppes Australia (CSA), valuing the subsidiary at A\$1.2m (D\$1.6m).

It is offering A\$2.00 for each share in CSA, or one share plus A\$7.00 cash for every four shares, or one share for every two CSA.

This is equivalent to about 27 times earnings in the case of the cash offer, and 28.5 times for the half share alternative, based on the closing share price of the two shares in London and Sydney on October 21 - high multiples both by Australian and international standards. The offer is being funded from existing facilities or internal cash resources.

The offer is being made through CS Finance, wholly-owned subsidiary, incorporated in the Northern Territory which operates out of Sydney. It is conditional on no objections coming from the Government's Foreign Investment Review Board.

Cadbury Schweppes, a potential takeover candidate since General Choules of the UK built an 18.4 per cent stake over the past two years, said the deal would give shareholders a chance to invest in the worldwide group. The aim was to build a foundation for expanding in the Asia-Pacific region.

In the year to January 1988, it reported a pre-tax trading profit of A\$7.5 million (A\$1.2m) on sales of A\$100m. A geographical breakdown of Cadbury Schweppes' total results for the period showed its "4 automation and other" interests were more important for sales and profit than Europe or North America.

Lucas Industries advances 28%

By Richard Tomkies, Midlands Correspondent

LUCAS Industries, the UK-based car components maker that has diversified heavily into aerospace and industrial systems, yesterday delivered a 28 per cent increase in pre-tax profits from £14.5m to £18.6m (\$25.6m) for the year to July.

The results were better than expected but Mr Tony Gill, chairman, refused to be drawn on the subject of the bid speculation surrounding the company or on his own takeover targets, and the shares closed down 1/2p to 280p in London trading.

Lucas said 10 businesses and bought seven during the year under review as part of its strategy to build up its aerospace and industrial operations.

Acquisitions, nevertheless, accounted for only 28m of the increase in operating profits. The biggest single contributor

to the improvement was the automotive division, which increased operating profits from £8.2m to £10.6m.

Group sales rose 8 per cent from £1.52bn to £1.57bn. Reorganisation and redundancy costs took £14.1m (compared with £17.1m), related companies produced a net loss of £2.7m (against a profit of £5.8m) and the interest charge was virtually unchanged at £22.9m (£22.8m).

Fully diluted earnings per share rose 22 per cent to 73.7p (59.9p) and a final dividend of 15p is proposed, making 21p (18.7p).

Automotive profits were strongest in the UK, where a combination of record car sales and the closure or divestment of poorly-performing businesses produced a doubling in operating profits to £52.8m.

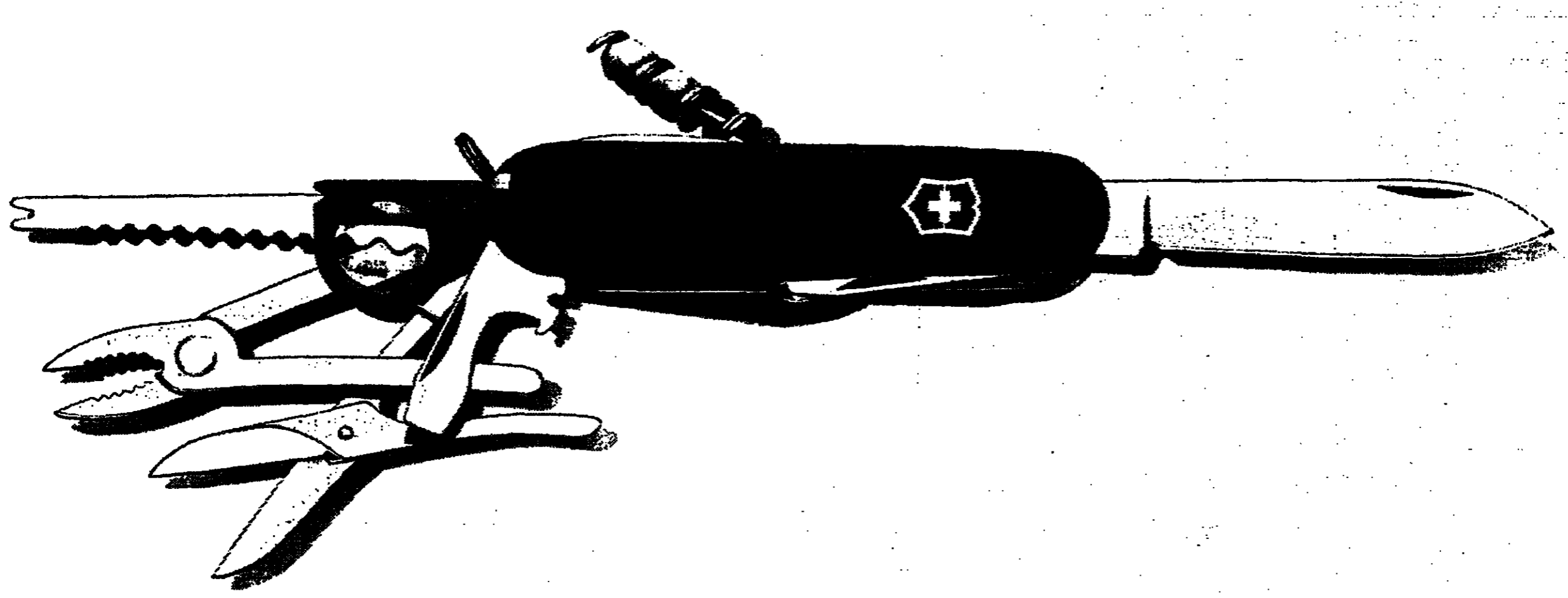
The adverse effect of exchange rates left Continental automotive profits little changed at £24.6m, and elsewhere they shed £3.5m to £14.8m.

Acquisitions helped take North American aerospace profits from \$5.5m to \$18.7m, but the UK's contribution fell from \$33.2m to \$30.1m because of development costs, competitive pressures and higher redundancy costs.

The joint venture Thomson-Lucas operation in France cost Lucas \$8.2m (profit £1.5m) but Mr Gill said an announcement about the reorganisation of the business was imminent.

The industrial division increased operating profits 22 per cent to £20.8m, aided by six acquisitions during the year. Mr Gill said one effect of these acquisitions had been to make Lucas the world's biggest individual distributor of fluid power equipment.

Lex, Page 36



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TECHNOLOGY

Clive Cookson describes Philips's fight to stay in television component manufacturing Making a tube for the 1990s

Colour televisions are one of the few consumer durables that have become cheaper in absolute terms over the last 10 years. Allowing for inflation, the price of a typical 22 in set has fallen by almost two thirds since 1978. Ferocious competition in the worldwide television market has put immense pressure on both the set makers and the manufacturers of the components that go into them.

Being assembled there on two FMS (flexible manufacturing system) lines, which can make four types of deflection coil at the same time. Each is U-shaped, with a backbone formed by a computer-controlled transport line; the coils move along this on small carriers which are identified by an electronically readable code.



Colour tubes for computer terminals being coated with "black matrix" at Philips's Durham factory

units in 1987 to 6.5m in 1992, while cutting the cost per unit by about 10 per cent a year. The trickiest aspect of automating a factory is not so much installing the hardware - computers, robots, transfer lines, machine controllers and so on - as writing the software to make sure it all works efficiently together.

ence and Engineering Research Council under which postgraduate students tackle industrial projects. All four students who helped write the FMS software have since joined the plant's permanent staff.

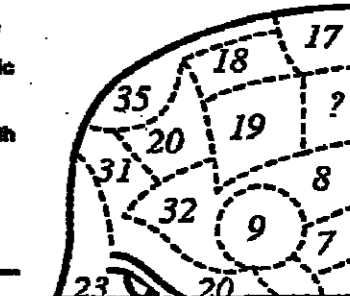
parties for future development. The Simonstone and Washington plants are also investing heavily in automated production machinery, both to improve quality and to cut costs, though they have not yet installed a full-scale FMS line or robots. Even so Barrie Taylor, Simonstone works manager, says productivity is increasing by 12 to 15 per cent a year.

Superconductor advance

RESEARCH TEAMS at Toshiba, the Japanese electronics group, report advances along the road to using the new higher temperature superconductors in electronic circuits. These superconductors lose their electrical resistance when cooled to liquid nitrogen temperatures, whereas previous materials needed liquid helium systems at very high cost.

Hard times for network chiefs

A REPORT from the Butler Cox Foundation says hard times are in the offing for those managing information networks in medium and large organisations. UK-based Butler Cox is a European management consultancy in information system strategy.



WORTH WATCHING

Called DOM (drawn over mandrels), the process has been applied to tubing for the hydraulic and pneumatic cylinder market for some time. Now Wheeler thinks the general component market could benefit, where items like high speed shafts, many kinds of rollers and a host of machined tubular parts are made.

Taking the strain out of design

MUCH OF the routine drawing and calculation work for mechanism designers can be removed by the use of a software package offered by Desktop Engineering of Oxford for MS-DOS personal computers.

Savings claimed for DOM tubing

WHEELER TUBES of Dudley, West Midlands, has developed a tubing for general mechanical engineering which, it says, will allow savings of 15 to 35 per cent on components where cold drawn seamless tube would normally be used.

RSA awards for technology

THE Royal Society for the encouragement of Arts, Manufactures and Commerce (RSA) has launched a series of new awards for communications and information technology. More than £20,000 has been raised from industrial sponsors for awards to the winners.

CONTACTS: Toshiba: Tokyo, 457 2104. Wheeler Tubes: UK, 0584 70222. Butler Cox: London, 831 0101. RSA: London, 830 5115. Desktop Engineering: UK, 0865 851657.

Canada

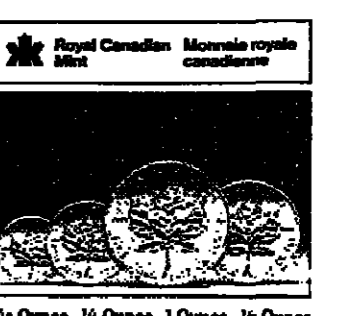


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shown that the Royal Canadian Mint gives a little gold away to guarantee each coin's minimum weight. Because of the large numbers sold, its unquestioned reputation, and the government guarantee of weight and purity control, the Gold Maple Leaf is now a standard by which other gold products are measured.

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1/20 Ounce 1/4 Ounce 1 Ounce 1/2 Ounce

UK COMPANY NEWS

Plans to dispose of some CIL operations and move explosives HQ from Scotland
ICI to sell Canadian chemicals businesses

By Peter Marsh

IMPERIAL CHEMICAL INDUSTRIES, Britain's biggest chemicals company, said yesterday that it intends to sell a large slice of its chemicals activities in Canada in a deal that could raise up to £800m (£142.98m). However, the company was unable to comment on how much it thought the operations were worth.

They had sales totalling £947m last year. ICI said it had no firm ideas about potential purchasers for the businesses. They are mainly in commodity areas of chemicals and in service-linked parts of the chemicals industry in which ICI believes future sales growth will be small.

The operations, which accounted for 26 per cent of CIL's sales last year and employ about 1,500 of the 7,000 total employed by CIL, include manufacturing and sales activities related to polyethylene for packaging and horticultural applications; sulphur products; chemicals for oilfield services; and a consultancy which specialises in the design of processing plants.

As part of the reorganisation of its Canadian activities, ICI will move the headquarters of its global operations for explosives to ICI. They are currently at Ardeer in Scotland, where the company has a large explosives plant. ICI is one of the world's biggest manufacturers of such explosives and had total sales of £300m in this area last year.

After the proposed sales of the specific parts of the Canadian company, CIL will concentrate not only on sales of explosives, but also paints, fertilisers, agrochemicals and chemicals for water treatment and paper processing.

McKechnie up 23% to £34m

By Clare Pearson

McKECHNIE, diversified metals, plastics and consumer products concern, achieved a 23 per cent increase in pre-tax profits to £34m, while turnover rose 25 per cent to £306m, in the year to end-July.

About 60 per cent of the pre-tax profits advance was organic. At the operating profit level, margins improved from 10.5 to 12.2 per cent. High levels of cash spending on acquisitions and capital investment pushed interest charges to £5.6m (£2.53m).

Dr Jim Butler, chairman, said the new financial year had started encouragingly, with strong order books in the UK, which accounts for about 75 per cent of the company's business. He added that he hoped the £14.8m acquisition in August of McCourtney Plastics would herald a major expansion of business in the US, at the moment a tiny percentage of McKechnie's business.

Reorganisation and US buy at Smith & Nephew

By Clare Pearson

SMITH & NEPHEW, medical and health care group, yesterday announced a reorganisation at its North American operations which involve the sale of two subsidiaries and the expansion of its surgical dressing operations in the US.

United Medical, Florida-based division of the US pharmaceuticals company Pfizer, is being acquired for \$23m (£13.14m) cash, including \$3.4m of debt.

Priest Marians sells building for £55m

PRIEST MARIANS Holdings has sold a 135,000 sq ft building, the headquarters of the Automobile Association, in Leicester Square, London for £55m cash to an unnamed Dutch company.

The deal forms part of the group's long-term objectives of releasing resources for the development of its properties north of Oxford Street. It requires shareholder consent and the approval of the supervisory board of the buyer.

Venture capital company takes 57% stake in BTS

By Philip Coggan

ALAN PATRICK Associates, venture capital group, is buying a 56.6 per cent stake in BTS, Midlands-based remoulded tyres and replacement battery company, from the Stote family.

Thornton £1m acquisition

By Philip Coggan

GW Thornton Holdings, USM-quoted precision engineering and computer services concern, is paying up to £1m for Perthcrest. The acquisition brings to the group additional specialist computer services and products combined with a substantial data processing operation.

Buckley's Brewery sharp fall

By Nikkil Tait

BUCKLEY'S BREWERY, the small Welsh brewery previously controlled by Mr Guy Cramer and Mr Peter Clowes, yesterday released figures for the half-year to July 2 showing profits more than halved to £245,000 (£556,000) before tax.

Hollis Inds in £2.2m sale of lighting arm

Hollis Industries has sold Eterna Lighting to Demmans Electrical for about £2.2m. Mr Colin Robinson, Hollis chief executive, said that the sale was part of an on-going restructuring programme designed to establish Hollis as a major group of profitable engineering companies.

Eterna, based in London, NI, assembles, designs and distributes a wide range of basic domestic and commercial light fittings. It has a substantial share of the market for tungsten strip light fittings and is a major supplier of fittings for incorporation into furniture. It became a member of Hollis in 1987.

Hollis was acquired by a management buy-out, led by Mr Robinson, for £105.5m in July this year. Mr Arnold Demman, Demman chairman and chief executive, said that Eterna would continue to develop independently.

G R Holdings down 27% at £1.58m

G R (Holdings) suffered a 27 per cent fall in pre-tax profits in the year to June 30. The result of £1.58m, down from £2.18m, was on turnover reduced 36 per cent from £21.64m to £13.88m.

THE MEASURE OF OUR GRIP ON THE MARKET.

YEAR'S RESULTS 1987-1988

TURNOVER	87	88
£M	244.0	305.5
PROFIT BEFORE INTEREST AND TAX	30.1	39.7
PRE TAX PROFIT	27.6	34.0
EARNINGS	16.5	21.5
EARNINGS PER SHARE	24.6	30.0
DIVIDENDS PER SHARE	11.5	13.25

Whether it's in the manufacturing of high quality stainless steel tubes, or in the development of high specification engineering plastic components, McKechnie have strengthened their presence in the market. Record results show pre-tax profits of £34 million and an increase in earnings per share of 22% to 30p (1987 24.6p).

As our acquisition of McCourtney Plastics Inc (USA) demonstrates, we shall continue to broaden our interests whilst maintaining a firm grip on the quality of the end result.

Copies of the 1988 Annual Report will be available on 23/11/88 and will be posted to all shareholders. Copies will also be available from The Company Secretary, McKechnie plc, Leighwood Road, Aldridge, Walsall, West Midlands WS9 8DS.

The contents of this advertisement, for which the Directors of McKechnie plc are solely responsible, have been approved for the purposes of section 57 of the Financial Services Act 1986, by an authorised person.

Telephone Rentals unveils a 17% profit rise in bid defence

By Hugo Dixon

TELEPHONE RENTALS, the communications equipment supplier, yesterday announced a 17 per cent increase in interim profits as part of its defence against the £294m hostile bid for the company by Cable & Wireless, the international telecommunications group.

The bid, TR claimed in its defence document was wholly inadequate and took no account of its "exciting prospects".

Turnover in the first six months was £284m (£232.5m) - boosted largely by the buoyancy of the UK telecommunications market. New rental business was 40 per cent up and sales were 53 per cent ahead on the previous year. High levels of new business have continued in the third quarter of the year, the company said.

Buckley's Brewery sharp fall

reduction in draught products brewed by Buckley's, while larger sales rose 2 per cent. The results cover much of the period when Mr Clowes and Mr Cramer were involved with the company. Mr Clowes, who appears to have had little day-to-day involvement, resigned from the board at the end of May and Mr Cramer departed in late-June.

shortly after the Clowes/Cramer arrival. This follows a £144,000 loss in 1987. After adding in the additional interest charges incurred through the takeover, Buckley's estimates that the operation - now ceased - cost the company about £80,000. Mr Michael Willocks, chairman, said yesterday that the new board was still looking closely at the way Buckley's moved into securities dealing.

The shop-fitting operations, also added under Mr Cramer's management, contributed an operating profit of £132,000. Interest charges, however, took £249,000 (£90,000) in the first half - and there is a £45,000 exceptional cost for expenses incurred in an abortive offer to buy properties from Grand Metropolitan.

Joseph Webb in talks on possible offer

Joseph Webb, the family-run holiday park and property company, is in talks which may lead to an offer for the group. Directors and their families control about 46 per cent of the equity, so a bid would need to be recommended to have any chance of success. Last year, the group made pre-tax profits of £1.02m; it is capitalised at about £17m.

It is hoped that a further announcement will be made later this week. Webb's shares closed up 9p at 66p.

It is hoped that a further announcement will be made later this week. Webb's shares closed up 9p at 66p.

BCPF/TRIG

The British Coal Pension Funds now control 368.4m shares (about 55.1 per cent) of TR Industrial & General, non-specialist investment trust. The £550m offer was declared unconditionally on October 8. The rise in acceptances follows a reluctant recommendation to shareholders from TRIG on Friday that they should accept.

Lowland Inv down

Lowland Investment Company reported net assets per share at September 30 down from 248.8p to 180.2p, after taking prior charges at par, or from 247.3p to 178.3p after charges.

DIVIDENDS ANNOUNCED

Company	Current payment	Date of payment	Carries over	Total for year	Total last year
GR (Holdings)	2	Dec 15	1.8	10	9.8
Lowland Inv.	3.7	-	3.1	6.3	4.5
Lucas Industries	157	-	13.4	21	16
McKechnie	9.457	-	8.2	13.25	11.5
Morwell Group	0.5	-	-	-	-
Scott Metro Prop	3.1	-	2.7	5.1	4.6
Telephone Rents	8.5	-	3	-	8.5

BOARD MEETINGS

Company	Date
Berkman Hodge	Oct 27
Crilly & Rose	Oct 28
Essexdale Leisure	Oct 28
Harrogate	Oct 28
Leeds Hodge	Oct 28
Polly Peak	Oct 28
Reichen Environmental Serv	Oct 28
Rose Evans Inv.	Oct 31
Usher-Walker	Nov 1
Young & Co's Brewery	Nov 1
Franklin & Co's Inc.	Oct 27
Kingston Investment	Nov 2
LEO Hodge	Nov 2
Wardle Storage	Nov 14

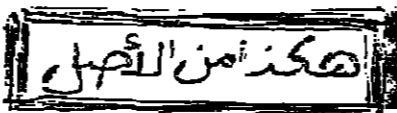
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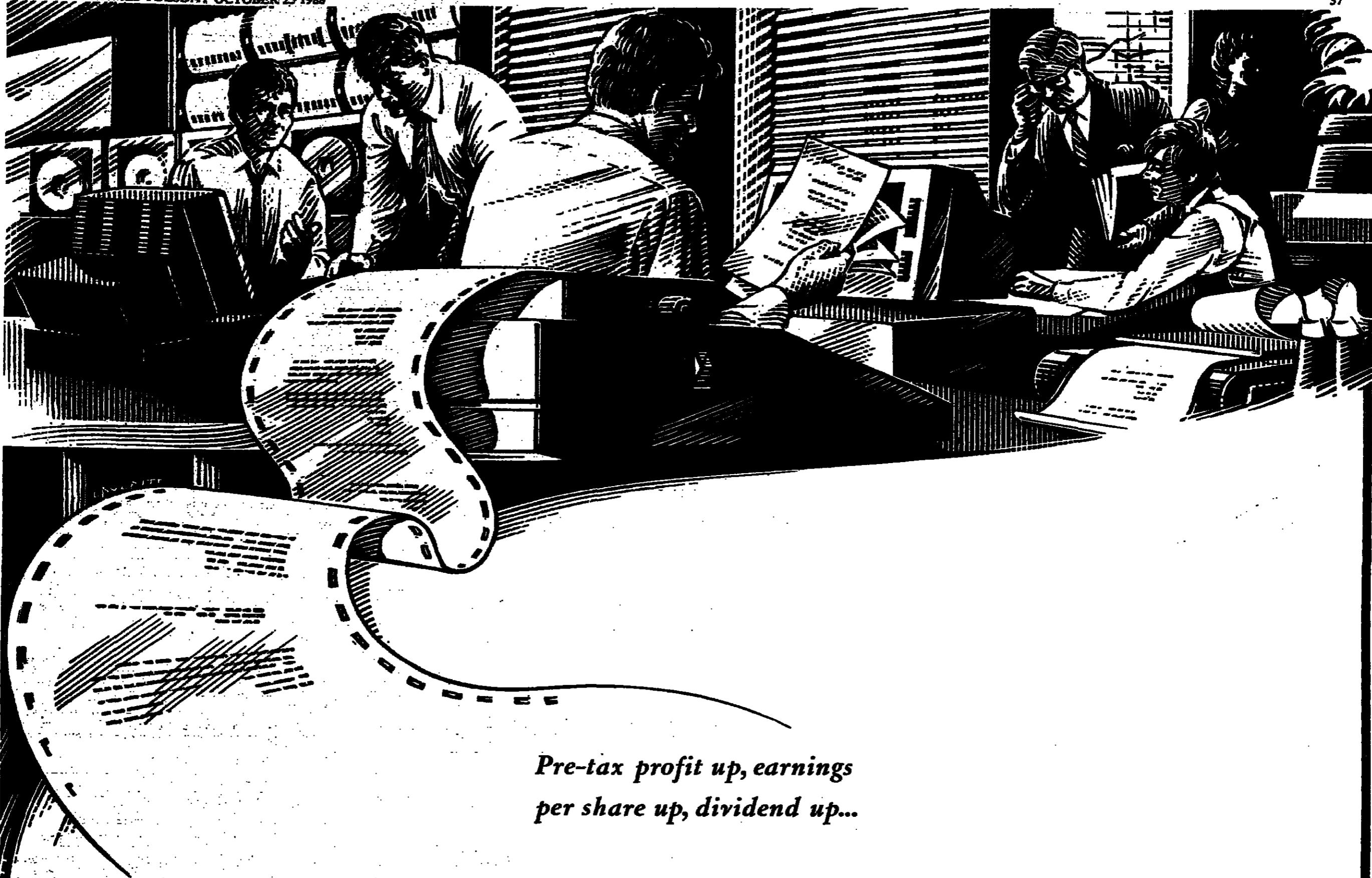
EUROPEAN MINING FINANCE LTD

has raised U.S.\$10,000,000 through an offer for subscription. Sponsored by J. S. GADD & CO. LIMITED (Member of The Securities Association) Investment Advisers LION INVESTMENT MANAGEMENT LIMITED (Member of FIMBRA)

VENTURE CAPITAL

The Financial Times proposes to publish this survey on: 30th November 1988. For a full editorial synopsis and advertisement details, please contact: Tim Davis on 01-248 8000 ext 4181 or write to him at: Bracken House 10 Cannon Street London EC4A 3DF. FINANCIAL TIMES EUROPE'S BUSINESS NEWSPAPER





Pre-tax profit up, earnings per share up, dividend up...

ALL SYSTEMS ARE GO.

Lucas Industries plc, the major international aerospace, automotive and industrial systems and components group, reports:

	Year to 31 July 88	Year to 31 July 87	up
Sales*	£1,972m	£1,820m	8%
Profit before tax	£146.3m	£114.5m	28%
Earnings per share	79.4p	65.3p	22%
Dividends per share	21.0p	15.7p	34%

*Including the group's share of related companies.

The fifth successive year of earnings growth.

Earnings per share double those of three years ago.

Further progress in bringing the three sectors into better balance.

A strong base from which to make further strategic advances.

LUCAS



Aerospace, Automotive, Industrial Systems and Components.

For a copy of the Annual Report please write to the Secretary,
Lucas Industries plc, Great King Street, Birmingham B19 2XF.



The contents of this advertisement, for which the Directors of Lucas Industries plc are solely responsible, have been approved for the purposes of Section 57 of the Financial Services Act 1986 by Ernst & Whinney, a firm authorised by the Institute of Chartered Accountants in England and Wales to carry on investment business.

UK COMPANY NEWS

Tesco and Slough in joint venture

By Paul Cheswright and Maggie Gray

TESCO, supermarket group, and Slough Estates, property company, have set up a joint venture company, called Shopping Centres, to own and operate three of Tesco's retail developments. Further shopping centres could be bought by the new company as they are developed.

Mr David Reid, Tesco's finance director, said the group would receive £75m net from selling the developments to the new company, and this would go towards financing its £450m-a-year capital expenditure programme.

He said that having weighed up the rents foregone and the interest and rent Tesco would now have to pay against the benefit of the cash, the group's annual profits would be about £2m to £2.5m higher as a result of the transaction. There would also be a one-off property profit in the current year of £2.5m.

However, Mr Reid stressed that the particular attraction of the arrangement was that, while sale and lease-back deals, Tesco would retain a half-share in the freehold of the developments and so get some of the benefit of any capital growth in their value. Tesco would, he said, continue its policy of owning freeholds, which account for 65 per cent of its stores.

Mr Roger Carey, development director of Slough, which is the fourth largest of the UK property investment and development groups by market capitalisation, said that while the company's traditional involvement has been in industrial property, it has been diversifying into office and retail property. Indeed it has taken control of Bradford Properties, a specialist developer of town centre schemes.

This agreement allows

Slough to take a 50 per cent interest in three recently-built, quality shopping centres, each with first-class covenants and strong growth potential, thereby expanding its retail investment base, said Mr Carey.

The initial three centres include the new 300,000 sq ft, 81-shop development at Survey Quay, in London's Docklands, which is opening for business today and cost £26m to build. Tesco and BHS, part of the Storehouse group, each have large stores within the centre, which also houses a number of high-street names and a "food court" offering a variety of fast food. There are 900,000 potential customers living within a 20-minute drive of the centre.

The other centres are at Beaumont Leys in Leicester, and Clifton Moor in York. Tesco and Slough are together

seeking planning permission for a major retail scheme at Aldenham, near junction 4 on the M1, which could be a fourth development for the new company. All are multi-tenanted centres with Tesco as an anchor store.

The joint venture company will pay Tesco £20m for the first three centres. Tesco and Slough will each put £5m of equity into Shopping Centres, which has also arranged £70m of debt finance.

Kleinwort Benson, the merchant bank, arranged a £40m 10-year non-recourse bank facility with a fixed interest rate of 10.46 per cent. A further £2m in mezzanine finance was provided by Prudential Assurance - comprising a £15m stepped coupon bond and a £7m of zero coupon bond - with a combined yield to maturity of 11.4 per cent.

INDIA

The Financial Times proposes to publish this survey on:

20th December 1988

For a full editorial synopsis and advertisement details, please contact:

Hugh Sutton
on 01-248 8000 ext 3238

or write to him at:

Bracken House
10 Cannon Street
London
EC4P 4BY

FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER

FALKLAND ISLANDS

The Financial Times proposes to publish this survey on:

7th NOVEMBER 1988

For a full editorial synopsis and advertisement details, please contact:

NIGEL BICKNELL
on 01-248 8000 ext 3447

or write to him at:

Bracken House
10 Cannon Street
London
EC4P 4BY

FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER

Texas Homecare buy

By Philip Coggan

TEXAS HOMECARE, part of Ladbroke, the hotels, property, betting and retail group, is to buy Building Scene, a retail chain, from Meyer International, builders and timber merchant, for \$2.75m in cash.

Building Scene has seven stores in East Anglia, with an

eighth due to open. Mr Bruce Wright, Meyer finance director, said the decision to sell was unconnected with its unsuccessful bid for Travis & Arnold, drying which a 47 per cent stake was acquired in cash.

Building Scene would be bought 50 per cent following the sale.

Cresta in £15m purchase

By Philip Coggan

CRESTA HOLDINGS, Isle of Man-based group, is making its largest acquisition to date, with an agreed £15m offer for Peregrine, a property company.

Mr Brian O'Connor, Cresta's chairman, said that the acquisition would strengthen the company's balance sheet.

Cresta, which has interests in financial services, property and advertising, joined the main market via an introduction last year.

The Peregrine purchase will involve the issue of 15.8m new shares, around 42 per cent of Cresta's enlarged capital.

COMPANY NEWS IN BRIEF

ALPHAMEKIC is to acquire CP International for £300,000 to be satisfied by the issue of 118,873 ordinary shares. In addition, the vendors have been granted options to subscribe for up to 475,492 shares at 250p, exercisable any time over the next two years. CP, with offices in London, New York and Paris, is a financial systems supplier.

COMPUTER PEOPLE has restructured its interest in VLM Projects, which becomes a wholly owned subsidiary, and disposed of the principal business asset of that company. As part of these arrangements the company has issued 385,000 ordinary shares, valued together with £980,000 cash and £230,000 unsecured loan stock represents the consideration for the minority interest in VLM. The restructuring and disposal will result in an extraordinary gain of about £500,000 and the net result of £3.4m cash. This will be used to reduce indebtedness.

ESTATES & GENERAL investments extraordinary meeting approved the issue, placing and open offer of new convertible preference shares and the repayment of the existing preference shares. Applications have been received in respect of 19.62m of the shares and

been accepted in full. Mr P. P. Prowling and his family interests have applied for 78.7 per cent of their entitlement and if they were to convert the shares in full would control 56.7 per cent of E&G.

FUTURE HOLDINGS: Bell Houldsworth Fairmount has announced that acceptances have been received in respect of 284,773 ordinary shares, some 37.85 per cent of Future's capital. Together with shares acquired in the purchase of Lataforma Services, Bell now holds 73.94 per cent. The unconditional offer remains open until November 4.

HIGHGATE AND JOB shares were suspended yesterday at the company's request, pending shareholders' approval of reorganisation proposals.

KUWAIT INVESTMENT OFFICE has disposed of its holding of 4,025m ordinary shares in English and Scottish Investment.

LOPEX has acquired Kanyas Advertising, a Dublin-based agency, and plans to merge it with Arka Advertising to form Arka Alliance with combined billings of more than £10m.

Alliance International, the international advertising agency network owned by Lopex, is represented in Europe and North America.

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TOTAL

TOTAL COMPAGNIE FRANÇAISE DES PÉTROLES

Financial position for first half 1988

On 19 October 1988, the Board of Directors of TOTAL Compagnie Française des Pétroles reviewed the financial results of both the consolidated Group and its parent company for the half year ending 30 June 1988.

I - CONSOLIDATED ACCOUNTS

Frillion	1st half 1988	1st half 1987
Turnover	40,027	44,452
Funds generated from operations	2,636	3,788
Stockholding movements	-390	350
Funds generated from operations (excluding stockholding movements)	3,026	2,928
Net Income (Group share)	237	7,111

1. Following the introduction by the Authorities of new regulations concerning consolidated accounts several changes in accounting policies were put into effect in 1988. The results for first half 1987 were thus recalculated for purposes of comparison (Group share of net income for first half 1987, as published last year, was F 1,032 million).

2. Turnover was lower as a result of the fall in crude prices and the disposal of the Group's refining, marketing activities in Italy. The main cause of the reduction in funds generated from operations was the reversal of stockholding movements which showed a loss of F 390 million, as opposed to a gain of F 350 million for first half 1987, at a time when prices were firming. Excluding stockholding movements, the Group's consolidated funds from operations showed a rise of some one hundred million francs over the six-month period.

Upstream, the improved results of the oil production subsidiaries were more than offset by the effects of the fall in oil prices. The most significant contribution to these results was the first six months of full production from Alwyn North.

The downstream sector experienced two sharply contrasting periods in succession during the first half of 1988. The early months saw a very poor refining margin. In the second quarter, however, these were replaced by a strong margin. Against this background, the Group's results showed a clear deficit in France and the United States but a profit elsewhere.

The chemicals sector, particularly HITCHINSON, continued to reap the benefits of recent restructuring and of a favourable economic climate. Results in the mining sector were negative owing to depressed coal and uranium prices.

Gross capital expenditure amounted to F 9,104 million, of which two thirds went to the refining sector. This was mainly due to the acquisition of the U.S. corporation, CSX OIL AND GAS.

II - PARENT COMPANY

The Board of Directors reviewed the accounts of the parent company TOTAL COMPAGNIE FRANÇAISE DES PÉTROLES for first half 1988. TOTAL COMPAGNIE FRANÇAISE DES PÉTROLES recorded a profit of F 603 million for first half 1988, as against F 1,322 million for 1987 as a whole. F 420 million of this profit was distributed as dividends (total of F 1,753 million). This figure includes F 351 million of dividends received out of a total of F 420 million to be received in 1988. (At 30 June 1987 dividends received had been F 386 million out of an annual total of F 1,753 million). Provisions for depreciation and for specific-sector risks amounted to F 271 million. No provisions were made for first half losses incurred by CRD TOTAL FRANCE. In fact, the transfer of TOTAL CRD to TOTAL CFP will produce a capital gain which should lead to a more or less break-even point for CRD TOTAL FRANCE in 1988.

Vertical text on the left margin, including "NZ", "slip", "6% hold", "property", "wat to", "ibed".

FT UNIT TRUST INFORMATION SERVICE

AUTHORISED UNIT TRUSTS

Table listing various unit trusts such as Abbey Unit Trust, Abnott Unit Trust, and others, including their names, managers, and performance data.

Table listing unit trusts such as Abnott Unit Trust, Abnott Unit Trust, and others, including their names, managers, and performance data.

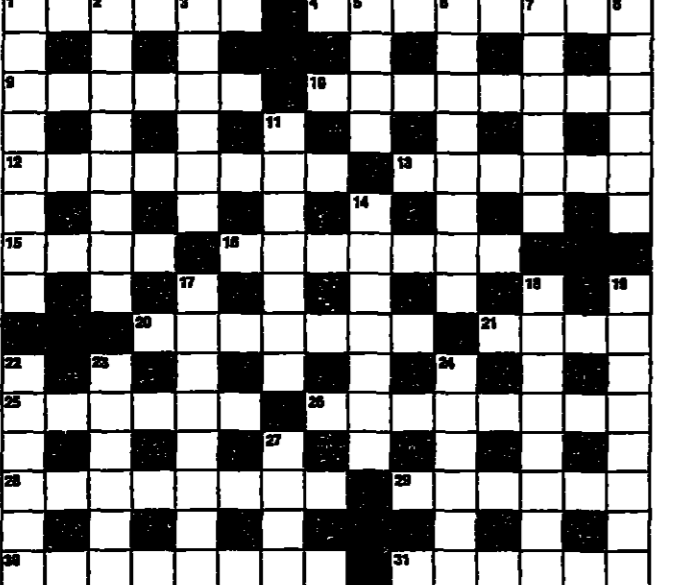
Table listing unit trusts such as Abnott Unit Trust, Abnott Unit Trust, and others, including their names, managers, and performance data.

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I.G. INDEX LTD, 9-11 GROSVENOR GARDENS, LONDON SW1W 0BD. Tel: 01-828 7233/5699 Reuters Code: IGIN, IGI0

CROSSWORD

No. 6,768 Set by FRESCA



ACROSS
1 and 4 Mathematician's memorial in London to a mug in Germany (6,8)
9 Give in last to engineer (6)
10 Fresh air - some surrounding model's spray (8)
12 Most spacious or most chaotic that is entered (8)
13 Record-holder half asleep the night before (8)
15 Fall to make standard (4)
16 A jolly lot of musicians going round 13 (7)
20 Splashed about Yugoslav lake after fish (7)
21 Cliff's acting award, nothing less (4)
25 Land - burning (6)
26 Frank accepts flower: a diplomatic move (8)
28 Company celebrity a bundle of nerves? (8)
29 Censure for worker allowing strike-breaker in (6)
30 Kept distant? (6)
31 Soaks quietly in river on Sunday (6)
DOWN
1 The skill required to take it up? (8)
2 Ointment taken by mouth in Scottish castle (6)
3 With detectives in pursuit, dashed off (6)
5 Not much of a letter from Greece (4)
6 Technique of selecting one

Table listing unit trusts such as Abnott Unit Trust, Abnott Unit Trust, and others, including their names, managers, and performance data.

Table listing unit trusts such as Abnott Unit Trust, Abnott Unit Trust, and others, including their names, managers, and performance data.

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GUIDE TO UNIT TRUST PRICING. The data included under the Authorised section of the FT Unit Trust Information page is being amended to improve the service to readers and to conform with new legislation. INITIAL CHARGES: These represent the marketing, administrative and other costs which have to be paid by new purchasers. These charges are included in the price when the customer buys units. BID PRICE: The price at which units may be sold. CANCELLATION PRICE: The maximum amount between the offer and bid prices is determined by a formula laid down by the government. In practice, unit trust managers quote a small 'overseer' spread. As a result, the bid price is often set well above the minimum permissible price which is called the cancellation price in the table. However, the bid price might be moved to the cancellation price in circumstances in which there is a large excess of offers of units over buyers. The time shown alongside the fund manager's name is the time at which the unit trust's daily dealing prices are normally published unless otherwise indicated by the central depository of the individual unit trust. The symbols are as follows: * - 0900 to 1200 hours; * - 1100 to 1200 hours; * - 1201 to 1700 hours; * - 1701 to midnight. The letter F denotes that prices are set on a forward basis. This means that, unless there has been an intervening portfolio realisation, investors can normally buy and sell units today at the prices appearing in the newspaper which have been set on the basis of yesterday's asset values. FORWARD PRICING: The letter F denotes that prices are set on a forward basis so that investors can be given no derivative price in advance of the purchase or sale being carried out. The prices appearing in the newspaper show the prices at which units were carried and yesterday. Other explanatory notes are contained in the last column of the FT Unit Trust Information page.

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FT UNIT TRUST INFORMATION SERVICE

Main table containing unit trust information, organized into columns for various categories such as 'UK LISTED', 'MANAGEMENT SERVICES', and 'OFFSHORE AND OVERSEAS'. Each entry includes company names, fund names, and numerical data.

Handwritten note: 10/21/88 11:04

Handwritten note: 10/25/88

FT UNIT TRUST INFORMATION SERVICE

LONDON SHARE SERVICE

Table of FT Unit Trust Information Service listing various unit trusts, their managers, and performance metrics.

Table of London Share Service listing British Funds, Foreign Bonds & Rails, and Americans.

Table of Money Market Trust Funds listing various trust funds and their details.

Table of Money Market Bank Accounts listing various bank accounts and their details.

CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Bank supports sterling

A TECHNICAL rally by the dollar, and Bank of England support for sterling, lifted some of the weight off both currencies yesterday, but the underlying trend still looks unfavourable for the dollar and uncertain for the pound.

Heavy selling of the dollar before the weekend appeared to leave the US currency oversold and liable to a technical recovery on short covering.

Trading in sterling against the D-Mark tended to dominate market attention, and at the European close the dollar was generally on the sidelines, finishing firmer on the day at DM1.7855 from DM1.7805.

On Bank of England figures the dollar's exchange rate index was unchanged at 65.4. Sterling touched a low of around DM3.12, in early European trading. It recovered as the Bank of England stepped into the market to buy the pound against the D-Mark.

authorities, also against the D-Mark, but at a higher level of around DM3.12. Opinion in the City suggested the foreign exchanges may have overreacted to the lack of a specific commitment to defend the pound in last week's Mansion House speech of Mr Nigel Lawson, the Chancellor.

It was also pointed out that Mr Lawson did not say he would raise interest rates to push the pound higher, but there is no reason to believe he will not do so, although this is considered to be less attractive than intervention, because of the impact on domestic mortgage rates and on the UK retail price index.

Nonetheless, sterling remains supported by the prospect of high interest rates in the foreseeable future, but the other side of the coin shows the concern in financial markets about the UK balance of payments deficit. Although the

deterioration in Britain's trade position has been apparent for some time, it is only recently that the Government has admitted there may well be a problem until 1990.

A group of economists, known as the Ernst and Whinney Independent Treasury Economic Model Club, forecast yesterday that the UK annual current account deficit is unlikely to shrink below £13bn before 1992, and that inflation will touch almost 7 p.c. next year, before falling back.

The September UK trade figures will be published on Thursday, and are expected to show little or no improvement over the August visible trade deficit £1.8bn, and current account shortfall of £1.3bn.

Sterling weakened yesterday, but finished above the day's lows. It fell to DM3.1300 from DM3.1275, and lost 1 cent to \$1.7525. The pound declined to ¥222.25 from ¥222.75, to SF2.6550 from SF2.6575, and to FF10.7000 from FF10.7250. Sterling's exchange rate index fell 0.4 to 76.0, after touching a low of 75.9.

EMS EUROPEAN CURRENCY UNIT RATES

Table with columns: Unit, Oct 24, Last, Previous Close. Rows include ECU, DM, FF, SF, Lit, Ptas, Esc.

STERLING INDEX

Table with columns: Index, Oct 24, Last, Previous Close. Rows include US, DM, SF, FF, Lit, Ptas, Esc.

CURRENCY RATES

Table with columns: Currency, Oct 24, Last, Previous Close. Rows include US, DM, SF, FF, Lit, Ptas, Esc.

CURRENCY MOVEMENTS

Table with columns: Currency, Oct 24, Last, Previous Close. Rows include US, DM, SF, FF, Lit, Ptas, Esc.

OTHER CURRENCIES

Table with columns: Currency, Oct 24, Last, Previous Close. Rows include Agri, Austral, Brazil, Canada, Hong Kong, India, Japan, Korea, Kuwait, Malaysia, Mexico, New Zealand, Norway, Saudi, Singapore, Taiwan, Thailand, Hong Kong, India, Japan, Korea, Kuwait, Malaysia, Mexico, New Zealand, Norway, Saudi, Singapore, Taiwan, Thailand.

MONEY MARKETS

London rates firm

THERE WAS a general firming of interest rates on the London money market yesterday, as sterling came under pressure and received support from the Bank of England.

Nervousness ahead of Thursday's UK trade figures for September, and speculation that base rates could go up again if the pound continues to be sold, pushed the interest rate structure higher. Three-month interbank rose to 12 1/4-12 1/2 p.c. from 12 1/4-12 p.c.

The Bank of England initially forecast a money market credit shortage of £400m, but revised this to £550m at noon, and back to £400m in the afternoon. Total help of £450m was provided.

Before lunch the authorities bought £278m bills outright, by way of £3m local authority bills in band 4 at 11 1/4 p.c., and £275m bank bills in band 4 at 11 1/4 p.c.

In the afternoon another £68m bills were purchased, through £35m bank bills in band 3 at 11 1/2 p.c., and £33m bank bills in band 4 at 11 1/4 p.c. Late assistance of around £10m was also provided.

POUND SPOT-FORWARD AGAINST THE POUND

Table with columns: Unit, Oct 24, Last, Previous Close. Rows include US, DM, SF, FF, Lit, Ptas, Esc.

DOLLAR SPOT-FORWARD AGAINST THE DOLLAR

Table with columns: Unit, Oct 24, Last, Previous Close. Rows include US, DM, SF, FF, Lit, Ptas, Esc.

EURO-CURRENCY INTEREST RATES

Table with columns: Currency, Oct 24, Last, Previous Close. Rows include US, DM, SF, FF, Lit, Ptas, Esc.

EXCHANGE CROSS RATES

Table with columns: Currency, Oct 24, Last, Previous Close. Rows include US, DM, SF, FF, Lit, Ptas, Esc.

FINANCIAL FUTURES

Weaker in active trading

TRADING WAS active in short sterling futures on the Liffe market yesterday. December delivery traded over 20,000 contracts, while weakening to 87.89 from 88.07, after touching a low of 87.85.

Dealers suggested these are two large traders with long positions in short sterling after heavy buying last week, but in general the market is probably moving short.

A rise in bank base rates is likely to have an impact on mortgage rates, pushing up the retail price index, and feeding through to the labour market.

There is a strong technical support point at 87.80, and this appears likely to hold at present, particularly since the authorities are believed to be reluctant to put up interest rates again.

Long gilt futures also traded around 20,000 contracts, but looked technically weak, according to dealers. The December close of 96.22 was only just above a chart support point of 96.20. If this is broken there is likely to be further resistance at 96.15, but then a fall to 96.01.

Table with columns: Price, Oct 24, Last, Previous Close. Rows include Liffe Long Gilt Futures Options.

Table with columns: Price, Oct 24, Last, Previous Close. Rows include Liffe US Treasury Bond Futures Options.

Table with columns: Price, Oct 24, Last, Previous Close. Rows include Liffe 97-02 Index Futures Options.

Table with columns: Price, Oct 24, Last, Previous Close. Rows include Liffe 4-10 Options.

Table with columns: Price, Oct 24, Last, Previous Close. Rows include Liffe 1-3 Options.

Table with columns: Price, Oct 24, Last, Previous Close. Rows include Liffe 6-9 Options.

Table with columns: Price, Oct 24, Last, Previous Close. Rows include Liffe 12-15 Options.

Table with columns: Price, Oct 24, Last, Previous Close. Rows include Liffe 18-21 Options.

Table with columns: Price, Oct 24, Last, Previous Close. Rows include Liffe 24-27 Options.

Table with columns: Price, Oct 24, Last, Previous Close. Rows include Liffe 30-33 Options.

Table with columns: Price, Oct 24, Last, Previous Close. Rows include Liffe 36-39 Options.

Table with columns: Price, Oct 24, Last, Previous Close. Rows include Liffe 42-45 Options.

Table with columns: Price, Oct 24, Last, Previous Close. Rows include Liffe 48-51 Options.

Table with columns: Price, Oct 24, Last, Previous Close. Rows include Liffe 54-57 Options.

Table with columns: Price, Oct 24, Last, Previous Close. Rows include Liffe 60-63 Options.

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Table with columns: Price, Oct 24, Last, Previous Close. Rows include Liffe 60-63 Options.

Table with columns: Price, Oct 24, Last, Previous Close. Rows include Liffe 66-69 Options.

Table with columns: Price, Oct 24, Last, Previous Close. Rows include Liffe 72-75 Options.

EUROPEAN OPTIONS EXCHANGE

Table with columns: Series, Oct 24, Last, Previous Close. Rows include GOLD, SILVER, EURO, etc.

BASE LENDING RATES

Table with columns: Bank, Oct 24, Last, Previous Close. Rows include ABN, ABE, etc.

MONEY MARKETS

FT LONDON INTERBANK FIXING

Table with columns: Unit, Oct 24, Last, Previous Close. Rows include US, DM, SF, FF, Lit, Ptas, Esc.

MONEY RATES

Table with columns: Currency, Oct 24, Last, Previous Close. Rows include US, DM, SF, FF, Lit, Ptas, Esc.

LONDON MONEY RATES

Table with columns: Currency, Oct 24, Last, Previous Close. Rows include US, DM, SF, FF, Lit, Ptas, Esc.

COMPANY NOTICES

SOCIETE GENERALE USD \$22,000,000 Subordinated Floating Rate Medium Term Note...

ART GALLERIES

Small Galleries, 100, 101, 102, 103, 104, 105, 106, 107, 108, 109, 110, 111, 112, 113, 114, 115, 116, 117, 118, 119, 120, 121, 122, 123, 124, 125, 126, 127, 128, 129, 130, 131, 132, 133, 134, 135, 136, 137, 138, 139, 140, 141, 142, 143, 144, 145, 146, 147, 148, 149, 150, 151, 152, 153, 154, 155, 156, 157, 158, 159, 160, 161, 162, 163, 164, 165, 166, 167, 168, 169, 170, 171, 172, 173, 174, 175, 176, 177, 178, 179, 180, 181, 182, 183, 184, 185, 186, 187, 188, 189, 190, 191, 192, 193, 194, 195, 196, 197, 198, 199, 200, 201, 202, 203, 204, 205, 206, 207, 208, 209, 210, 211, 212, 213, 214, 215, 216, 217, 218, 219, 220, 221, 222, 223, 224, 225, 226, 227, 228, 229, 230, 231, 232, 233, 234, 235, 236, 237, 238, 239, 240, 241, 242, 243, 244, 245, 246, 247, 248, 249, 250, 251, 252, 253, 254, 255, 256, 257, 258, 259, 260, 261, 262, 263, 264, 265, 266, 267, 268, 269, 270, 271, 272, 273, 274, 275, 276, 277, 278, 279, 280, 281, 282, 283, 284, 285, 286, 287, 288, 289, 290, 291, 292, 293, 294, 295, 296, 297, 298, 299, 300, 301, 302, 303, 304, 305, 306, 307, 308, 309, 310, 311, 312, 313, 314, 315, 316, 317, 318, 319, 320, 321, 322, 323, 324, 325, 326, 327, 328, 329, 330, 331, 332, 333, 334, 335, 336, 337, 338, 339, 340, 341, 342, 343, 344, 345, 346, 347, 348, 349, 350, 351, 352, 353, 354, 355, 356, 357, 358, 359, 360, 361, 362, 363, 364, 365, 366, 367, 368, 369, 370, 371, 372, 373, 374, 375, 376, 377, 378, 379, 380, 381, 382, 383, 384, 385, 386, 387, 388, 389, 390, 391, 392, 393, 394, 395, 396, 397, 398, 399, 400, 401, 402, 403, 404, 405, 406, 407, 408, 409, 410, 411, 412, 413, 414, 415, 416, 417, 418, 419, 420, 421, 422, 423, 424, 425, 426, 427, 428, 429, 430, 431, 432, 433, 434, 435, 436, 437, 438, 439, 440, 441, 442, 443, 444, 445, 446, 447, 448, 449, 450, 451, 452, 453, 454, 455, 456, 457, 458, 459, 460, 461, 462, 463, 464, 465, 466, 467, 468, 469, 470, 471, 472, 473, 474, 475, 476, 477, 478, 479, 480, 481, 482, 483, 484, 485, 486, 487, 488, 489, 490, 491, 492, 493, 494, 495, 496, 497, 498, 499, 500, 501, 502, 503, 504, 505, 506, 507, 508, 509, 510, 511, 512, 513, 514, 515, 516, 517, 518, 519, 520, 521, 522, 523, 524, 525, 526, 527, 528, 529, 530, 531, 532, 533, 534, 535, 536, 537, 538, 539, 540, 541, 542, 543, 544, 545, 546, 547, 548, 549, 550, 551, 552, 553, 554, 555, 556, 557, 558, 559, 560, 561, 562, 563, 564, 565, 566, 567, 568, 569, 570, 571, 572, 573, 574, 575, 576, 577, 578, 579, 580, 581, 582, 583, 584, 585, 586, 587, 588, 589, 590, 591, 592, 593, 594, 595, 596, 597, 598, 599, 600, 601, 602, 603, 604, 605, 606, 607, 608, 609, 610, 611, 612, 613, 614, 615, 616, 617, 618, 619, 620, 621, 622, 623, 624, 625, 626, 627, 628, 629, 630, 631, 632, 633, 634, 635, 636, 637, 638, 639, 640, 641, 642, 643, 644, 645, 646, 647, 648, 649, 650, 651, 652, 653, 654, 655, 656, 657, 658, 659, 660, 661, 662, 663, 664, 665, 666, 667, 668, 669, 670, 671, 672, 673, 674, 675, 676, 677, 678, 679, 680, 681, 682, 683, 684, 685, 686, 687, 688, 689, 690, 691, 692, 693, 694, 695, 696, 697, 698, 699, 700, 701, 702, 703, 704, 705, 706, 707, 708, 709, 710, 711, 712, 713, 714, 715, 716, 717, 718, 719, 720, 721, 722, 723, 724, 725, 726, 727, 728, 729, 730, 731, 732, 733, 734, 735, 736, 737, 738, 739, 740, 741, 742, 743, 744, 745, 746, 747, 748, 749, 750, 751, 752, 753, 754, 755, 756, 757, 758, 759, 760, 761, 762, 763, 764, 765, 766, 767, 768, 769, 770, 771, 772, 773, 774, 775, 776, 777, 778, 779, 780, 781, 782, 783, 784, 785, 786, 787, 788, 789, 790, 791, 792, 793, 794, 795, 796, 797, 798, 799, 800, 801, 802, 803, 804, 805, 806, 807, 808, 809, 810, 811, 812, 813, 814, 815, 816, 817, 818, 819, 820, 821, 822, 823, 824, 825, 826, 827, 828, 829, 830, 831, 832, 833, 834, 835, 836, 837, 838, 839, 840, 841, 842, 843, 844, 845, 846, 847, 848, 849, 850, 851, 852, 853, 854, 855, 856, 857, 858, 859, 860, 861, 862, 863, 864, 865, 866, 867, 868, 869, 870, 871, 872, 873, 874, 875, 876, 877, 878, 879, 880, 881, 882, 883, 884, 885, 886, 887, 888, 889, 890, 891, 892, 893, 894, 895, 896, 897, 898, 899, 900, 901, 902, 903, 904, 905, 906, 907, 908, 909, 910, 911, 912, 913, 914, 915, 916, 917, 918, 919, 920, 921, 922, 923, 924, 925, 926, 927, 928, 929, 930, 931, 932, 933, 934, 935, 936, 937, 938, 939, 940, 941, 942, 943, 944, 945, 946, 947, 948, 949, 950, 951, 952, 953, 954, 955, 956, 957, 958, 959, 960, 961, 962, 963, 964, 965, 966, 967, 968, 969, 970, 971, 972, 973, 974, 975, 976, 977, 978, 979, 980, 981, 982, 983, 984, 985, 986, 987, 988, 989, 990, 991, 992, 993, 994, 995, 996, 997, 998, 999, 1000.

WestLB

Fixed Income and Equities Trading for dealing prices call. Deutsche WestLB, 4000 Düsseldorf 1, International Bond Trading and Sales...

MONEY MARKETS

FT LONDON INTERBANK FIXING

Table with columns: Unit, Oct 24, Last, Previous Close. Rows include US, DM, SF, FF, Lit, Ptas, Esc.

MONEY RATES

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LONDON MONEY RATES

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ENERGY EFFICIENCY

The Financial Times proposes to publish this survey on: 3rd November 1988. For a full editorial synopsis and advertisement details, please contact: Penny Scott on 01-248 8000 ext 3389 or write to her at: Bracken House 10 Cannon Street London EC4P 4BY

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Profit from and insider's knowledge of futures. Attend Commission Educational Institute's FUTURES & OPTIONS SCHOOL. 5 days of intensive training in London November 12th - 16th.

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For more information please contact either Andrea Stone or Ian Sampson at Brian Reidy & Associates Plantation House, Fenchurch St, London EC3M 3AP or Phone 01-625 1822.

23 Old Bond Street, London. Tel: 01-491 4175. Holyhead Road, Weynesbury. Tel: 021-556 1471.

LONDON SHARE SERVICE

AMERICANS - Contd

Table listing American companies with columns for High, Low, and Stock prices.

BANKS, HP & LEASING

Table listing banks and hire purchase/leasing companies.

BEERS, WINES & SPIRITS

Table listing beer, wine, and spirit companies.

BUILDING, TIMBER, ROADS

Table listing building, timber, and road companies.

BUILDING, TIMBER, ROADS Contd

Continuation of Building, Timber, Roads table.

CHEMICALS, PLASTICS

Table listing chemical and plastic companies.

DRAPERY AND STORES

Table listing drapery and store companies.

BUILDING, TIMBER, ROADS

Table listing building, timber, and road companies.

ELECTRICALS - Contd

Continuation of Electricals table.

ELECTRICALS - Contd

Continuation of Electricals table.

ELECTRICALS

Table listing electrical companies.

ENGINEERING - Contd

Continuation of Engineering table.

ENGINEERING - Contd

Continuation of Engineering table.

ENGINEERING

Table listing engineering companies.

INDUSTRIALS (Misc.) - Contd

Continuation of Industrials (Misc.) table.

INDUSTRIALS (Misc.) - Contd

Continuation of Industrials (Misc.) table.

INDUSTRIALS (Misc.)

Table listing industrial companies.

INDUSTRIALS (Misc.) - Contd

Continuation of Industrials (Misc.) table.

INDUSTRIALS (Misc.) - Contd

Continuation of Industrials (Misc.) table.

INDUSTRIALS (Misc.)

Table listing industrial companies.

INSURANCES

Table listing insurance companies.

INSURANCES

Table listing insurance companies.

INSURANCES

Table listing insurance companies.

LEISURE

Table listing leisure companies.

LEISURE

Table listing leisure companies.

LEISURE

Table listing leisure companies.

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LONDON SHARE SERVICE

Handwritten scribble and page number 47

LEISURE - Contd. Table listing various leisure companies and their share prices.

PROPERTY - Contd. Table listing various property companies and their share prices.

TEXTILES - Contd. Table listing various textile companies and their share prices.

TRUSTS, FINANCE, LAND - Contd. Table listing various trusts, finance, and land companies.

OIL AND GAS - Contd. Table listing various oil and gas companies.

MINES - Contd. Table listing various mining companies.

MOTORS, AIRCRAFT TRADES. Table listing various motor and aircraft trade companies.

PROPERTY - Contd. Table listing various property companies.

TRUSTS, FINANCE, LAND. Table listing various trusts, finance, and land companies.

TRUSTS, FINANCE, LAND - Contd. Table listing various trusts, finance, and land companies.

OVERSEAS TRADERS. Table listing various overseas trading companies.

MISCELLANEOUS. Table listing various miscellaneous companies.

NEWSPAPERS, PUBLISHERS. Table listing various newspaper and publishing companies.

PROPERTY - Contd. Table listing various property companies.

TRUSTS, FINANCE, LAND. Table listing various trusts, finance, and land companies.

TRUSTS, FINANCE, LAND - Contd. Table listing various trusts, finance, and land companies.

PLANTATIONS. Table listing various plantation companies.

THIRD MARKET. Table listing various third market companies.

PAPER, PRINTING, ADVERTISING. Table listing various paper, printing, and advertising companies.

PROPERTY - Contd. Table listing various property companies.

TRUSTS, FINANCE, LAND. Table listing various trusts, finance, and land companies.

TRUSTS, FINANCE, LAND - Contd. Table listing various trusts, finance, and land companies.

MINES. Table listing various mining companies.

NOTES. Text providing notes and information regarding the share service.

PROPERTY - Contd. Table listing various property companies.

SHOES AND LEATHER. Table listing various shoes and leather companies.

TRUSTS, FINANCE, LAND. Table listing various trusts, finance, and land companies.

TRUSTS, FINANCE, LAND - Contd. Table listing various trusts, finance, and land companies.

OIL AND GAS. Table listing various oil and gas companies.

REGIONAL & IRISH STOCKS. Table listing various regional and Irish stocks.

PROPERTY. Table listing various property companies.

TEXTILES. Table listing various textile companies.

TRUSTS, FINANCE, LAND. Table listing various trusts, finance, and land companies.

TRUSTS, FINANCE, LAND - Contd. Table listing various trusts, finance, and land companies.

TRADITIONAL OPTIONS. Table listing various traditional options.

PROPERTY. Table listing various property companies.

COMMODITIES AND AGRICULTURE

Ivory Coast to continue cocoa withholding policy

By David Blackwell

THE IVORY COAST, the world's biggest cocoa producing country, is set to continue with its policy of withholding its crop from the world market in order to push up prices.

The announcement, made at the weekend, helped to push cocoa prices higher on the London Futures and Options Exchange (Fox) yesterday morning. By the close, three-month cocoa was \$214 a tonne, a rise of \$14 on last Friday.

The Ivory Coast launched its withholding policy for the 1987-88 cocoa year, ended September 30, when prices tumbled in spite of purchases by the International Cocoa Organisation (ICCO) to top up its buffer stock. The buffer stock reached the maximum permissible level of 250,000 tonnes in February.

The ICCO agreement is now paralysed. Talks last month failed to agree on a level of prices to be defended, and in addition the organisation is fast running out of funds.

Earlier this month President Houphouët-Boigny ruled that the Ivory Coast, now under constant pressure to reduce its foreign debt, would not cut the price it pays its peasant farmers to produce cocoa for the 1988-89 season. This is despite the fact that world prices are about 450 CFA francs a kilogram while the cost to the Calstab, the Ivory Coast marketing board, is about 700 CFA francs a kilogram.

Since then France has promised to help the country financially if an acceptable solution can be found. But it will insist on genuine concessions from the Ivory Coast, although not necessarily on the cocoa price alone.

There is no doubt that the Ivory Coast policy is working in the short-term, for the top quality cocoa it produces is in great demand from Western chocolate manufacturers. Ivory Coast cocoa already in European warehouses commands a premium of \$400 a tonne, or 50 per cent of the market price.

However, the Ivory Coast is heading for a fourth consecutive record crop for 1988-89. Some estimates are for more than 700,000 tonnes. Last season produced 640,000 tonnes.

While consumption is increasing, it is not growing anything like enough to soak up the increase in world cocoa production. And Western consumers are now looking at ways of using more Malaysian cocoa, which is cheap and widely available, although it has a higher acid content and is not so suited to Western tastes.

Prices on the futures market have not fallen as fast as analysts were predicting after the failure of September's ICCO talks, although some still expect \$200 a tonne in the New Year.

"There are so many stories and rumours - so many conflicting - that it is difficult to see the wood for the trees," said one analyst yesterday.

Turkish farmers look towards Europe

YDIN ERKAN owns 150 acres in and around the village of Osmanbuku in western Turkey. He supervises a further 350 acres in the same area for various relatives who have inherited parcels of land because Turkish law insists that property be divided between all the children in a family.

A few generations back Mr Erkan's family owned 15,000 acres but now it has been split up. As he concedes Turkish farms are becoming smaller each year as a result of the Moslem-inspired law. A census in 1980 revealed that 90 per cent of all agricultural holdings in Turkey were less than 2 acres and land reform is one of the country's major problems.

As we stood in his farm yard, with the yield from this year's cotton harvest stacked in bales all around us, there was a timely reminder of the influence of the Moslem. Over the hillside, the minaret of a nearby village mosque issued the midday call to prayer.

Mr Erkan ignored it, presumably out of politeness. For although he looked European and spoke cultured English, learned at an English public school, he is a Moslem and 97 per cent of his country is in Asia. Only Thrace, the relatively small area to the west of Istanbul and the Bosphorus, is in Europe.

A descendant of Turkish aristocracy - he can trace his ancestry back through the period of the Ottoman Empire to the 13th century - Mr Erkan is tall, bespectacled and wears a modest moustache. He told me about his farming alongside the Menderes river, which, because of its ever

changing direction along the wide valley, was the origin of the word meander.

The soil is alluvial, deep and very fertile. It can also be flood-irrigated from the river and the Turkish Government is half way through major engineering works to improve access to the water via a network of new canals. As with many other similar projects across Turkey, including one in southern Anatolia claimed to be as big as Holland, completion is being delayed by severe problems in the economy. Indeed, the high cost of such ambitious projects is one of the main reasons for the national deficit.

But Mr Erkan's personal economy was, he admitted, not too bad. His farm contrasts sharply with those of the many peasants who scratch a living from the plots on the hills above the valley. He grows American hybrid varieties of maize which normally produce up to 4 tonnes per acre, a creditable yield by any standard. Sunflowers are another staple crop which on his land normally yield one tonne per acre of oil-bearing seed, while sesame produces a more modest 400 kg per acre but is much cheaper to grow.

The most profitable crop he grows, however, is cotton, the harvesting of which this year is now nearing completion. A yield of 1.75 tonnes per acre is normal for his farm and the micro-climate in the Menderes Valley combined with the fact that all the cotton is hand-picked by women and therefore clean means that it can be sold at premium prices for the manufacture of high quality poplin.

In a few years' time he hopes

FARMER'S VIEWPOINT



By David Richardson

to have the option of harvesting his cotton by machine to eliminate the necessity of employing women for the seasonal work. At the moment, however, the Turkish Government is discouraging the introduction of machine-picking by fiscal and other means to try to limit rural unemployment.

Around 50 per cent of the country's 53m population lives in rural areas and relies on agriculture for its livelihood. There is no unemployment benefit, indeed no proper infrastructure through which to administer such payments even supposing the economy could afford them. Jobless and landless peasants migrate to towns in the often vain hope of employment in industry, which, although claimed by the Government to be expanding at 6 per cent to 7 per cent annually, is unable to absorb them.

Mr Erkan employs 4 permanent staff on his 150 acres. The foreman who is left in charge of the farm during the busy periods of the year when Mr Erkan joins his wife at their home in Istanbul, 350 miles to the north, is paid about \$100 per month plus a lot of benefits in kind. The other three men who drive tractors and generally work

the land receive \$40 to \$50 per month net of tax. Needless to say the cost of living in rural Turkey is very low by European standards.

In spite of economic, cultural and religious differences, however, Mr Erkan is enthusiastic for Turkey to join the EC. And he claims that view is shared by the majority of Turkish citizens, particularly the intelligentsia. "We may live at the gateway to the orient but we feel and behave like Europeans," he said.

There can be no doubt of the impact on EC agriculture if Turkey became a member. It is an enormous country with a cultivated area 46 per cent larger than that of France, the present biggest agricultural producer in western Europe. In world terms Turkey ranks as the seventh largest producer of both wheat and cotton; sixth in tobacco; first in hazelnuts; and sixth in sheep.

Its climate, ranging from semi-tropical in the south to temperate in the north, has enabled it to be virtually self-sufficient in all food crops except coffee for many years. And agricultural produce is still the country's main export earner.

But Mr Erkan was at pains to point out that this should not pose severe problems for the EC. "Most of our exports are commodities like nuts, raisins, sultanas, cotton and citrus fruit," he said, "which will not challenge the existing community." He felt in fact that some enterprises such as dairying, poultry, beef and sheep production would suffer through membership of the EC because of their relative inefficiency.

In anticipation of possible Community membership a great deal of capital from countries like the US, Germany, Japan and the UK is being invested in joint ventures to produce food and food products. The attraction is the low labour cost and the potential for dramatic expansion of production if and when EC cash begins to roll in and irrigation projects are completed.

The decision on whether Turkey is to be allowed to join is, according to Mr Claude Cheysson, the EC Commissioner for Mediterranean policy, likely to be made during the first half of 1989. That decision will, of course, be made more for defence and political reasons than because of agricultural considerations. And the pressure for a positive decision is building up.

As Mr Erkan reminded me, Mr Kenan Evran, the Turkish President, speaking in Germany a few days ago, made a veiled threat that if Turkey was not accepted into the EC, the Government might have to look again to the East and to a union of Islam.

But while the President travels abroad pursuing Turkey's international ambitions Mr Turgut Ozal, the Prime Minister, is preoccupied with a growing crisis in the domestic economy. Inflation is running at 81.5 per cent; interest rates were last week pegged at 85 per cent; forecasts indicate that the 1988 budget deficit will be US\$2.4bn - double the target; and the value of shares on the Istanbul Stock Exchange has fallen by 20 per cent since the beginning of October.

Talks begin on tin sales curbs

THE ASSOCIATION of Tin Producing Countries began a two-day meeting in the Nigerian capital yesterday determined to control supplies and to persuade non-members Brazil and China to join the association, reports Reuter from Abuja.

Mr Bunu Sheriff Musa, Nigeria's Mines, Power and Steel Minister, said in his opening address that the main concern of the meeting would be to review supply controls aimed at countering problems of low world demand.

Existing controls run out in February 1989 but delegates said they were confident an extension of six or 12 months would be agreed.

Low tin consumption and the activities of non-member countries were also problems to be faced, Mr Musa said, adding that efforts would continue to try to persuade China and Brazil to join the ATPC.

"From my own point of view anybody who wishes a quick recovery from our predicament should co-operate because to do the contrary would be a

disaster for all of us," Mr Musa said later.

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"From my own point of view anybody who wishes a quick recovery from our predicament should co-operate because to do the contrary would be a

Chicago grain prices tumble

By Deborah Hargreaves in Chicago

CHICAGO'S GRAIN futures markets tumbled for the third day in succession yesterday as the Midwest maize harvest came to an end and farmers started selling some of their drought-depleted crops.

In addition, futures traders at the Chicago Board of Trade have been nervous about export demand in the past couple of days following the break-down of this month's talks in London about a new grain trading agreement between the US and the Soviet Union.

The rumoured rejection last week of a US maize shipment to the Soviet Union had originally sent the grain market plunging. But, although the rejection was denied - it was rumoured to have been made because the grain was found to be contaminated with a cancer-causing mould called aflatoxin - futures prices showed no sign of recovering yesterday.

"There's been a massive movement out of the market

and a general bearish feeling," says Mr Steve Freed, grain analyst at Chicago brokerage firm, Dean Witter.

A lot of the selling in the grain markets has been for technical reasons, traders say, and further pressure has resulted from the outlook for better grain crops than had been expected in South American countries and a generally negative feeling on export demand.

"We are starting to re-evaluate our forecasts for export demand," explains Mr Bruce Nathanson, an analyst at Limco Futures, "there isn't a huge amount of business pending."

Traders had been expecting that the maize and wheat markets would continue to be buoyed by exports this autumn. Maize shipments to the Soviet Union reached 4.4m tonnes in the last couple of months - close to a 50 per cent increase on last year's level.

However, export prospects

have been dampened by the failure of US and Soviet authorities to agree to an extension of the five-year grain accord and Moscow has moderated its hitherto aggressive presence in the Chicago markets.

In addition, rains last weekend in Brazil and Argentina are expected to lead to an improvement in South American crops of maize and soybeans.

Traders have been watching those growing areas carefully in the wake of the US drought and fear that producers will boost output to make up for the shortfall in the US harvest.

The prospect of increased exports had been supporting grain prices, at a time when, by tradition, they should be declining as the harvest is completed.

"It looks miserable right now," says Mr Nathanson, "but the market is still affected by the US drought."

Cattle futures jittery as feedlot numbers decline

By Deborah Hargreaves

LIVE CATTLE futures prices were jittery on the Chicago Mercantile Exchange yesterday as the market struggled to find some direction in response to a Government cattle report that was released late on Friday.

The US Department of Agriculture's report showed a sharp decline in the number of cattle being fattened for slaughter in feedlots, where they are held for five to six months. The number of head cattle dropped 5 per cent from a year ago to 8.6m in the third quarter - a 13.3m drop from a year ago.

The decrease in cattle held for fattening was accompanied by a record 6.2m head of cattle sent to market in the third quarter - a 2 per cent rise from a year ago.

The report shows the continuing effect of last summer's US drought on the cattle market. Breeders reluctant to hold cattle for fattening as their feed costs

have risen along with strong grain prices. This impact will work its way down the cycle into next year, when the lower numbers of fattened cattle reach the market, according to Mr Tom Morgan, who runs Stocking Research, a commodities analysis firm.

Mr Morgan is confident this will boost cattle prices over the long term and could even mean a rise in the price of beef in the next year. But he says the futures price has not yet found a clear direction.

Cattle futures, which often move in an opposite direction to grain prices, were responding partly to falling maize prices yesterday. Traders believe that lower maize prices will encourage breeders to keep more cattle for fattening in coming months.

However, with cattle futures trading at a large premium to the Midwest cash price for fattening futures are under some short-term pressure.

China in Pakistan copper mine deal

AFTER 15 years of negotiations with western companies, the Pakistan Government has signed an agreement with the China Metallurgical Construction Corporation (CMCC) to develop the Saiti Copper Mines, Pakistan's biggest mineral project, writes Christina Lamb in Islamabad.

The Chinese first showed an

interest in the project last year after Pakistan had declined an offer from a consortium of Romanian, Finnish and French companies to develop the mine on a turnkey basis.

The mine is expected to produce 15,810 tonnes copper, 1.3 tonnes of gold and 2.7 tonnes of silver a year, as well as providing 1,000 jobs in the underdeveloped area of Baluchistan.

WORLD COMMODITIES PRICES

LONDON MARKETS

COCOA \$/tonne			
	Close	Previous	High/Low
Dec	822	808	835 815
Mar	814	802	827 808
May	814	802	825 810
Jul	828	811	832 820
Sep	838	825	850 835
Oct	875	864	877 875
Nov	880	880	886 884

LONDON METAL EXCHANGE			
	Close	Previous	High/Low
Aluminium, 99.7% purity (\$ per tonne)	2470-90	2579-5	2580-30
Cash	2295-300	2353-5	2350-2
3 months	2295-300	2353-5	2350-2
Aluminium, 99.5% purity (\$ per tonne)	1335-45	1404-5	1400
Cash	1292-5	1312-5	1305-10
3 months	1292-5	1312-5	1305-10

LONDON BULLION MARKET			
	Close	Previous	High/Low
Gold (fine oz) \$ price	405 1/2	408 1/2	408 1/2
Opening	405 1/2	408 1/2	408 1/2
Morning fix	406 3/4	411 1/2	407 1/2
Afternoon fix	407 1/2	411 1/2	407 1/2
Day's high	406 1/2	408 1/2	408 1/2
Day's low	404 1/4	407 1/2	407 1/2

US MARKETS

CRUDE OIL (Light 42,000 US gal) \$/barrel			
	Close	Previous	High/Low
Dec	13.22	14.37	13.85 13.21
Jan	13.22	14.37	13.85 13.21
Feb	13.22	14.37	13.85 13.21
Mar	13.22	14.37	13.85 13.21
Apr	13.22	14.37	13.85 13.21
May	13.22	14.37	13.85 13.21
Jun	13.22	14.37	13.85 13.21
Jul	13.22	14.37	13.85 13.21
Aug	13.22	14.37	13.85 13.21
Sep	13.22	14.37	13.85 13.21

SOYBEANS 5,000 bu m/c cmta/50b bushel			
	Close	Previous	High/Low
Dec	26.42	23.83	25.20 26.00
Jan	26.70	23.90	25.80 26.20
Feb	26.70	23.90	25.80 26.20
Mar	26.70	23.90	25.80 26.20
Apr	26.70	23.90	25.80 26.20
May	26.70	23.90	25.80 26.20
Jun	26.70	23.90	25.80 26.20
Jul	26.70	23.90	25.80 26.20
Aug	26.70	23.90	25.80 26.20
Sep	26.70	23.90	25.80 26.20
Oct	26.70	23.90	25.80 26.20
Nov	26.70	23.90	25.80 26.20

Chicago

SOYBEAN MEAL 100 tons \$/ton			
	Close	Previous	High/Low
Dec	246.2	230.7	248.0 242.5
Jan	246.2	230.7	248.0 242.5
Feb	246.2	230.7	248.0 242.5
Mar	246.2	230.7	248.0 242.5
Apr	246.2	230.7	248.0 242.5
May	246.2	230.7	248.0 242.5
Jun	246.2	230.7	248.0 242.5
Jul	246.2	230.7	248.0 242.5
Aug	246.2	230.7	248.0 242.5
Sep	246.2	230.7	248.0 242.5
Oct	246.2	230.7	248.0 242.5
Nov	246.2	230.7	248.0 242.5

NEW YORK

GOLD 100 Troy oz \$/Troy oz			
	Close	Previous	High/Low
Oct	408.5	408.4	408.0 408.8
Nov	408.5	408.4	408.0 408.8
Dec	408.5	408.4	408.0 408.8
Jan	408.5	408.4	408.0 408.8
Feb	408.5	408.4	408.0 408.8
Mar	408.5	408.4	408.0 408.8
Apr	408.5	408.4	408.0 408.8
May	408.5	408.4	408.0 408.8
Jun	408.5	408.4	408.0 408.8
Jul	408.5	408.4	408.0 408.8
Aug	408.5	408.4	408.0 408.8
Sep	408.5	408.4	408.0 408.8
Oct	408.5	408.4	408.0 408.8

WHEAT

WHEAT 5,000 bu m/c cmta/50b bushel			
	Close	Previous	High/Low
Dec	419.0	419.4	420.0 419.0
Jan	419.0	419.4	420.0 419.0
Feb	419.0	419.4	420.0 419.0
Mar	419.0	419.4	420.0 419.0
Apr	419.0	419.4	420.0 419.0
May	419.0	419.4	420.0 419.0
Jun	419.0	419.4	420.0 419.0
Jul	419.0	419.4	420.0 419.0
Aug	419.0	419.4	420.0 419.0
Sep	419.0	419.4	420.0 419.0
Oct	419.0	419.4	420.0 419.0
Nov	419.0	419.4	420.0 419.0

WORLD STOCK MARKETS

Handwritten note: 10/25/88

AUSTRIA Stock market data table with columns for stock names, prices, and changes.

FRANCE (continued) Stock market data table.

FRANCE (continued) Stock market data table.

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GERMANY (continued) Stock market data table.

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NETHERLANDS Stock market data table.

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SPAIN Stock market data table.

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SPAIN Stock market data table.

JAPAN Stock market data table.

NETHERLANDS (continued) Stock market data table.

NETHERLANDS (continued) Stock market data table.

NETHERLANDS (continued) Stock market data table.

NETHERLANDS (continued) Stock market data table.

CANADA Toronto Closing prices October 21. Includes sections for Toronto, Montreal, and indices.

NEW YORK DOW JONES and NEW YORK ACTIVE STOCKS. Includes Dow Jones index and a list of active stocks with their prices and changes.

TOKYO - Most Active Stocks. Monday 24 October 1988. Table listing top active stocks in Tokyo.

INDICES. Table showing various international stock indices and their values.

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NYSE COMPOSITE PRICES

Table of NYSE Composite Prices listing various stocks with columns for High, Low, and Change. Includes a 'Continued from previous Page' note.

OVER-THE-COUNTER

Nasdaq national market, 3pm prices October 24

Table of Over-the-Counter prices listing various stocks with columns for High, Low, and Change.

Notes: Shares are fractional. Yields high and low reflect the previous 52 weeks plus the current week, but not the latest trading price. Where a split or stock dividend occurred during the period, the high and low are based on the adjusted price. Dividends are shown for the only stock split. Where a stock split occurred, the high and low are based on the adjusted price. Dividends are shown for the only stock split. Where a stock split occurred, the high and low are based on the adjusted price. Dividends are shown for the only stock split.

AMEX COMPOSITE PRICES

3pm prices October 24

Table of AMEX Composite Prices listing various stocks with columns for High, Low, and Change.

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AMERICA

Dow drifts lower in wait for latest economic data

Wall Street

AFTER marking the first anniversary of the October global crash with a surge to a new post-crash peak, trading turned cautious once again yesterday as *James Bush in New York*.

At 2pm, the Dow Jones Industrial Average was quoted 4,990 points lower at 2,178.70 compared with last Friday's post-crash closing high of 2,183.50. Earlier, the index stood 12 points lower. Volume was moderately active with 96m shares changing hands by mid-session.

The key economic indicator due this week is third quarter US gross national product together with the implicit price deflator scheduled for release tomorrow. Forecasts suggest that GNP grew by more than 3 per cent in the third quarter and that the deflator jumped by more than 4 per cent.

Also due this week are personal income and expenditure figures scheduled for release on Thursday. Otherwise, the stock market is likely to monitor progress in the bond market, which appeared to drag equities lower yesterday, the dollar, which has looked particularly vulnerable recently, and oil prices.

Crude oil futures traded sharply lower yesterday as dealers responded to the inconclusive break-up of the joint meeting of the price monitoring and long-term strategy committees of the Organisation of Petroleum Exporting Countries.

Oil companies, several of which announced quarterly results yesterday, were in response to lower oil prices. Exxon, which announced third quarter net earnings of 93 cents a share compared with 75 cents, slipped 3/4 to \$45.4. Atlantic Richfield slipped 3/4 to \$82 in spite of sharply higher earnings in the third quarter of \$2.17 a share compared with \$1.71 a year earlier.

The motor for the market in recent weeks has almost exclusively been rampant takeover activity with interest triggered by news of some of the largest prospective deals in history. However, the prospect of some keenly fought takeover battles did nothing to lift the market yesterday. Kraft signalled its intention to fight the \$90 a share tender offer by Philip Morris. It said that the offer was inadequate and announced that it was developing a recapitalisation plan which would total around \$110 a share, substantially outstripping the Philip Morris bid.

Kraft yesterday jumped \$10 to \$102 1/2 at mid-session while Philip Morris added 3/4 to \$97.

The situation of RJR Nabisco took another turn yesterday as Wall Street leveraged buy-out specialist KKR's KKR said it was willing to pay \$90 a share for the company, more than the management has considered offering as part of its planned buy-out. RJR Nabisco yesterday jumped 8 1/2 to \$65 1/2 at mid-session and was the most actively traded stock on the New York Stock

Exchange.

Among other featured individual stocks yesterday was West Point-Pepperell, the sheets and towels manufacturer, which jumped 3/4 to \$49 1/2 on news that Farley, owner of the Fruit of the Loom underwear line, is offering \$48 a share for the company.

Chicago Pacific, the manufacturer of household appliances, surged 1 1/2 to \$57 1/2 after the company announced it had agreed to be taken over by Maytag in a deal worth around \$1m. Maytag will begin a cash tender offer for about 49 per cent of Chicago Pacific at \$60 a share.

Federal Express slipped 1 1/2 to \$49 1/2 on reports that its competitor United Parcel Service had begun a round of price cuts in its air freight service and introduced volume discounts for the first time.

Canada

LOWER oil and gold prices took Toronto stocks lower in moderate trading, with the composite index off 4 1/2 to 3,412.4 at mid-session.

Inco reported higher earnings but fell 3/4 to C\$86. Southern Copper jumped C\$1 1/2 to C\$27 1/2 after agreeing to sell its stake in Selkirk, up C\$1 1/2 to C\$44. Maclean Hunter is buying the stake and its Class X shares were unchanged at C\$3.

Roundup

THE spotlight was again on Taiwan in Asia Pacific markets, as Taipei share prices rose for only the second time in a month. Other markets closed little changed after generally lacklustre sessions.

TAIWAN gained ground for the second straight session, having fallen by 36 per cent over the previous session, as government-orchestrated buying helped restore a measure of confidence. The weighted index put on 160.37 to 5,900.03 after gaining 124.33 on Saturday.

In another move aimed at boosting demand, the Finance Ministry agreed, subject to cabinet approval, to allow US insurance companies in Taiwan to invest in Taipei equities up to one-third of the funds they raise locally. Foreigners are barred from investing directly in the market and must go through funds listed overseas.

AUSTRALIA was taken lower by falling bullion prices and the All Ordinaries index shed 7.9 to 1,587.4 in what was seen as a mild correction after last week's strength. National turnover was 107m shares worth A\$216m.

EUROPE

Bullish banking news kicks Madrid into life

SPANISH stocks were the best performers in a sluggish Europe yesterday, with most bourses continuing their breather after recent gains, writes *Our Markets Staff*.

MADRID saw strong demand for bank stocks as their reporting week kicked off with good results from Banesto and as merger speculation turned to Banco Popular and Banco Hispano.

The general index climbed 4.34 to 391.86 and some renewed foreign buying was seen, according to one analyst, who said the 300-level in the index was now back in sight in the short-term.

Banesto, reporting a 37 per cent jump in annual consolidated pre-tax profits, climbed 15 percentage points to 1,075 per cent of nominal market value. Hispano added 29 points to 898 per cent of par and Popular put on 75 to 1,886 amid rumours that the two would separately link up with foreign banks. Santander, with third quarter earnings up 41 per cent, fell 7 to 954.

SOUTH AFRICA

THE drop in the bullion price was again responsible for falls in Johannesburg, where gold stocks ended lower. Vaal Reef fell 86 to R267.50, Randfontein lost 84 to R256 and Freesgold gave up R1.25 to R20.25. Diamond De Beers eased 50 cents to R47.

rose 15 to 2,450.

PARIS gained ground over a relatively quiet session dominated by takeover situations and stake-building. Interest rate and inflation concerns were still present in the run-up to the September trade deficit due on Thursday.

The CAC General index was steady at 399.1 and the OMF 50 index finished the session up 1 at 402.67. Volumes were estimated to be below FF22bn worth of shares, after last week's average around FF3bn.

Société Générale was a talking point after Mr Georges Peberere, former CGE chairman, said he had built up a 4.16 per cent stake. The stock added FF23 to FF21.245 on the stake purchase seen as confirmation of a break-up of the hard core shareholdings in private companies.

Perrier powered ahead, adding FF1 to FF1.245 on the stake purchase seen as confirmation of a break-up of the hard core shareholdings in private companies.

MILAN

MILAN continued its consolidation, with the Comit index easing just 0.13 to 590.84 in moderate trading. Weak oil prices and positive figures on economic growth, the trade balance and unemployment helped to underpin the market despite the evident temptation to take profits after its recent strong advance.

agreement by IIF Fyffes to sell its 20 per cent stake in Distillers to Pernod.

Continued rumours of a possible takeover or management buy-out pushed optical products group Essilor to a new high for the year, up FF149 to FF13,529, with over 17,500 shares dealt.

FRANKFURT saw trading activity dry up as foreign investors stayed away and the strength of the D-Mark both against the dollar and within the European Monetary System dampened local enthusiasm for shares.

Turnover slumped to a very low DM2.1bn worth of domestic shares and both main indices closed easier, with the FAZ at mid-session down 4.18 to 830.18 and the DAX real time index off 8.50 to 1,281.22.

Exporting stocks with a big exposure to the US suffered in the downturn, with cars at the forefront. BMW fell DM6 to DM525.50 and Daimler lost DM520 to DM738. VW, which was said by a German newspaper to be considering trading out of South America, shed DM5 to DM300. Chemicals were also weaker, and analysts said expectations of higher annual dividends were now fully built into the prices of the big three. Banks remained under pressure from the possibility that the Government will end tax credits on their developing country loan loss provisions.

ZURICH saw profit-takers appear in response to strong gains on Friday. The Credit Suisse index eased 0.4 to 498.0 in moderate volumes.

Banks, which led Friday's rise, managed to climb further. Bank Sarasin bearers added SF150 to SF16,200 after news it had taken over private bank Jeand & Cie. Credit Suisse bearers added SF10 to SF2,610.

STOCKHOLM was active with turnover reaching NK488m, boosted by the Government's proposal for widening tax reforms. Bank shares were particularly firm on a central bank statement that European Community integration would encourage deregulation of the credit market. The AFB30 index put on 5 to 942.

BRUSSELS had a thin session on the last day of the fortnightly trading period, with the cash index up 6.44 to 3,338.50. Luxembourg-based steelmaker Arbed added BF100 to BF3,818 as 36,000 shares changed hands.

OSLO closed mostly lower in active trading with the all-share index off 2.93 at 287.68.

ASIA PACIFIC

Investors await action on tax front

Tokyo

INVESTORS were not ready yesterday to take an active interest in the equity market and trading followed a typically sluggish Monday course, writes *Michiko Nakamoto in Tokyo*.

The Nikkei average fell a modest 57.03 to close at 27,281.54 in thin turnover of 694m compared with 1,040m on Friday. The day's high was 27,377.85 and the low 27,268.07, and falls led advances by 464 to 336, with 188 issues unchanged.

The TOPIX index of all listed shares lost 7.87 to 2,111.94. In later trading in London the ISE/Nikkei 50 index rose 2.37 to 1,728.55.

Institutional investors in particular are showing a lack of interest in equities, according to Mr Norio Watanabe, director of Credit Suisse Investment Advisory. Trust funds are said to have been losing subscribers since August and this has been behind the marked decline in trading.

In turn, dealers are said to be focusing on medium-sized issues that are not held by trust funds and are therefore less likely to be sold off quickly on profit-taking. Blue chips, which make up a large portion of the trust funds, are therefore performing badly.

Mr Watanabe believes interest is not likely to be renewed until there is some development over the proposed capital gains tax. Discussions are currently being stalled by the Recruit share sale scandal involving several prominent politicians.

suzaiki of the security sales division of Goldman Sachs. Mr Matsuzaki thinks that despite its recent lethargy the market holds the potential for a burst of activity. "Anything could trigger a new rally," he says.

Activity was concentrated yesterday in issues that have specific incentives, particularly those that are backed by the most popular type of late property assets. Among them Isuzu Motors rose Y24 to an all-time high of Y904 in morning trading. The company was in favour because of the latent value of its plant in Kawasaki, a city to the west of Tokyo that has been undergoing considerable development, as well as plans to redevelop its head office in Tokyo. Isuzu Motors, which has also been seen as relatively cheap, eased back towards the close and ended up Y3 at Y782.

There was renewed interest in nonferrous metals, a recurring theme amid speculation about gold finds in Hokkaido, the northernmost island of Japan. Mitsui Mining and Smelting, the second most heavily traded issue at 33.9m shares, rose Y40 to Y650, while Nippon Mining gained Y12 to Y730 in heavy trading.

Oil refiners were selected again on the day, with their restructuring efforts and the benefits they would accrue from cheaper crude prices. Cosmo Oil was the third most heavily traded issue and added Y29 to Y899. Nippon Oil rose Y40 to Y1,290 in heavy trading. Mitsubishi Oil, however, lost Y50 to Y1,330 in profit-taking, after rising Y20 to Y1,390.

Y4 to Y717.

Investors in Osaka were equally unenthusiastic and share prices turned down. The OSE average lost 60.96 to 25,297.94. Volume fell to 47m shares compared with 91m on Friday. Steels were the volume leaders with Sumitomo Steel at 3.1m shares followed by Kawasaki Steel at 4.8m shares. Toyota rose Y3 to Y723 while Kawasaki added Y10 to Y484.

cents to A\$7.98 and Bell Resources losing 1 cent to A\$1.45. Cadbury Schweppes gained 53 cents to A\$4.11 from a day's high of A\$4.40 after news of a takeover by its British parent.

In gold, Western Mining dropped 22 cents to A\$5.18, Metana 20 cents to A\$5.90, White Creek 8 cents to A\$1.95 and Pacific Pacific 4 cents to A\$2.21.

Sons of Gwalia rose, however, adding 6 cents to A\$5.80 and North Flinders Mines put on 10 cents to A\$5.70. Pan Australia gained 15 cents to A\$3.90 after Sino Securities won court approval to go ahead with the sale of a 33.7 per cent stake in Pan.

SINGAPORE ended stronger but off the day's highs as profit-taking set in after early demand spurred by news of a cut in corporate tax and by the Malaysian budget announcements on Friday.

The Straits Times industrial index added 6.05 to 1,044.47, with turnover falling to 25m shares from 55m on Friday, hit in part by a holiday in Malaysia.

HONG KONG had a lacklustre session with what little interest there was in Hongkong Shanghai Hotels, which faces a bid from investment firm Cathay City.

There was some concern over news that Bell Resources is to sell its 5.5 per cent stake in BHP, with BHP sliding 14

cents to A\$7.98 and Bell Resources losing 1 cent to A\$1.45. Cadbury Schweppes gained 53 cents to A\$4.11 from a day's high of A\$4.40 after news of a takeover by its British parent.

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Keeping in step with the big one

Patrick Harverson charts the early life of the newest Japanese index

THE ISE/Nikkei 50 index, launched in July, is proving a useful, if at times complicated, guide to the performance of 50 blue chip Japanese equities traded in London and Tokyo.

Designed in part to draw attention to the growing importance of London as the prime market for Japanese equities traded outside Japan, it allows market makers and investors to judge at a glance how 60 of the 71 Japanese equities on the ISE/Nikkei 50 have traded each day.

More often than not the ISE/Nikkei 50 faithfully tracks the Nikkei 225 in Tokyo. Like the servants of royalty, it follows its master a few discreet steps behind. Yet there are occasions when news will break in London while Tokyo is closed, giving UK market makers and

investors a head start on their Japanese counterparts.

An example of London splashing out on its own came on October 12, when news broke after the close of trading that South American Land, the property group, had gone bankrupt. This unsettled Japanese shares traded on Seag International in London, and the ISE/Nikkei closed nearly 10 points down on the day, a sizeable fall by its standards, although only 1.6 per cent. The following day the Nikkei closed 136 lower in Tokyo, although the fall was attributed to other factors and the bankruptcy had only a limited impact.

London can also take the lead when less public, but equally important, decisions taken by investors in London are passed on by UK market makers to their colleagues in

Japan. "If our clients are chasing any one stock or sector for a particular reason we will make sure we bring it to the attention of our office in Tokyo," explained one London market maker.

The first four months of the index have not passed without a few teething problems. Two months after the ISE/Nikkei was launched, the ISE noticed that the index always opened down by about 3 points on the closing value in Tokyo, regardless of market conditions.

When the ISE approached market makers, it discovered that the discrepancy was down to the 0.55 per cent tax for which London's dealers are liable when selling stock in Tokyo. To make up for this levy, London market makers

were quoting a lower bid price than they should have been under normal market conditions, which had the effect of bringing down the mid-price. The ISE uses the mid-price to calculate the index, and the distortions caused by the deliberately depressed bid-price fed through each morning to the ISE/Nikkei index.

To eradicate the problem the ISE adjusted its calculation of the ISE/Nikkei to take the tax into account. The ISE has since made other, small adjustments to the calculation of the index, mostly because of share splits, but it has no plans to make any significant changes to the ISE/Nikkei 50 until its first comprehensive review next January.

FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Wood Mackenzie in conjunction with the Institute of Actuaries and the Faculty of Actuaries

NATIONAL AND REGIONAL MARKETS	FRIDAY OCTOBER 21 1988					THURSDAY OCTOBER 20 1988					DOLLAR INDEX		
	US Dollar Index	Day's Change %	Pound Sterling Index	Local Currency Index	Gross Div. Yield	US Dollar Index	Pound Sterling Index	Local Currency Index	1988 High	1988 Low	Year ago (approx)		
Australia (91)	149.46	-0.2	125.73	121.53	4.09	149.70	125.99	121.07	152.31	91.16	114.79		
Austria (17)	95.32	+0.1	80.18	88.44	2.45	94.35	79.34	88.18	93.72	83.72	96.24		
Belgium (63)	128.46	+0.1	108.16	108.29	3.22	122.23	104.91	119.70	139.89	99.14	111.59		
Canada (125)	125.61	+0.1	105.66	109.28	3.10	125.42	105.47	108.85	128.91	107.06	106.46		
Denmark (29)	143.57	+1.6	120.77	134.49	2.24	141.37	118.88	138.58	143.57	111.42	110.59		
Finland (26)	123.90	+1.9	104.22	110.30	1.51	121.65	102.28	108.74	139.20	106.78			
France (130)	105.70	+1.8	103.83	103.84	7.52	103.83	87.57	100.33	105.75	92.77	90.99		
West Germany (102)	85.96	+1.8	72.31	79.57	2.33	84.40	70.98	79.09	85.96	67.78	87.14		
Hong Kong (46)	105.69	-0.1	88.90	106.09	4.77	105.76	88.94	106.08	111.86	84.90	133.19		
Ireland (16)	142.23	+1.3	119.73	134.28	2.71	141.21	119.12	134.67	144.25	104.60	123.12		
Italy (100)	84.35	+0.6	70.96	83.66	2.40	83.82	70.48	84.00	84.35	62.99	85.14		
Japan (456)	167.75	+0.8	142.79	135.57	0.54	168.45	141.66	135.44	177.27	133.61	131.71		
Malaysia (36)	139.49	+1.4	117.29	143.49	2.97	134.95	115.15	140.91	154.17	97.83	124.78		
Mexico (13)	165.48	+0.0	131.63	391.28	1.39	156.49	131.57	391.20	180.07	90.07	292.74		
Netherlands (38)	109.31	+0.9	91.95	100.28	4.91	108.31	91.08	101.07	110.66	95.23	102.81		
New Zealand (26)	73.52	+1.8	61.85	62.73	6.26	72.24	60.75	62.11	84.05	64.42	104.67		
Norway (25)	119.07	+1.2	102.07	107.07	9.91	118.21	106.89	108.23	123.21	88.35	139.21		
Singapore (26)	121.67	+1.2	102.35	112.59	2.42	120.40	101.08	111.28	135.89	97.99	108.82		
South Africa (60)	111.56	+0.8	93.84	97.55	4.40	110.71	93.10	98.77	139.07	98.26	149.91		
Spain (42)	149.56	+1.4	125.81	133.42	1.00	147.53	124.07	132.95	164.47	139.73	145.40		
Sweden (39)	129.49	+1.0	108.93	118.61	2.41	128.16	107.78	117.92	129.49	96.92	116.06		
Switzerland (56)	83.83	+1.7	70.52	78.35	2.15	82.45	69.34	77.83	86.75	74.13	89.09		
United Kingdom (321)	137.21	-0.2	115.42	115.42	4.38	137.45	115.59	115.59	137.21	120.56	104.43		
USA (581)	105.55	+0.5	70.50	115.42	4.38	105.55	70.50	115.42	105.55	99.19	101.29		
Europe (1012)	113.48	+0.7	95.46	101.16	3.66	112.69	94.77	101.03	113.48	97.01	106.10		
Pacific Basin (651)	146.34	+0.7	139.92	133.70	0.77	145.13	138.67	133.55	172.26	130.81	130.77		
Euro-Pacific (1693)	145.23	+0.7	122.16	120.60	1.68	144.19	121.25	120.46	147.53	120.36	120.95		
North America (708)	116.07	+0.2	97.64	115.18	3.44	115.93	97.64	115.18	116.07	94.78	101.57		
Europe Ex. UK (691)	98.59	+1.4	82.94	92.21	1.94	97.21	81.75	92.12	98.59	80.78	94.73		
Pacific Ex. Japan (225)	125.29	+0.1	105.39	110.27	4.29	125.15	105.25	109.87	128.27	87.51	119.57		
World Ex. US (1891)	144.22	+0.7	122.32	120.11	1.74	143.22	120.25	119.98	146.49	120.26	120.89		
World Ex. UK (211)	132.70	+0.5	113.63	118.89	1.30	131.85	110.91	116.00	132.70	112.81	112.18		
World Ex. So. Af. (2412)	133.22	+0.5	112.06	118.62	2.29	132.50	111.43	118.44	133.22	113.26	113.03		
World Ex. Japan (2016)	115.54	+0.4	97.19	110.08	3.56	115.10	96.80	109.87	115.54	100.00	104.44		
The World Index (2472)	133.09	+0.5	111.95	118.48	2.30	132.37	111.32	118.31	133.09	113.37	113.26		

Base values: Dec 31, 1986 = 100; Finland: Dec 31, 1987 = 115.037 (US \$ Index), 90.791 (Pound Sterling) and 9